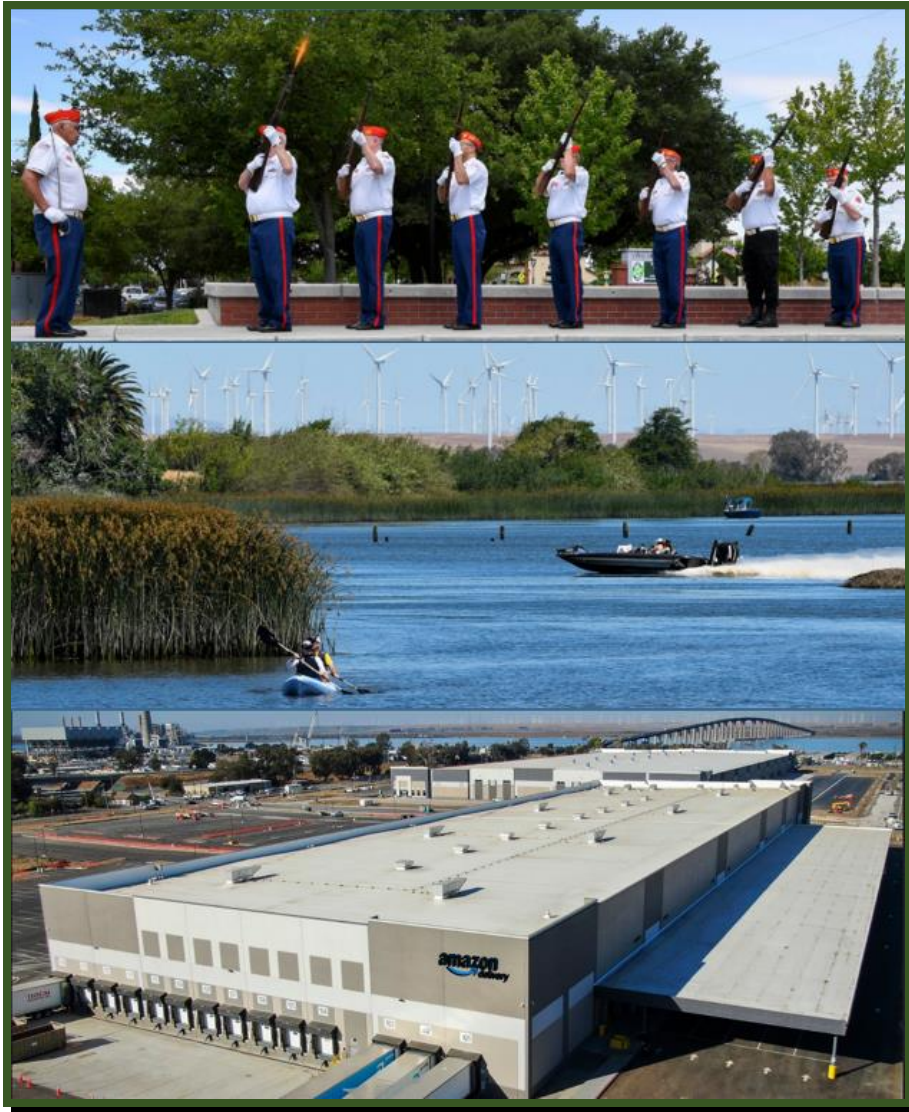


**CITY OF OAKLEY**  
**PROPOSED**  
**ANNUAL OPERATING BUDGET**  
**FISCAL YEAR 2022-2023**



**OAKLEY**  
—  —  
**CALIFORNIA**

**Budget Cover:** *The photos included on this year's budget cover attempt to reflect the Delta lifestyle that is enjoyed by the citizens of Oakley and to incorporate the "Live, Work and Play in our own backyard" theme of the newly adopted City of Oakley Strategic Plan 2022-2027+ into the Budget. The top image is from the City of Oakley 2022 Memorial Day celebration and reflects the appreciation for life as well as the small-town, patriotic lifestyle that is enjoyed by those who "Live" here. The middle image was taken from the pier at the Big Break Regional Shoreline and is meant to show how much opportunity there is to "Play" and enjoy life on the Delta, while enjoying the many beauties of nature. The bottom image celebrates the considerable employment opportunities that have come to the Oakley community as a result of the Oakley Logistics Center and the City's efforts to attract further business development, enabling many to "Work" nearby, within the City of Oakley boundaries.*

*California Society of  
Municipal Finance Officers*

*Certificate of Award*

*Operating Budget Excellence Award  
Fiscal Year 2021-2022*

*Presented to the*

*City of Oakley*

For meeting the criteria established to achieve the CSMFO Excellence Award in Budgeting.

*February 28, 2022*



*Marcus Pimentel*

Marcus Pimentel  
CSMFO President

*Michael Manno*

Michael Manno, Chair  
Recognition Committee

*Dedicated Excellence in Municipal Financial Reporting*

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## CITY MANAGER'S BUDGET MESSAGE

Fiscal Year 2022-2023

### INTRODUCTION

It is my pleasure to present the Fiscal Year 2022-2023 Proposed Budget for your consideration. The Proposed Budget is structurally balanced and continues to provide for the core service operations of the City of Oakley.

As the City moves past the second anniversary of the onset of the global COVID-19 pandemic, we have had to adapt through an unprecedented and constantly evolving time in our City's history. The result is a City and Staff that have evolved and changed our core service delivery to ensure we are efficient and effective. To help adapt, the City received a total of \$10,177,000 from the American Rescue Plan Act which has been partially allocated over this last year, with the focus being on projects that INVEST (Infrastructure, Nonprofit and Community Support, Vital Services, Economic Development, Staff and Safety Needs, and Technology Upgrades) in the community and the City. The City Council is prioritizing those investments along with prioritizing projects with the newly adopted Strategic Plan 27+ used to guide and inform the allocations. The City is positioned well now and into the future to ensure that the existing and future residents and business owners in Oakley thrive and enjoy a high quality of life.

As always, we have developed the Proposed Budget with fiscal restraint and with a strategic focus on core services. We have taken great care to evaluate the recurring revenues and have ensured that recurring expenditures do not exceed the available and expected recurring revenues over time. As further explained below, there continues to be transfers of one-time revenues to important capital projects, including a much-needed increase in the investment in our annual pavement repair and resurfacing projects. So many of Oakley's roadways were built over the last 23 years but need more frequent attention based on best-practices in on-going paving management. This



increased annual investment will save the City millions of dollars over time and provide safer and more attractive roadways for the community.

We do expect relatively strong development-related revenues to continue into Fiscal Year 2022-2023, consistent with Fiscal Year 2021-2022 but not as high as Fiscal Year 2020-2021. Fiscal Year 2020-2021 experienced unprecedented growth with 640 single family housing units permits issued, and we are anticipating less than half that amount for Fiscal Year 2021-2022. As of June 1, 2022, the City had issued building permits for 276 single family homes and 170 apartment units in Fiscal Year 2021-2022. The revenue projections for Fiscal Year 2022-2023 are based on the addition of 220 single-family housing units and 40 multi-family housing units, which staff consider to be conservative estimates. We will continue to handle the processing and inspections of these projects with a combination of in-house and contract staff to maintain flexibility and cost-effectiveness.

The proposed overall staffing is something we are continually monitoring to ensure we can provide the core services to the Oakley community. The Proposed Budget includes two additional Police Officer's, the addition of a full time Police Records Supervisor to replace the part-time contracted position, a reclassification of a Police Services Assistant to a Property and Evidence Technician, the replacement of the Management Analyst classification with a Human Resource Technician and the reclassification of the part time Administrative Assistant to a part time Human Resource Assistant. The City is also moving from a merit based compensation system to a more industry standard step-based compensation system that will not only align the City with our comparable cities but will also help in both employee retention and attraction. The City conducted a comprehensive compensation and benefits study to ensure the new step-based system would be accurate and current with our comparable cities.

Each year, we also look at the State Budget to determine whether there are components likely to affect the local outlook for the City. As this budget was being prepared, it was announced that the State of California has its largest surplus ever, with a \$97.5 billion budget surplus and \$55 billion of surplus tax revenues. So, the State appears to be in a very strong fiscal position at this time. The City of Oakley is also in a healthy fiscal position. However, current U.S. economic conditions are characterized by the unresolved Russia-Ukraine crisis, high commodity prices, a strong labor market, inflation at a 40-year high, depressed consumer confidence, the Federal Reserve raising interest rates and supply-chain interruptions. COVID-19 cases seem to be on the rise again, as well. These and other factors have prompted concerns of a pending recession. The City of Oakley has positioned itself to handle a potential downturn in the economy



or cooling of the housing market with the recently adopted increase of the General Fund Reserve Policy from 20% to 30% of its operating expenditures budget. Federal assistance from the America Rescue Plan Act (ARPA) has also strengthened the City of Oakley. Over \$10.17 million dollars in total has been allocated to Oakley, with half being received in July of 2021 and the other half to be received in July of 2022. Thanks to the Final Rule, the first \$10 million can be used to fund governmental services. The balance will be used to reimburse the City for a portion of the special COVID-19 sick leave pay that has been paid to employees during the Pandemic. The ARPA funds must be spent before December 31, 2026 and should be considered one-time revenues.

As always, the City's 2022-2023 Preliminary Budget does not include all that we know is on the wish list, but what is presented here remains structurally balanced and true to the City's newly adopted strategic priorities.

### **GENERAL FUND**

The Preliminary General Fund Budget reflects our continued commitment to keeping City administrative operations efficient and effective and ensuring the budget reflects a focus on the City's highest priorities as outlined in the Strategic Plan 27+.

The General Fund Budget includes \$29,277,108 in recurring revenues and \$28,311,774 of recurring expenditures, including \$2,104,000 in recurring transfers to other funds. Total projected expenditures for Fiscal Year 2022-2023, including non-recurring transfer to other funds amount to \$34,287,774, which is approximately \$5 million or 17% higher than estimated General Fund expenditures for Fiscal Year 2021-2022. Total Fiscal Year 2022-2023 transfers out are estimated to be \$8.08 million, compared to \$6.26 million in Fiscal Year 2021-2022 with planned spending-down of fund balance in each fiscal year. By comparison, Transfer out only amounted to \$2.61 million in Fiscal Year 2020-2021 and \$3.36 million in Fiscal Year 2019-2020.

Available Fund Balance as of June 30, 2023 is projected to be an adequate \$10.1 million, or almost 36% of projected Fiscal Year 2022-2023 recurring expenditures, leaving approximately \$1.6 million in available fund balance. City policy was amended during Fiscal Year 2021-2022 to maintain at least a 30% General Fund reserve, rather than the 20% reserve that was previously included in the policy. This threshold was increased to ensure fiscal stability, should the housing market and home values decline. As noted in the 10-Year Plan, the Budget has been prepared to ensure that recurring revenues remain in excess of recurring expenditures.

## **TRANSFERS**

As has long been discussed and recommended by pavement condition studies, a significantly larger investment is needed to maintain Oakley's roadways. One recent estimate was \$7 million per year to keep our Pavement Condition Index (PCI) near 80. That large amount may not be feasible with the current revenue stream, but a larger and more consistent investment is recommended to avoid even larger costs over time. As mentioned, this year's Preliminary Budget includes a continued transfer to the Street Maintenance and Rehab Fund, and there is a significant transfer for overall street maintenance projects. The Proposed Budget includes \$8.08 million of transfers for the following purposes:

- \$5,260,000 to fund general capital improvement projects
- \$2,000,000 to the Street Maintenance and Rehabilitation Fund
- \$450,000 for the Human Resources Department Remodel Project
- \$206,000 to the Technology Internal Service Fund for equipment replacements
- \$150,000 to Fund 502 as reserves for future facilities repairs and replacements
- \$10,000 to cover an operational deficit in Fund 231
- \$4,000 to assist Fund 180 – Country Fair (aka Meadow Glen)

## **RECENT ACCOMPLISHMENTS**

As a team, the City Council and all City departments and divisions play a role in accomplishing the goals and objectives outlined in the Strategic Plan. Towards that end, just some of the accomplishments from this past fiscal year include:

- Adopted the Oakley Strategic Plan SP27+
- Secured an agreement related to the Grand Cypress Preserve Project which will provide some of the most critical public infrastructure projects for the Oakley community, which will be constructed to modern City standards
- Approved a Cooperative Agreement between the City of Oakley and Contra Costa County regarding the demolition of the County-Owned building located at 210 O'Hara Avenue in Oakley and transfer of the property
- Signed a Memorandum of Understanding for the East Cypress evacuation route
- Approved Oakley Governance Guidelines + Protocols Policy Framework
- Received an unqualified opinion from the City's auditors, completed the Comprehensive Annual Financial Report and received the Excellence in Reporting Award from the GFOA
- Obtained the California Society of Municipal Finance Officers (CSMFO) Operating Budgeting Excellence Award for our Fiscal Year 2021-2022 Budget
- Hired five Police Officers



- Developed a salary structure to promote two lieutenants
- Brought on a police canine
- Purchased a 3-D scanner to expedite the processing of accident and crime scenes
- Began the filing of ethics training certificates in the NetFile e-filings system
- Contracted with COI Tracker in March 2020 to accept and manage certificates of insurance required for specific contracts
- Contracted with CTrax in February 2022 to replace COI Tracker for the e-filing and e-tracking of certificates of insurance after COI Tracker closed its business
- Established districts for upcoming Councilmember elections
- Successfully restored in-person events including Movie in the Plaza, Concert in the Park, Community Clean Up, Heart of Oakley, Harvest Festival, Harvest Festival, Christmas Tree Lighting, Breakfast with Santa, and Science Week
- Returned all previously in-person classes to in person status, while also keeping some options for online classes like driver's education
- Reestablished the after-school programs for middle school students in Oakley
- Resumed full picnic and sports field rentals, while continuing to provide the online reservation options for ease and convenience of residents and created an online cancellation process for sports field rentals
- Established a social media following on Instagram of over 1,000 followers
- Partnered with several agencies including Contra Costa County Health Services Department, and Hijas Del Campo and provide free COVID-19 vaccinations, and testing
- Supported over 20 local businesses through inclusion in the Shop Oakley Coupon Book
- Highlighted approximately 100 seniors in the Celebrate the Class of 2022 marquee program
- Introduced new events like Mental Health Workshop and Art in the Park
- Re-established Planning Commission and conducted first meeting in May, 2022
- Held a Public Workshop and conducted public outreach thru social media and an online survey related to the Affordable Housing Overlay District
- Completed 130 Unit Senior Apartment Mixed-Use Project
- Adopted CCCFPD's amended California Fire Code Secured consultant and began work on the 2023-2031 6th Cycle Housing Element Update, which will continue through January 2023
- Held a Public Workshop and conducted outreach through social media and an online survey in relation to the Affordable Housing Overlay District
- Continued relationship with EcoHero Show Team through a contract funded by grant money to continue their local grade school shows related to learning about the environment and recycling

- Secured \$61,481 in grant funding through the SB 1383 Local Assistance Grant Program
- Continued to provide various technical training opportunities and in-house training throughout the year
- Secured \$10,932 in grant funding through the City/County Annual Payment and Reporting System (related to recycling)
- Continued participation in Contra Costa County Planning Director's Meetings
- Continued to plan check, inspect and coordinate the development of the Contra Costa Logistics Center
- Processed over 1,200 property registrations as part of the Residential Rental Inspection Program
- Implemented a new Schedule for Building Inspectors to be available 5 days a week for each week of the month
- Completed the City of Oakley General Plan Annual Progress Report Calendar Year 2021 and successfully submitted to both the Governor's Office of Planning and Research ("OPR") and the California Department of Housing and Community Development ("HCD").
- Continue to work on AB 939 (Integrated Waste Management Act) with Mt. Diablo Resource Recovery, to ensure full compliance
- Created a Pre-Approved Accessory Dwelling Unit (ADU) Program which was adopted by the City Council in October of 2021
- Continued to respond to Sub-Standard Housing Complaints by providing timely code-compliance inspections
- Processed and inspected the site and infrastructure construction of Alicante Subdivision (Main Street), Vines Subdivision (Oakley Road), Bella Estates Subdivision (Daniel Drive), Cypress Estates Subdivision (Fuschia Way), Shiloh Subdivision (Main Street), Acacia Subdivision (Honey Lane), Cypress Crossings Subdivision (East Cypress Road), and Stonewood Subdivision (Rose Avenue)
- Processed and inspected the site and infrastructure construction of the Contra Costa Logistics Center Building 4
- Processed and inspected the site and infrastructure construction of the Tri Delta Transit Park and Ride Project and resurfacing of Main Street/Cypress Road
- Completed the construction of Laurel Road Widening project from Mellowood Drive to Main Street which added 2 thru lanes and bicycle lanes in each direction of Laurel Road and greatly improved traffic flows on this major arterial roadway
- Completed the repair and resurfacing of Laurel Road from O'Hara Avenue to Empire Avenue
- Completed the repair and reroofing of the City Hall buildings
- Completed the Civic Center Park and Playground Renovation project

- Completed the construction of the Police Department Parking Lot project
- Installed over 5,200 cubic yards of mulch at city landscaping areas, planted 400 new trees, planted 3,500 new shrubs at City parks, and installed 22 new concrete recycle cans and 27 new concrete trash cans at City parks
- Managed the weed abatement via goat grazing of over 45 acres of City storm water basins/channels
- Performed 26 Irrigation Controller upgrades at City parks to modernize the overall irrigation system to run more efficiently and effectively

### **GOALS AND OBJECTIVES FOR FISCAL YEAR 2022-2023**

The City Council adopted the Strategic Plan 27+ on April 12, 2022, which was the result of a 5-month process that involved the Community, City Council, and Staff. The result is a brand-new plan that created a new Mission, Vision and Core Values along with six goals, 9 sub-goals and over 100 objectives. Departmental objectives and performance indicators have also been added into this budget and tied to the Strategic Plan 27+ goals as new elements to the City's Operating Budget.

#### **Mission**

The City of Oakley will create a resilient future that fosters and attracts a vibrant and evolving community that welcomes and values all people.

#### **Vision**

The City of Oakley celebrates our unique Delta lifestyle and small-town feel where we *Live* in a safe, dynamic community, *Work* together to build the future, and *Play* in our own backyard.

#### **Core Values**

Our values will guide us on a **PATH** to where we want to Live, Work, and Play in the heart of the Delta.

- **Promote** fair and equitable stewardship for the welfare of our diverse individuals that comprise our inclusive community.
- **Advocate** a professional and family-friendly environment where Council, Staff, and the Public can envision and realize the City's future together with a recognition of our shared commitments and opportunities.
- **Transparency** is how we will create accountable partnerships to cultivate communication and collaboration to engage our thriving community.
- **Honesty** and integrity are the foundation for building trust and fostering teamwork to live our mission and vision.

**Goals (not listed in priority order)**

- **A. Community & Economic Development Goal:** The City will inspire and encourage Community & Economic Development through strategic and thoughtful growth, a business-friendly environment, and local employment opportunities.
  - **A1. Strategic and Thoughtful Growth:** We will strategically plan and thoughtfully align our residential, commercial, and industrial growth to meet our short- and long-term vision.
  - **A2. Business-friendly Environment:** Our business-friendly environment will attract residential, commercial, and industrial partners to revitalize Oakley where people will come to live, work, and play.
  - **A3. Local Employment Opportunities:** The City will partner with and attract businesses that can employ our regional workforce to invest in local talent and expertise.
- **B. Community Health & Safety Goal:** The City of Oakley will protect our public and prioritize safe streets, healthy neighborhoods, and robust community resources to benefit our most valued assets -- our people.
  - **B1. Safe Streets:** We will preserve and secure the City of Oakley with safe streets that are welcoming to motorists, cyclists, and pedestrians.
  - **B2. Safe and Healthy Neighborhoods + Community Resources:** We will offer a high quality of life by partnering with residents and businesses to promote and maintain a safe and healthy living and work environment with community resources to serve our diverse community.
- **C. Parks and Open Space Goal:** The City of Oakley will capitalize on our greatest Delta asset where our residents, businesses, and visitors can recreate and relax.
  - **C1. Parks and Public Areas:** We will upgrade and maintain our City parks and open spaces to be a focal point that encourages community use and civic pride.
  - **C2. Programs and Recreation:** We will serve our diverse people, parks, and programs by providing inclusive activities and access to engage the City's family and friends in science, culture, sports, and creativity.
- **D. Community and Collaborative Partnerships Goal:** The City of Oakley will build strong community and collaborative partnerships to be mutually beneficial and co-create shared goals.
  - **D1. Community Outreach and Engagement:** We will engage and partner with our residents and businesses in meaningful and relevant dialogue to realize our shared vision and values.



- **D2. Collaborative Partnerships:** We will foster and maintain strong relationships with our public-private partnerships to mutually benefit our shared goals.
- **E. Finance and Fiscal Responsibility Goal:** The City of Oakley will leverage its financial resources for the long-term benefit of our residents and businesses while maintaining sufficient reserves to provide stability and ensure a successful future.
- **F. Sustainable Organization Goal:** The City of Oakley will create a vibrant municipal workforce that reflects our commitment to an inclusive and equitable community and can meet our mission today while striving for our envisioned future tomorrow.

### **LANDSCAPE MAINTENANCE CHALLENGE UPDATE**

We continue to face the challenge of better ensuring the funding of our Lighting and Landscaping District maintenance costs. Current economic conditions still do not support additional assessments or taxes, and staff manages many of the landscape districts simply at the bare minimum because adequate funds are not available. Two of the neighborhood zones remain structurally imbalanced, while nearly half the remaining zones are financially balanced, but challenged. A number of them can provide for current year operations but are unable to set aside enough for less frequently needed maintenance, remediation and asset replacements. One such zone has a negative fund balance. Staff continues to manage District operations to live within our means; however, a longer-term solution will be necessary in the years ahead. Staff plans to do an asset replacement analysis in Fiscal Year 2022-2023 to achieve a better understanding of future needs.

### **INTERFUND LOANS**

One of the City's financial policies is that the City Council must approve inter-fund loans. Considering all aspects of the Preliminary Budget as presented, it appears that one of the two funds listed below will likely need assistance from the General Fund during Fiscal Year 2022-2023. Accordingly, Staff recommends the following inter-fund loan as part of the Budget:

*Fund 180* – Country Fair (aka Meadow Glen), a loan of up to \$4,000. The maintenance cost of the irrigation systems, trails, landscaping, and appurtenant facilities located within public right-of-ways, public property, and designated easements within Zone 3, is higher than the revenue collected by this district. Therefore, the shortfall is recommended to be covered by the General Fund as a loan. The General Fund may be repaid in the future when more revenues become available.

## **CAPITAL PROJECTS**

Presented separately and being approved by separate resolution are the detailed Proposed 5-Year Capital Improvement Program (CIP) and City of Oakley Fiscal Year 2022-2023 Capital Budget with funds totaling \$22.9 million. The majority of the allocations are for infrastructure maintenance.

New construction and improvement projects include:

- Oakley Regional Community Park Project
- West Cypress Road Bridge at Contra Costa Canal Reconstruction Project
- Main Street Bridge at Contra Costa Canal Rehabilitation Project
- Piper Lane Drainage Channel Trash Capture Device Project
- Downtown Gateway Plaza Roadway and Parking Lot Project
- Main Street/Rose Avenue Intersection Improvement Project
- Downtown Parking Lot Construction Project
- Sellers Avenue Widening and Improvement Project (Riverrock Drive to CCWD Canal Crossing)
- East Cypress Road Widening Project (Knightsen Avenue to Jersey Island Road)
- Holly Creek Park Restroom Construction Project
- Recreation Center Emergency Generator Project
- Downtown Storm Drain (Area 29D) Improvement Project
- Cypress Grove Subdivision Pump Station Building Project
- Laurel Road Extension Project (Teton to Sellers Avenue)
- FY 2022/23 Street Repair and Resurfacing Project
- FY 2022/23 ADA Implementation Plan Project
- FY 2022/23 Street Restriping Project
- FY 2022/23 Curb, Gutter, Sidewalk Repair and Reconstruction Project
- FY 2022/23 Traffic Calming Project
- FY 2022/23 Traffic Signal Modernization Project
- Neroly Road Repair and Resurfacing Project (Empire to O'Hara Avenue)
- O'Hara Avenue/Carpenter Road Intersection Improvement Project
- Irrigation Well Installation at City's Freedom Basin Project
- Sheriff Annex Building Demolition Project
- Laurel Road Widening Project (Cloverbrook Avenue to O'Hara Avenue)
- Enrico Cinquini Park Construction Project
- Laurel Road and Empire Avenue Landscaping Mulch Project
- Laurel Road Bridge Widening over March Creek
- Holly Creek Park Playground Resurfacing Project
- Bethel Island Road Project (Rock Slough Bridge to Delta Road)
- City Hall Rooftop Solar Power Project
- Koda Dog Park Shade Structure Project

- Senior Center Roof and HVAC Repair and Replacement Project
- Local Road and Safety Plan Project
- City Hall Human Resources Department Remodeling Project
- Main Street/Delta Road Intersection Improvement Project
- Main Street/Brownstone Road Intersection Improvement Project
- Hall Street Extension Project

**CONCLUSION**

As mentioned, this year's Preliminary Budget focuses on providing efficient and effective core services, is structurally balanced and is true to the City Council's newly adopted strategic priorities. We all can take great pride in the successes over the past 23 years since Incorporation which includes a solid foundation of sound fiscal management, a well-trained and committed Staff and a forward-thinking City Council. Thank you for your continued support and leadership in keeping Oakley on a **PATH** guided by our Mission, Vision and Core Values!

Respectfully submitted,



Josh McMurray  
City Manager

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## COMMUNITY PROFILE

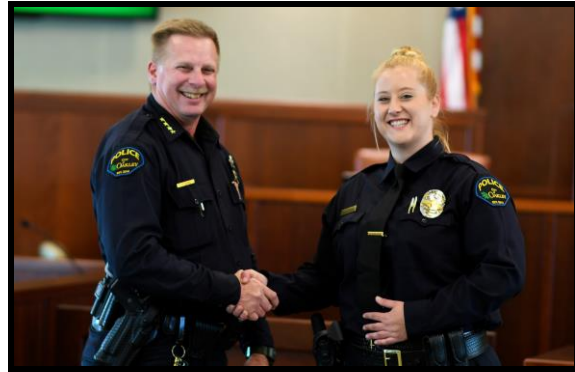


The City of Oakley, incorporated in July 1999, is one of California’s youngest cities. Residents enjoy a charming area with an abundant housing supply, quality schools, and a friendly atmosphere that truly make Oakley, “A Place for Families in the Heart of the Delta.” Oakley is located in Eastern Contra Costa County, along Highway 4, in a corridor that also includes the cities of Pittsburg, Antioch and Brentwood, with proximity to the Mount Diablo State Recreation Area, California San Joaquin Delta, and access to the many amenities of the San Francisco Bay Area. The Big Break Regional Shoreline and the Big Break Visitors Center at the Delta are also among the many treasures enjoyed by Oakley and others who come to visit the City of Oakley.



Today, a landscape of gently rolling fields, orchards, and vineyards gives us a glimpse of Oakley’s agricultural past. From a quiet Delta farming town, Oakley has blossomed

into a growing community of landscaped parks, abundant recreational opportunities, shopping centers, and planned business and commercial development. Oakley's 44,533 residents enjoy a safe, progressive community that is rich in history, supports strong family values, and offers a high quality of life. Safewise.com ranked Oakley as number 19 among California's 50 Safest Cities of 2022.



Our residents take pride in being part of a City that is building a prosperous future for generations to come. The new Contra Costa Logistics Center that continues construction in Oakley will include nearly 2 million square feet of light industrial building space and is expected to bring 2,100 jobs to the community. Amazon occupied the first of five buildings planned for the Logistics Center. Building #2 is half leased and Building #3 is being permitted for construction. This regional hub of e-commerce industry will certainly help this rapidly growing community continue to prosper.

## ELECTED OFFICIALS



**Sue Higgins**  
Councilmember



**Aaron Meadows**  
Vice Mayor



**Randy Pope**  
Mayor



**Anissa Williams**  
Councilmember



**George Fuller**  
Councilmember

## **ELECTED OFFICIALS & CITY MANAGEMENT TEAM**

### **- CITY COUNCIL -**

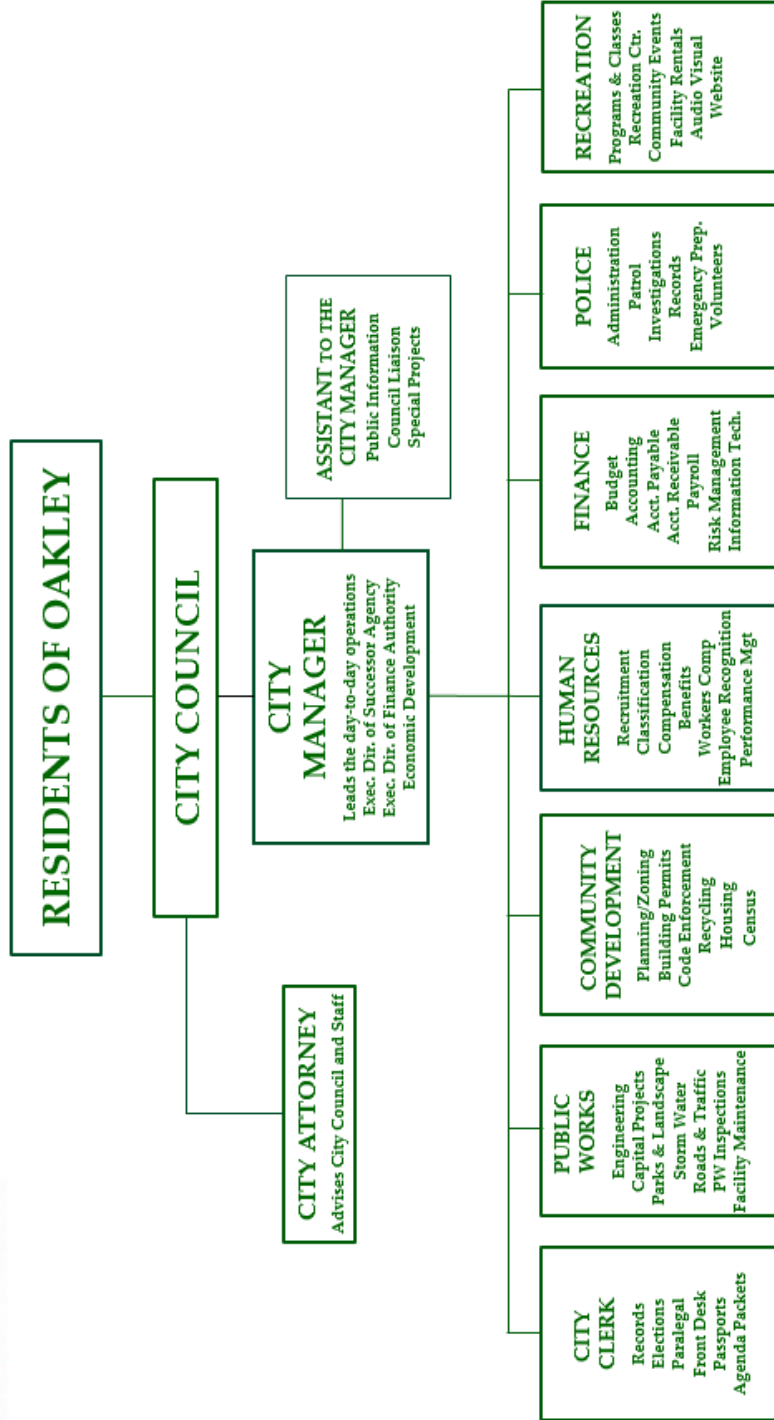
Randy Pope, Mayor  
Aaron Meadows, Vice Mayor  
Sue Higgins, Councilmember  
Anissa Williams, Councilmember  
George Fuller, Councilmember

### **- MANAGEMENT TEAM -**

Joshua McMurray, City Manager  
Paul Beard, Chief of Police  
Tim Przybyla, Finance Director  
Kevin Rohani, Public Works Director/City Engineer  
Libby Vreonis, City Clerk  
Derek Cole, City Attorney  
Brent Smith, Community Development Director  
Lindsey Bruno, Recreation Director  
Jeri Tejada, Human Resources Director  
Felicia Escover, Assistant to the City Manager



# CITY'S ORGANIZATIONAL CHART



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## BUDGET STRATEGIES AND FINANCIAL POLICIES

The City Council provides long-term policy guidance for conducting the City's financial activities through its Statement of Financial Policies. These strategies and policies are presented to the Council with the intent they be reviewed each year to meet the following strategic objectives:

### BUDGET STRATEGIES

- **Strategic focus** – The City's financial management should be strategic, reflecting the Council's and the community's priorities for service while providing resources that realistically fund routine operations. The City Council and Staff participate in annual strategic planning sessions which results in an updated Strategic Planning Document. The Budget is intended to implement the City's Strategic Plan.
- **Fiscal control and accountability** – The City's financial activities should be fiscally sound and accountable to the City Council through the City Manager.
- **Clarity** – The City's financial planning and reporting should be clear and easy to understand so that all participants, the Council, the community and Staff can make informed decisions.
- **Long-term Planning** – The City's financial planning should emphasize multi-year horizons to promote long-term planning of resource use.
- **Flexible and cost-effective responses** – The City's financial management practices should encourage a mission-driven organization that responds to community demands quickly and in a straight-forward manner. The City's management should flexibly respond to opportunities for better service, proactively manage revenues and cost-effectively manage ongoing operating costs.
- **Staffing philosophy** – The City Council desires to retain a mix of contract and permanent staff in order to ensure a cost effective and flexible service delivery system. Annually, the City Manager will review with the City Council his/her recommendations regarding the ratio for the number of contract employees to total Staff.



The following Statement of Financial Policies includes the City’s policies, an assessment of whether the City is in compliance with each one and space for any comments or recommended changes to the policies.

## STATEMENT OF FINANCIAL POLICIES

### GENERAL FINANCIAL GOALS

	In Compliance?	Comments
To maintain a financially viable City that can maintain an adequate level of municipal services.	Yes	
To maintain financial flexibility in order to be able to continually adapt to local and regional economic changes	Yes	
To maintain and enhance the sound fiscal condition of the City.	Yes	

### OPERATING BUDGET POLICIES

The City Council will adopt a balanced budget by June 30 of each year.	Yes	
The City Manager will submit a budget calendar to the City Council no later than January 15th of each year.	Yes	
An annual base operating budget will be developed by verifying or conservatively projecting revenues and expenditures for the current and forthcoming fiscal year.	Yes	
During the annual budget development process, the existing base budget will be thoroughly examined to assure removal or reduction of any services or programs that could be eliminated or reduced in cost.	Yes	
Current revenues will be sufficient to support current operating expenditures (i.e., recurring expenditures will not exceed recurring revenues). One-time or unpredictable revenues will be used for one-time expenditures (including capital and reserves).	Yes	
Annual operating budgets will provide for adequate design, construction, maintenance and replacement of the	No	Some older Lighting and

<p>City's capital plant and equipment.</p>		<p>Landscaping District zones do not have sufficient revenues to set aside enough to fund asset replacements when needed.</p>
<p>The purchase of new or replacement capital equipment with a value of \$50,000 or more and with a useful life of two years or more will require Council approval.</p>	<p>Yes</p>	
<p>The City will project its equipment replacement needs for the next three years and will update this projection each year. From this projection a replacement schedule will be developed, funded, and implemented.</p>	<p>Yes</p>	
<p>The City will avoid budgetary and accounting procedures which balance the current budget at the expense of future budgets.</p>	<p>Yes</p>	
<p>The budget will include the appropriation of available but unassigned fund balances in special purpose funds.</p> <p>In the Lighting and Landscaping Funds, the budget will include an appropriation of Asset Lifecycle Replacement Program reserves in an "unassigned asset replacement reserves" line item in each fund, equal to 25% of the available reserve balance, up to \$100,000.</p> <p>Prior approval of the City Manager will be required for the assignment and/or use of these appropriations.</p>	<p>Yes  Yes  Yes</p>	
<p>All recommended increased appropriations of general purpose revenues, General Fund reserves, or that transfer appropriations between funds during the year shall be presented to the City Council for approval. Amendments to that are made to authorize spending of increased or new special purpose revenues may be approved by the City Manager.</p>	<p>Yes</p>	
<p>The City will forecast its General Fund expenditures and</p>	<p>Yes</p>	

revenues for each of the next 10 years and will update this forecast at least annually.		
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## REVENUE POLICIES

The City will work to develop a diversified and stable revenue system to protect it from short-term fluctuations in any one revenue source.	Yes	
User fees will be adjusted bi-annually to recover the full cost of services provided, except when the City Council determines that a subsidy from the General Fund is in the public interest.	Yes	
The City will seek, and with Council approval, apply for all possible Federal and State reimbursement for mandated projects and/or programs and Federal and State grant monies for City programs and projects.	Yes	
Capital improvements will be financed primarily through user fees, service charges, impact fees, or developer agreements when benefits can be specifically attributed to users of the facility. For projects financed with debt, the fees, charges, and/or contractual payments shall be established at a level sufficient to fund the project in its entirety, including the repayment of principal and interest on amounts borrowed. The City will consider future operations and maintenance costs as part of each project's financing plan and ensure that funding sources are identified to properly operate and maintain the improvements when constructed.	Yes	

## EXPENDITURE POLICIES

The City will maintain a level of expenditures which will provide for the public well-being and safety of the residents of the community.	Yes	
Purchases shall be approved as described in the City's Municipal Code; more specifically:  Purchases for more than \$10,000 shall be supported by a Purchase Order approved by the Finance Director and	Yes	

City Manager, and; Purchases for more than \$50,000 shall be approved by City Council.		
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## **CAPITAL BUDGET IMPROVEMENT BUDGET POLICIES**

The City will make all capital improvements in accordance with an adopted and funded capital improvement program (CIP).	Yes	
The City will develop an annual Five-Year Plan for Capital Improvements, including sections for CIP design, development, implementation, and operating and maintenance costs.	Yes	
The City will identify the estimated capital and ongoing operations and maintenance costs, potential funding sources and project schedule for each capital project proposal before it is submitted to the Council for approval.	Yes	
The City will coordinate development of the annual capital improvement budget with the development of the operating budget. All costs for internal professional services needed to implement the CIP will be included in the operating budget for the year the CIP is to be implemented.	Yes	
The Capital Budget will be based on the CIP, and each project's unused appropriations at each year-end will be automatically rolled over to the subsequent year, until the project is completed. Additions to project funding plans require Council approval. Changes that do not increase funding levels may be approved by the City Manager.	Yes	
Cost tracking for components of the CIP will be implemented and updated quarterly to ensure project completion within budget and established timelines.	Yes	
The Council will review the pavement management program each year at budget time and will seek to	Yes	

supplement Gas Tax, Measure J, other street improvement funds, and the Street Maintenance and Rehab Fund to adequately fund the program.		
City Impact Fees shall be used to fund the direct and indirect costs associated with capital projects identified in the City's impact fee studies.	Yes	

### **OTHER CAPITAL IMPROVEMENT POLICIES**

Design of capital improvements shall consider long-term cost efficiency and be based on standards that minimize construction costs while assuring acceptable useful life and reduce maintenance requirements.	Yes	
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### **SHORT-TERM DEBT POLICIES**

The City may use short-term debt to cover temporary or emergency cash flow shortages. All short-term borrowing will be subject to Council approval by ordinance or resolution.	Yes	
The City may issue interfund loans in lieu of outside debt instruments to meet short-term cash flow needs. Such loans will be permitted only if an analysis of the lending fund indicates excess funds are available and the use of these funds will not impact its current operations. The prevailing interest rate, as established by the Finance Director, will be paid to the lending fund, and such loan shall be approved by the City Council, documented by a memorandum signed by the City Manager and filed with the Finance Department and City Clerk.	Yes	
Both the Original Budget adopted each year, and the Mid-Year Budget Report, will include a separate section identifying anticipated interfund loans, and the City Council's approval of these reports shall be approval of the interfund loans.	Yes	

### **LONG-TERM DEBT POLICIES**

The City will confine normal long-term borrowing to capital improvement projects it is unable to fund from	Yes	
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current revenues in time to meet community needs or where a fiscal analysis shows that a significant benefit would accrue from building sooner at current prices and at current interest rates.		
When the City issues City long-term debt, it will employ a professional financial advisor to assist the City in obtaining the best possible outcomes in terms of planning, sizing, underwriting, insuring, and presentation of the City's plans and position to bond rating agencies and the public. The City will also employ the services of qualified bond counsel and, as appropriate, disclosure counsel.	Yes	
When the City issues assessment type debt, it will work cooperatively with the project area Developers to identify an appropriate and acceptable financing team to obtain the best possible outcomes for the City and its citizens and ensure compliance with all legal requirements.	Yes	
The City projects that the Community Parks assessment program will, over time, be sufficient to pay for ongoing costs and repay General Fund advances (loans); but that until further development occurs in the City, the General Fund may make such advances to the Community Parks program to cover operating shortfalls. All such advances will be approved by City Council.	Yes	
Both the Original Budget adopted each year, and the Mid-Year Budget Report will include a separate section identifying anticipated interfund loans, and the City Council's approval of these reports shall be approval of the interfund loans.	Yes	
Where possible, the City will use special assessment bonds, revenue bonds, or other self-supporting bonds instead of general obligation bonds.	Yes	
Proceeds of long-term debt will not be used for current ongoing operations.	Yes	
The City may pledge General Fund revenues to facilitate debt; however, all debt will be supported by a dedicated revenue source identified prior to issuance that is	Yes	

31expected to be sufficient to make the required debt service payments.		
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## RESERVE POLICIES

<p>The City will maintain General Fund Emergency reserves at a level at least equal to 30% of General Fund operating expenditures. The primary purpose of this reserve is to protect the City’s essential service programs and funding requirements during periods of economic downturn (defined as a recession lasting two or more years) or other unforeseen catastrophic costs not covered by the Contingency Reserve. Should the balance in the reserve fall below the 30% threshold, a plan to restore the level over a period of no more than five years shall be included in each proposed annual budget reviewed with the City Council until the reserve has been returned to at least 30% of General Fund operating expenditures.</p>	Yes	<p>The threshold for this reserve policy was increased from 20% to 30% during Fiscal Year 2021/2022.</p>
<p>A Contingency Reserve will be budgeted each year for non-recurring unanticipated expenditures or to set aside funds to cover known contingencies with unknown costs.</p>	Yes	
<p>The level of the Contingency Reserve will be established as needed but shall not be less than 2% of General Fund operating expenditures.</p>	Yes	
<p>The City will establish an account to accumulate funds to be used for payment of accrued employee benefits for terminated employees. At each fiscal year end, the accumulated amount in the reserve shall be adjusted to equal the projected payout of accumulated benefits requiring conversion to pay on retirement for employees then eligible for retirement. (This is so there are funds to pay out accumulated benefits requiring conversion to pay on termination).</p> <p>The City Manager may release and appropriate funds from this reserve during the year, but solely for terminal pay expenditures.</p>	<p>Yes</p> <p>Yes</p>	
<p>Claims Reserves will be budgeted at a level which, together with purchased insurance, adequately protects</p>	Yes	

<p>the City. The City will maintain a reserve of two times its deductibles for those claims covered by the insurance pool of which the City is a member (currently the Municipal Pooling Authority of Northern California). In addition, the City will perform an annual analysis of past claims not covered by the pool and reserve an appropriate amount to pay for uncovered claims.</p>		
<p>The City had previously established a Street Maintenance Reserve Fund for the accumulation of funds for the long-term maintenance of the City’s streets. In Fiscal Year 2021-2022, that title is being changed from “Reserve” to “Rehab” as these funds will be used on projects, rather than being set aside. The amounts transferred into this Fund will be used to augment the City’s Gas Tax, Measure J, and other street improvement revenues in completing street maintenance and improvement projects. City staff has recognized that we are not able to keep up with the \$7 million of costs that are necessary to maintain the streets to the level that we desire, much less establish a reserve that is sufficient to pay for the next 3 years’ anticipated maintenance. Therefore, this unrealistic Reserve policy was abandoned, beginning in Fiscal Year 2021-2022.</p>	<p>Yes</p>	
<p>The City established a Vehicle and Equipment Replacement Reserve Fund for the accumulation of funds for the replacement of worn and obsolete vehicles and other capital equipment. Beginning in Fiscal Year 2021-2022, that reserve will be split into two separate funds, Fund 501 for Fleet Vehicle Replacements and Fund 503 for IT Equipment Replacements. Adequate funds shall be set aside in each fund to ensure that funds are available for asset replacement at the end of the assets’ life cycles.</p>	<p>Yes</p>	
<p>The City will seek to build and maintain a Facilities Maintenance Capital Asset Reserve for capital costs associated with the maintenance of all City building facilities. The reserve will be maintained at a level at least equal to projected five-year facilities maintenance capital</p>	<p>No</p>	<p>We do not have a 5-year reserve built up at this time. We plan to establish a new Internal</p>

costs.		Services Fund for that purpose in 2023-2024.
Each year-end, until fully funded, all revenues in excess of expenditures in each landscaping district zone, shall increase the funds' capital asset lifecycle replacement reserve. Each zone's operating budget shall consider annual capital/asset lifecycle replacement needs	Yes	
The City will seek to build and maintain a Storm Drain Depreciation Reserve for costs associated with the major maintenance and capital improvement costs included in the Storm Drain program budget. The minimum reserve level will be 50% of the costs projected over the next five years.	No	With existing revenues, such a reserve is not feasible. We will revisit this in 2023-2024.
The City will establish a Reserve for Qualifying Expenditures and will transfer into it from current revenues all amounts necessary to ensure compliance with Gann Limit provisions. These funds will be used solely to pay for Gann Limit excludable capital expenditures. To qualify, they must be for assets having a value greater than \$100,000 and having a useful life of at least 10 years.	Yes	

## INVESTMENT POLICIES

The City Manager and Finance Director will annually submit an investment policy to the City Council for review and adoption and shall provide the Council with quarterly investment reports.	Yes	
The Finance Director will invest the City's monies in accordance with applicable laws and adopted investment policies and direct the investment of bond or note monies on deposit with a trustee or fiscal agent in accordance with the applicable indenture or issuance documents.	Yes	
The City will maintain liquid assets at a level sufficient to pay at least six months operating expenses.	Yes	

## ACCOUNTING, AUDITING & FINANCIAL REPORTING POLICIES

<p>The City's accounting and financial reporting systems will be maintained in accordance with generally accepted accounting principles and standards of the Governmental Accounting Standards Board.</p>	<p>Yes</p>	
<p>A capital asset system will be maintained to identify all City assets, their condition, historical and estimated replacement costs, and useful life. All equipment with a cost of \$5,000 or more and a useful life of more than two years, and all buildings, improvements and infrastructure with a cost of \$50,000 or more and a useful life of more than two years will be capitalized and included in the system. While asset purchases and disposals will be tracked and accounted for each year, unless otherwise needed, vehicles and office equipment will be inventoried and infrastructure assets will be subject to an internal audit, every 3 years on a rotating cycle, with each category reviewed in turn.</p>	<p>Yes</p>	
<p>Fixed Assets shall be accounted for using the following useful lives:          Buildings – 40 years          Improvements – 5-15 years          Machinery &amp; Equipment – 5 years          Vehicles – 5 years          Roadways:          Streets (Includes Pavement, Sidewalk, Curb &amp; Gutters, Trees &amp; Signs) – 7-40 years          Traffic Signals – 25 years          Street Lights – 40 years          Bridges – 100 years          Parks &amp; Recreation:          General Improvements – 25 years          Specialty features – 10 years</p>	<p>Yes</p>	
<p>The Finance Department will prepare monthly reports for the City Manager and Department Heads so that they may effectively evaluate their financial performance.</p>	<p>Yes</p>	

A Mid-Year Budget Review, assessing the status of both operating and capital activities and recommending appropriate mid-year adjustments, will be submitted to the City Council and made available to the public in February each year.	Yes	
An annual audit will be performed by an independent public accounting firm with the subsequent issue of an official Comprehensive Annual Financial Report, including an audit opinion.	Yes	
Full and continuing disclosure will be provided in the City's financial statements and bond representations.	Yes	
The City will build and maintain a good credit rating in the financial community.	Yes	

### **GRANT FUNDING POLICIES**

The City will remain current on available local, state, and federal grant funding and seek to make the most of grant opportunities for both operations and capital projects.	Yes	
The City will establish accounting procedures to support the tracking of grant funds and their use and for the timely administration of grant programs.	Yes	
Grants that the City makes to others will be such that the City retains control of funds sufficient to ensure their use is consistent with grant specifications. This is expected to be accomplished by limiting grant disbursements to reimbursements or for the City to pay agreed upon costs directly on behalf of the Grantee, all of which should be outlined in a grant agreement approved by the Council.	Yes	

### **HUMAN CAPITAL INVESTMENT POLICIES**

The City will invest in its employees by maintaining a compensation structure that is based on market norms, considers internal alignment and equity among various groups of employees, supports and recognizes innovation and exceptional performance, and fosters teamwork within the organization.	Yes	
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## **APPROPRIATIONS CONTROL**

In addition to the Statement of Financial Policies above, the Council has established the following policy regarding Appropriations Control:

**Appropriations requiring Council action are:**

- Appropriation of reserves, except asset replacement or accrued benefits reserves
- Transfers between funds
- Appropriations of any unassigned revenues (unassigned revenues are those revenues that are not associated with a particular business or service unit)

**Appropriations requiring City Manager action are:**

- Transfer within a fund or department
- Appropriation of unbudgeted assigned revenues – assigned revenues support a specific business or service unit and allow expansion or contraction of that unit in response to demand.
- Appropriation of asset replacement reserves, accrued benefits reserves and unassigned balances in special purpose funds.

Appropriations of fiscal resources are approved by the City Council and managed by the City Manager.



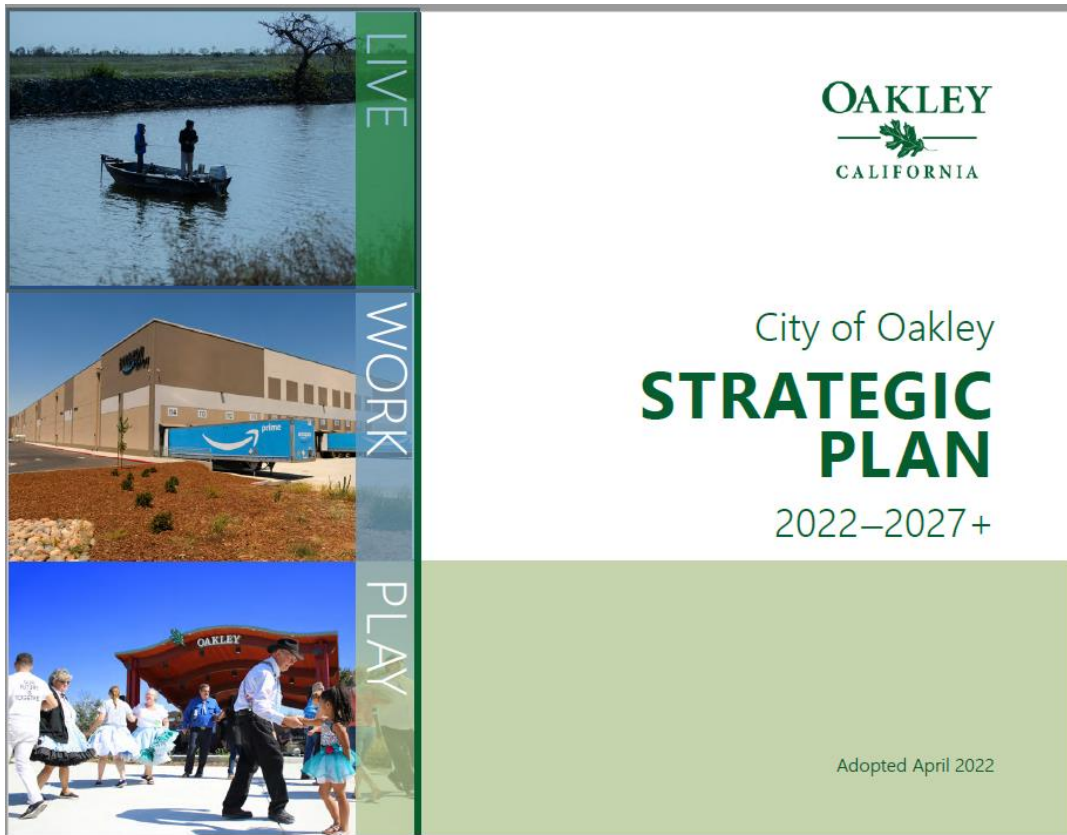
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## BUDGET SCHEDULE FY 2022-2023

Date	Function
February 11	2022-2023 Budget Instructions Distributed
February 15	Strategic Planning Session
February 22	Fiscal Year 2022-2023 Midyear review with City Council
Week of February 21	Finance Available for Budget System Training to anyone needing assistance.
February 14	Department Head Strategic Planning Session
Week of March 7	City Manager Discussions with DH's Individually, as needed
March 10	Strategic Planning Session
March 11	2022-2023 Department Goals due to City Manager & Finance Director 2022-2023 Operating Budgets due to Finance Director 2022-2023 Final CIP Requests due to City Engineer
March 14 – 22	Finance & Engineering Review Period
March 31	Strategic Plan Session
April 4 – 8	City Manager Review Period
April 8	Fiscal Year 2021-2022 Draft Departmental Accomplishments Due to City Manager & Finance Director
April 11-14	City Manager Review with Department Heads individually, as needed
April 12	City Council, Staff and City-Wide Strategic Planning Session
April 15	Fiscal Year 2021-2022 Final Departmental Accomplishments Due to City Manager & Finance Director
April 18 – 26	Preparation and Final City Manager Review of Proposed Budgets, CIP and Presentations
April 30 – May 7	Production and Distribution of Proposed Budget and CIP to Council and Staff
May 10	Budget Work Session
June 14	2022-2023 Public Hearing and Budget Adoption

The development of the Fiscal Year 2022-2023 Proposed Budget included four City Council/Staff Strategic Planning Sessions. The two sessions that were held at City of

Oakley Recreation Center on February 15<sup>th</sup> and March 10<sup>th</sup> were open to the public and considerable input was provided from the members of the community who were in attendance at those meetings, which were not live-streamed. The two meetings that were held at City Hall on April 12<sup>th</sup> for the adoption of the Strategic Plan 27+ and on April 26<sup>th</sup> for the presentation of the Strategic Plan 27+ were also open to the public and were live-streamed. A survey was also sent out to citizens of Oakley regarding their priorities for the Strategic Plan 27+ and for the City of Oakley Fiscal Year 2022-2023 Budget. The input that we received was incorporated into this budget as well.



The strategic plan is available on the City's website and can be accessed at <https://www.ci.oakley.ca.us/city-meetings/strategic-plan/>

## **CITY-WIDE BUDGET OVERVIEW**

As can be seen in the Proposed All Funds Summary on the following pages, the Citywide projected revenues for Fiscal Year 2022-2023 amount to just over \$62.7 million, with projected expenditures of nearly \$71.4 million. The Citywide expenditures are comparable to the Fiscal Year 2021-2022 Adopted Budget of just over \$71 million. However, the projections for funding for the American Rescue Plan Act were approximately \$3 million higher than the first tranche of funding that came in during Fiscal Year 2021-2022. Rather than receiving \$8 million of ARPA funding, the City will be receiving \$10,177,000 in total, with half being received in Fiscal Year 2021-2022 and the other half arriving in July of Fiscal Year 2022-2023. Just over \$5 million of ARPA funds were appropriated for expenditure in Fiscal year 2021-2022, and \$1.1 million are included in Fiscal Year 2022-2023. We are estimating the total City-wide available resources to be \$34,128,916 at the beginning of Fiscal Year 2022-2023 and \$30,777,578 at the end of the fiscal year.

The Budget includes the appropriation of unassigned balances in special purpose funds so they can be assigned if needed during the year; although in the landscaping district funds, available resources appropriated for unanticipated asset replacements or remediation are shown in the appropriation of available asset replacement reserves pursuant to City policy.

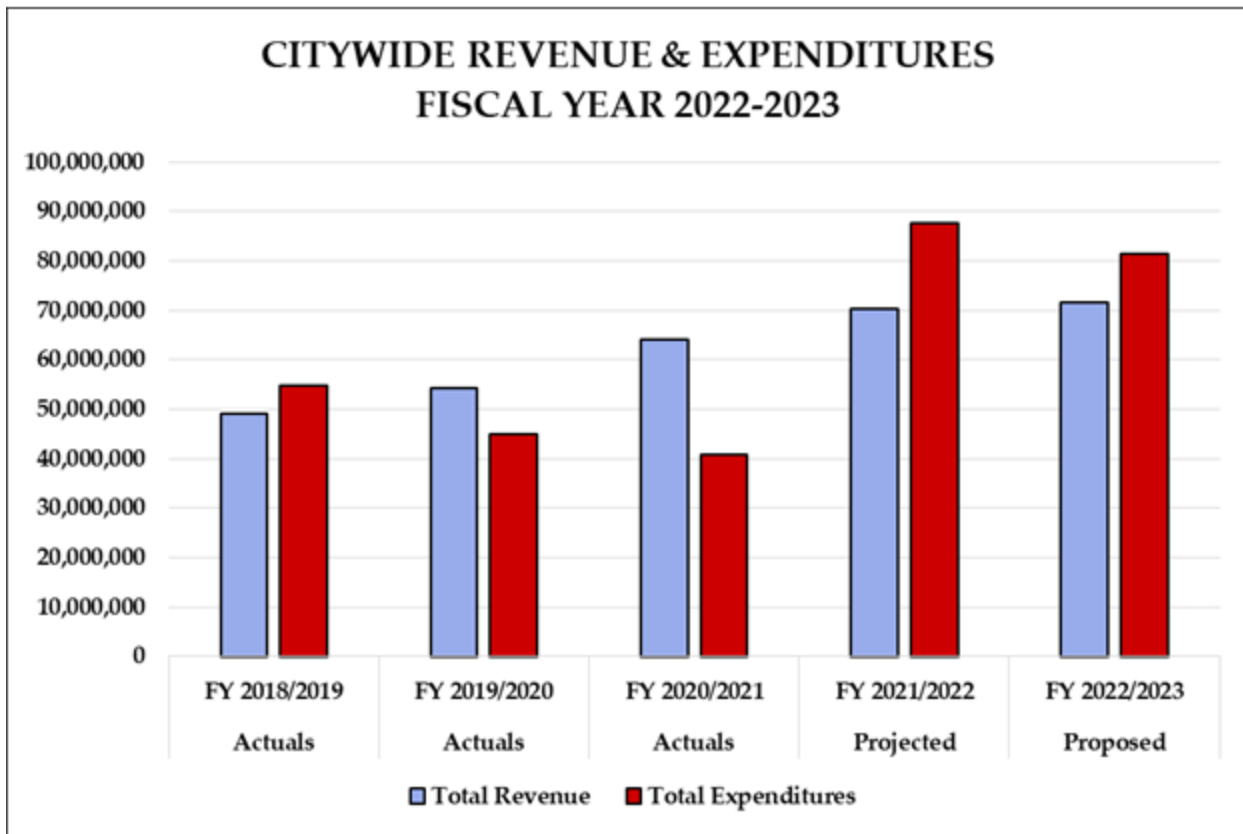
General Fund resources excludes the value of real estate held, which on June 30, 2022 is estimated to at roughly \$3.6 million. General Fund activity on this schedule also excludes interagency and economic development loan activity, which are required by City policy or approved separately by the City Council.

Since all revenues in excess of expenditures at year-end in the landscaping and community service district funds are added to each Fund's reserves for asset replacement, the estimated available resources on July 1, of each year are \$0, unless the reserve is fully funded.

Appropriations from a prior year capital project will roll into the new fiscal year, as with all capital project appropriation, per City policy. Otherwise, the beginning of the year available resources in these funds will be \$0.

The amounts shown in the appropriation of asset replacement reserves are included in the recommended expenditures. These reduce the amount of replacement reserves available for appropriation for unanticipated replacement or remediation activities.

The Successor Housing Agency fund accounts for assets of the former Oakley Redevelopment Agency and loan repayments restricted to low and moderate income housing projects.



# PROPOSED ALL FUNDS SUMMARY

Fund #	Fund Name	Estimated Available Resources July 1, 2022	Estimated Revenues 2022/23	Recommended Expenditures 2022/23	Transfers Between Funds	Appropriation of Unassigned / Available Fund Balances*/Reserves	Appropriation of Asset Replacement Reserves	Estimated Available Resources July 1, 2023	Additional Appropriation of Available Asset Replacement Reserves*
100	General Fund**	\$ 10,771,507	\$ 29,277,108	\$ 26,207,774	\$ (8,080,000)	\$ 5,000,000		\$ 10,760,841	
110	Comm Facilities Dist #1 (Cypress Grove)	1,438,077	354,167	349,660				1,442,584	
120	American Rescue Plan Act (ARPA)	259,025	5,088,595	1,100,000				4,247,620	
132	Park Landscaping Zn 1 (Comm Parks)	3,513,268	1,411,587	1,481,587	(180,000)			3,263,268	100,000
133	LLD Zone 2 (Streetlighting)	143,303	250,436	440,436	190,000			143,303	
134	Contra Costa Logistics Center (CFD 2020-1)	1,096	39,176	34,662				5,610	
138	Downtown Revitalization	53,006	210,200	204,120				59,086	
140	Gas Tax Fund	535,706	1,253,770	1,585,243	(190,000)			14,233	
141	Road Maintenance and Rehab	809,626	978,277	1,742,204				45,699	
145	Stormwater NPDES	93,909	500,500	589,321				5,088	
148	Measure J	494,377	751,090	1,223,775				21,692	
150	Police P-6 Fund	-	7,250,500	7,250,500				-	
151	Police SLESE Fund	-	150,000	150,000				-	
152	OTS Police Grant	-	-	-				-	
168	Sports Field Maintenance Fund	151,010	-	430				150,580	
170	LLD Vintage Parkway	-	74,214	79,214	5,000			-	48,116
171	LLD Oakley Ranch	-	26,546	26,546				-	7,192
172	LLD Empire	-	4,734	4,734				-	21,011
173	LLD Oakley Town Center	-	11,535	11,535				-	20,041
174	LLD Oak Grove	-	28,605	28,605				-	20,201
175	LLD Laurel Woods/Luna Estates	-	7,868	7,868				-	24,173
176	LLD South Forty	-	9,905	9,905				-	12,589
177	LLD Claremont	-	7,728	7,728				-	2,961
178	LLD Gateway	-	18,610	18,610				-	46,266
179	LLD Countryside (Village Green)	-	2,875	2,875				-	6,596
180	LLD Country Fair (Meadow Glen)	-	5,423	5,473	4,000			3,950	
181	LLD California Sunrise	-	3,702	3,702				-	18,965
182	LLD California Visions (Laurel)	-	12,250	12,250				-	40,182
183	LLD Claremont Heritage	-	18,540	18,540				-	56,164
184	LLD Country Fair (Meadow Glen II)	-	122,982	122,982				-	51,946
185	LLD Sundance	-	9,010	9,010				-	2,786
186	LLD Calif Jamboree (Laurel Anne)	-	88,184	118,184	30,000			-	96,318
187	LLD Country Place	-	23,400	43,400	20,000			-	19,781
188	LLD Laurel Crest	-	87,800	157,800	70,000			-	27,433
189	LLD Marsh Creek Glen	-	109,038	109,038				-	94,100
190	LLD Quail Glen	-	36,015	36,015				-	27,116
191	Cypress Grove	-	311,468	321,468	10,000			-	100,000
192	South Oakley	-	449,341	459,341	10,000			-	100,000
193	Stone Creek	-	71,133	71,133				-	89,784
194	Magnolia Park	-	918,337	928,337	10,000			-	100,000
195	Summer Lakes	-	532,261	537,261	25,000			-	100,000
201	General Capital Projects	4,752	-	5,256,697	5,260,000			8,055	
202	Traffic Impact Fee Fund	2,603,040	3,583,132	6,136,034				50,138	
204	Park Impact Fee Fund	2,173,358	2,755,740	4,434,420				494,678	
206	Public Facilities Impact Fee Fund	3,342,696	994,471	1,257,909				3,079,258	
221	2012 Refunding Assessment Bond CIP	65,231	-	60,000				5,231	
222	2014 Refunding Assessment Bond CIP*	654,269	-	-				654,269	
231	Main Street Fund	(7,137)	-	-	10,000			2,863	
232	Regional Park Fund	1,690,469	165,000	6,340				1,839,129	
235	Street Maintenance Reserve Fund	368,925	-	2,100,000	2,000,000			268,925	

## PROPOSED ALL FUNDS SUMMARY (continued)

Fund #	Fund Name	Estimated Available Resources July 1, 2022	Estimated Revenues 2022/23	Recommended Expenditures 2022/23	Transfers Between Funds	Appropriation of Unassigned / Available Fund Balances*/Reserves	Appropriation of Asset Replacement Reserves	Estimated Available Resources July 1, 2023	Additional Appropriation of Available Asset Replacement Reserves*
301	Developer Deposits Fund	-	-	1,214,817				(1,214,817)	
351	2006 COPs Debt Svc Fund	43,576	666,769	709,479				866	
403	CFD - Citywide Stormwater	9,634	11,799	2,024				19,409	
404	Fire Protection (CFD 2015-1)	-	300,000	300,000				-	
405	Emerson Ranch Neighborhood (CFD 2015-1)	690,607	201,174	201,174				690,607	100,000
406	Emerson Ranch Storm Water (CFD 2015-1)	579,022	193,001	193,001				579,022	100,000
407	Prescott Landscaping (CFD 2015-2 Zone 1)	815,753	281,206	301,206				795,753	100,000
408	Prescott Stormwater (CFD 2015-2 Zone 1)	28,392	21,462	21,462				28,392	
409	Prescott Stormwater (CFD 2015-2 Zone 1)	62,197	26,666	26,666				62,197	
410	Doyle Rd Landscaping (CFD 2015-2 Zone 2)	871	755	755				871	
411	Bella Estates Landscaping (CFD 2015-2 Zone 3)	(211)	633	423				(1)	
412	Quicksilver Landscaping (CFD 2015-2 Zone 4)	632	1,099	1,099				632	
413	7-11/Self Storage Landscaping (CFD 2015-2 Zone 5)	1,467	1,335	1,335				1,467	
414	Aspen Place Landscaping (CFD 2015-2 Zone 6)	9,875	7,793	7,793				9,875	
415	Aspen Lane Landscaping (CFD 2015-2 Zone 7)	24,891	12,936	12,936				24,891	
416	Duarte Ranch Landscaping (CFD 2015-2 Zone 8)	63,584	65,873	65,873				63,584	14,496
417	Duarte Ranch Stormwater (CFD 2015-2 Zone 8)	83,846	23,259	23,259				83,846	3,336
418	Nature Properties Landscaping (CFD 2015-2 Zone 10)	10,906	5,349	5,349				10,906	
419	Chevron Laurel/O'Hara Landscaping (CFD 2015-2 Zone 12)	6,292	3,021	3,021				6,292	
421	Gilbert Property Landscaping (CFD 2015-2 Zone 14)	77,462	539,810	539,811				77,461	42,196
422	Gilbert Property Stormwater (CFD 2015-2 Zone 14)	6,616	275,294	275,294				6,616	
423	UPS Expansion Landscaping (CFD 2015-2 Zone 16)	3,399	-	700				2,699	
424	ARCO AM/PM Landscaping (CFD 2015-2 Zone 17)	(6,038)	-	1,257				(7,295)	
425	Shiloh Landscaping (CFD 2015-2 Zone 18)	951	-	119				832	
426	The Village at Main Landscaping (CFD 2015-2 Zone 20)	15,522	-	5,070				10,452	
430	Vitner View (CFD 2015-2 Zone 29)	-	4,879	2,447				2,432	
501	Equipment Replacement Fund	1,124,741	391,779	400,029				1,116,491	
502	Capital Facilities Mtc and Replace Fund	213,455	-	450,540	600,000			362,915	
503	Technology Internal Services	255,231	-	91,250	206,000			369,981	
621	AD 2004-1 Debt Svc Fund	1,263,737	1,190,803	923,563				1,530,977	
622	AD 2006-1 Debt Svc Fund	514,765	759,160	778,028				495,898	
767	Successor Housing Agency	(921,821)	10,000	10,000				(921,821)	
	<b>Total</b>	\$ 34,128,916	\$ 63,001,127	\$ 71,352,465	\$ -	\$ 5,000,000		\$ 30,777,578	

Please note that the total for the All Fund Summary differs from the Revenue Summary by Fund and Expenditure summary by Fund, due to transfers between funds, which can be recorded as revenue to some funds and expenditures to other funds but zero out in total, as can be seen in the All Funds Summary, above.



## REVENUE SUMMARY BY FUND

Fund	Actuals FY 2018/2019	Actuals FY 2019/2020	Actuals FY 2020/2021	Projected FY 2021/2022	Proposed FY 2022/2023
General Fund	\$ 21,946,310	\$ 24,229,450	\$ 27,842,383	\$ 27,842,383	\$ 29,277,108
Cypress Grove (CFD #1)	368,473	378,707	356,029	375,273	354,167
Oakley Creekside Park Restoration*	-	-	-	436,465	-
American Rescue Plan Act (ARPA)	-	-	-	5,088,595	5,088,595
You, Me, We = Oakley*	53,405	27,921	69,396	130,000	-
Parks Landscaping Assessment - (LLAD Zone 1)	1,348,721	1,446,825	1,709,126	1,737,788	1,411,587
Lighting Assessment Dist - (LLAD Zone 2)	386,834	415,107	450,133	472,988	440,436
Contra Costa Logistics Center (CFD 2020-1)	-	-	-	35,000	39,176
Downtown Revitalization	576,022	194,625	259,254	313,600	210,200
Gas Tax	1,587,839	1,706,512	959,203	1,072,615	1,253,770
Gas Tax-RMRA SBI	-	-	780,389	816,500	978,277
Stormwater NPDES	528,749	511,081	519,250	501,000	500,500
Measure J	726,058	676,105	647,157	605,000	751,090
Police P-6 Assessment District	4,723,889	5,244,720	5,429,940	6,160,000	7,250,500
Supplemental Law Enforcement (SLEF)	149,787	157,606	157,096	125,450	150,000
OTS Police Grants	-	-	12,948	-	-
Sports Field Maintenance	46,442	30,266	41,002	30,000	-
Vintage Parkway (LLAD Zone 3-1)	178,059	82,955	79,962	79,714	79,214
Oakley Ranch (LLAD Zone 3-2)	27,081	27,031	26,649	26,696	26,546
Empire (LLAD Zone 3-3)	6,215	6,330	5,105	5,134	4,734
Oakley Town Center (LLAD Zone 3-4)	12,435	12,643	11,473	11,535	11,535
Oak Grove (LLAD Zone 3-5)	29,659	29,794	28,919	29,005	28,605
Laurel Woods/Luna Estates (LLAD Zone 3-6)	9,489	9,694	8,311	8,418	7,868
South Forty (LLAD Zone 3-7)	10,578	10,657	10,043	10,113	9,905
Claremont (LLAD Zone 3-8)	7,991	7,946	7,728	7,728	7,728
Gateway (LLAD Zone 3-9)	22,085	22,322	19,620	19,860	18,610
Countryside-Village Green (LLAD Zone 3-10)	3,107	3,210	2,814	2,875	2,875
Country Fair-Meadow Glen (LLAD Zone 3-11)	5,513	5,513	5,460	5,473	9,423
California Sunrise (LLAD Zone 3-12)	4,911	5,031	4,006	4,102	3,702
California Visions-Laurel (LLAD Zone 3-13)	15,026	15,325	13,068	13,200	12,250
Claremont Heritage (LLAD Zone 3-14)	22,336	22,826	19,730	19,740	18,540
Country Fair-Meadow Glen II (LLAD Zone 3-15)	126,050	126,177	123,948	123,813	122,982
Sundance (LLAD Zone 3-16)	9,182	9,178	8,999	9,010	9,010
CA Jamboree-Laurel Anne (LLAD Zone 3-17)	125,773	126,093	120,445	120,684	118,184
Country Place (LLAD Zone 3-18)	43,426	43,400	43,402	43,400	43,400
Laurel Crest (LLAD Zone 3-19)	120,526	130,171	158,341	158,350	157,800
Marsh Creek Glen (LLAD Zone 3-20)	101,146	105,137	104,032	105,523	109,038
Quail Glen (LLAD Zone 3-21)	32,780	34,051	33,681	34,274	36,015
Cypress Grove (LLAD Zone 3-22)	295,724	305,950	305,345	310,642	321,468
South Oakley (LLAD Zone 3-23)	412,527	426,495	433,499	439,873	459,341
Stone Creek (LLAD Zone 3-24)	58,369	64,684	60,773	66,393	71,133
Magnolia Park (LLAD Zone 3-25)	734,484	805,611	781,327	858,052	928,357
Sunmer Lake (LLAD Zone 3-26)	438,138	482,172	470,324	515,056	557,261
General Capital Projects	1,967,742	2,083,589	1,600,190	1,411,000	5,260,000
Traffic Impact Fee	1,187,766	5,036,458	6,000,687	3,930,000	3,583,132
Park Impact Fee	356,906	856,521	3,732,746	2,800,000	2,755,740
Public Facilities Fee	408,225	1,069,332	2,636,471	1,614,425	994,471
Fire Impact Fee*	2,032,662	327,339	531,359	239,000	-
2012 Refunding Assessment Bond CIP	67,477	65,081	83,002	60,310	-
2014 Refunding Assessment Bond CIP	96,831	59,769	125,455	123,923	-
Main Street	275,000	1,350,000	350,000	350,000	10,000
Regional Parks (CFD)	1,030,738	62,803	187,671	135,000	165,000

## REVENUE SUMMARY BY FUND (Continued)

Fund	Actuals	Actuals	Actuals	Projected	Proposed
	FY 2018/2019	FY 2019/2020	FY 2020/2021	FY 2021/2022	FY 2022/2023
Street Maintenance Reserve	275,000	350,000	1,025,000	4,000,000	2,000,000
Developer Deposits	1,467,838	1,562,172	1,198,719	1,040,102	-
Debt Service	707,613	675,942	674,274	671,370	666,769
Emerson Ranch (CFD 2015-1)*	799,018	-	-	-	-
Neighborhood Citywide (CFD 2015-2)*	79,014	-	-	-	-
Stormwater Citywide (CFD)	50,821	68,902	4,428	8,082	11,799
Fire Protection (CFD 2018-1)	-	13,949	65,000	100,000	300,000
Emerson Ranch Parks/St. Lighting (CFD 2015-1)	-	-	188,911	193,118	201,174
Emerson Ranch Neighborhood (CFD 2015-1)	-	-	180,781	184,834	193,001
Emerson Ranch Storm Water (CFD 2015-1)	-	-	263,487	269,063	281,206
Prescott Landscaping (CFD 2015-2 Zone 1)	-	-	26,147	20,445	21,462
Prescott Stormwater (CFD 2015-2 Zone 1)	-	-	24,895	25,501	26,666
Doyle Rd Landscaping (CFD 2015-2 Zone 2)	-	-	(330)	718	755
Bella Estates Landscaping (CFD 2015-2 Zone 3)	-	-	535	1,047	633
Quicksilver Landscaping (CFD 2015-2 Zone 4)	-	-	(1,249)	1,047	1,099
7-11/Self Storage Landscaping (CFD 2015-2 Zone 5)	-	-	788	1,272	1,335
Aspen Place Landscaping (CFD 2015-2 Zone 6)	3,776	7,078	7,206	7,422	7,793
Aspen Lane Landscaping (CFD 2015-2 Zone 7)	-	-	15,450	12,320	12,936
Duarte Ranch Landscaping (CFD 2015-2 Zone 8)	-	-	60,720	62,741	65,873
Duarte Ranch Stormwater (CFD 2015-2 Zone 8)	-	-	21,841	22,256	23,259
Nature Properties Landscaping (CFD 2015-2 Zone 10)	-	-	5,000	5,095	5,349
Chevron Laurel/O'Hara Landscaping (CFD 2015-2 Zone 12)	-	-	2,825	2,878	3,021
4700 Main St Landscaping (CFD 2015-2 Zone 13)	-	-	(2)	-	-
Gilbert Property Landscaping (CFD 2015-2 Zone 14)	-	-	323,523	327,503	539,810
Gilbert Property Stormwater (CFD 2015-2 Zone 14)	-	-	129,774	242,155	275,294
UPS Expansion Landscaping (CFD 2015-2 Zone 16)	-	-	(2)	3,206	-
ARCO AM/PM Landscaping (CFD 2015-2 Zone 17)	-	-	724	702	-
Shuloh Landscaping (CFD 2015-2 Zone 18)	-	-	(6)	11,028	-
The Village at Main Landscaping (CFD 2015-2 Zone 20)	-	-	(6)	25,568	-
Vitner View (CFD 2015 -2 Zone 29)	-	-	-	-	4,879
Vehicle and Equipment Replacement	418,808	245,591	307,292	437,081	391,779
Capital Facilities Maintenance & Replacement	306,404	460,159	136,189	675,000	600,000
Technology Internal Services	-	-	-	160,000	206,000
AD 2004-1 Debt Svc Fund	1,233,791	1,228,062	1,212,642	1,199,985	1,190,803
AD 2006-1 Debt Svc Fund	780,249	775,694	770,832	765,430	759,160
Tax Increment Housing	271,542	98,767	5,610	260,700	10,000
<b>Total Revenue</b>	<b>\$ 49,112,359</b>	<b>\$ 54,336,529</b>	<b>\$ 64,018,887</b>	<b>\$ 70,172,647</b>	<b>\$ 71,451,127</b>

Please note that the total for the All Fund Summary differs from the Revenue Summary by Fund and Expenditure summary by Fund, due to transfers between funds, which can be recorded as revenue to some funds and expenditures to other funds but zero out in total, as can be seen in the All Funds Summary.

## EXPENDITURE SUMMARY BY FUND

Fund	Actuals FY 2018/2019	Actuals FY 2019/2020	Actuals FY 2020/2021	Projected FY 2021/2022	Proposed FY 2022/2023
General Fund	\$ 21,392,761	\$ 21,446,737	\$ 20,862,394	\$ 29,226,721	\$ 34,287,774.00
Cypress Grove (CFD #1)	103,791	100,394	140,326	1,403,002	\$ 349,660.00
Oakley Creekside Park Restoration*	-	-	-	436,465	\$ -
American Rescue Plan Act (ARPA)	-	-	-	5,014,000	\$ 1,100,000.00
You, Me, We = Oakley*	53,405	27,921	69,396	129,951	\$ -
Parks Landscaping Assessment - (LLAD Zone 1)	1,428,686	1,086,768	1,043,070	1,939,789	\$ 1,761,587.00
Lighting Assessment Dist - (LLAD Zone 2)	386,834	363,402	383,775	531,243	\$ 440,436.47
Contra Costa Logistics Center (CFD 2020-1)	-	-	-	33,904	\$ 34,662.00
Downtown Revitalization Fund	552,537	309,995	223,410	276,933	\$ 204,120.00
Gas Tax	1,561,090	692,424	602,197	1,365,545	\$ 1,775,243.00
Gas Tax-RMRA SB1	-	-	83,937	2,134,482	\$ 1,742,204.00
Stormwater NPDES	727,605	540,249	595,016	691,101	\$ 589,321.00
Measure J	175,021	441,924	476,111	1,372,718	\$ 1,223,775.00
Police P-6 District	4,723,889	5,244,720	5,428,145	6,047,540	\$ 7,250,500.00
Supplemental Law Enforcement (SLEF)	149,787	157,606	157,020	125,450	\$ 150,000.00
OTS Police Grants*	-	-	13,799	-	\$ -
Sports Field Maintenance	21,032	16,032	25,907	25,570	\$ 430.00
Vintage Parkway (LLAD Zone 3-1)	153,024	80,438	68,726	114,794	\$ 127,330.00
Oakley Ranch (LLAD Zone 3-2)	26,904	26,317	28,463	31,261	\$ 33,738.00
Empire (LLAD Zone 3-3)	4,003	3,728	4,669	26,435	\$ 25,745.00
Oakley Town Center (LLAD Zone 3-4)	5,290	7,875	11,854	29,111	\$ 31,576.00
Oak Grove (LLAD Zone 3-5)	22,615	19,887	21,682	43,671	\$ 48,806.00
Laurel Woods/Luna Estates (LLAD Zone 3-6)	3,717	4,391	8,656	31,294	\$ 32,041.00
South Forty (LLAD Zone 3-7)	6,289	6,963	8,358	20,642	\$ 22,494.00
Claremont (LLAD Zone 3-8)	8,146	9,165	10,921	10,780	\$ 10,689.00
Gateway (LLAD Zone 3-9)	20,577	17,420	19,861	65,623	\$ 64,876.00
Countryside-Village Green (LLAD Zone 3-10)	1,343	1,915	3,505	10,637	\$ 9,471.00
Country Fair-Meadow Glen (LLAD Zone 3-11)	3,568	5,450	7,872	6,594	\$ 5,473.00
California Sunrise (LLAD Zone 3-12)	722	1,259	2,428	21,801	\$ 22,667.00
California Visions-Laurel (LLAD Zone 3-13)	8,835	8,053	9,732	50,655	\$ 52,432.00
Claremont Heritage (LLAD Zone 3-14)	7,463	10,228	14,222	71,847	\$ 74,704.00
Country Fair-Meadow Glen II (LLAD Zone 3-15)	108,414	109,927	108,308	158,414	\$ 174,928.00
Sundance (LLAD Zone 3-16)	9,374	9,107	9,337	11,638	\$ 11,796.00
CA Jamboree-Laurel Anne (LLAD Zone 3-17)	112,692	106,024	108,955	208,849	\$ 214,502.00
Country Place (LLAD Zone 3-18)	41,766	43,066	49,153	43,400	\$ 63,181.00
Laurel Crest (LLAD Zone 3-19)	150,977	136,679	167,690	167,021	\$ 185,233.00
Marsh Creek Glen (LLAD Zone 3-20)	52,488	72,934	53,908	174,676	\$ 203,138.00
Quail Glen (LLAD Zone 3-21)	26,731	29,727	22,461	53,943	\$ 63,131.00
Cypress Grove (LLAD Zone 3-22)	224,890	261,846	336,657	412,642	\$ 421,468.00
South Oakley (LLAD Zone 3-23)	328,361	363,606	443,990	507,602	\$ 559,341.00
Stone Creek (LLAD Zone 3-24)	16,835	19,141	19,806	138,356	\$ 160,917.00
Magnolia Park (LLAD Zone 3-25)	571,415	552,997	701,137	960,852	\$ 1,028,357.00
Summer Lake (LLAD Zone 3-26)	307,078	390,369	283,848	617,986	\$ 657,261.00
General Capital Projects	2,005,153	252,716	270,063	4,716,579	\$ 5,256,697.00
Traffic Impact Fee	3,113,510	3,009,719	292,061	8,715,250	\$ 6,136,034.00
Park Impact Fee	1,438,777	766,111	592,811	3,429,235	\$ 4,434,420.00
Public Facilities Fee	686,402	710,479	755,092	707,210	\$ 1,257,908.76
Fire Impact Fee*	4,332,151	1,129,286	768,305	239,000	\$ -
2012 Refunding Assessment Bond CIP	500,319	-	-	70,000	\$ 60,000.00
2014 Refunding Assessment Bond CIP*	128	-	-	-	\$ -
Main Street	101,869	85,261	70,752	2,665,626	\$ -
Regional Parks (CFD)	49,709	417,597	42,463	78,879	\$ 6,340.00

## EXPENDITURE SUMMARY BY FUND (Continued)

Fund	FY 2018/2019	FY 2019/2020	FY 2020/2021	FY 2021/2022	FY 2022/2023
Street Maintenance Reserve	128	-	269,378	5,782,016	\$ 2,100,000.00
Developer Deposits	1,467,838	1,560,957	1,199,934	1,040,102	\$ 1,214,817.00
Debt Service	4,730,934	672,943	673,225	673,129	\$ 709,478.76
Emerson Ranch (CFD 2015-1)*	97,349	172,576	-	-	\$ -
Neighborhood Citywide (CFD 2015-2)*	13,454	43,816	-	-	\$ -
Stormwater Citywide (CFD)	371	453	5,515	1,870	\$ 2,024.00
Fire Protection (CFD 2018-1)	-	13,949	76,521	100,000	\$ 300,000.00
Emerson Ranch Parks/St. Lighting (CFD 2015-1)	2,441	-	95,862	168,557	\$ 301,174.00
Emerson Ranch Neighborhood (CFD 2015-1)	28,479	-	96,005	165,397	\$ 293,001.00
Emerson Ranch Storm Water (CFD 2015-1)	205	-	121,809	330,510	\$ 401,206.00
Prescott Landscaping (CFD 2015-2 Zone 1)	13,454	-	16,167	21,168	\$ 21,462.00
Prescott Stormwater (CFD 2015-2 Zone 1)	2,794	-	25,900	41,322	\$ 26,666.00
Doyle Rd Landscaping (CFD 2015-2 Zone 2)	-	-	1,212	1,443	\$ 755.00
Bella Estates Landscaping (CFD 2015-2 Zone 3)	-	-	1,211	1,442	\$ 423.00
Quicksilver Landscaping (CFD 2015-2 Zone 4)	-	-	1,902	2,455	\$ 1,099.00
7-11/Self Storage Landscaping (CFD 2015-2 Zone 5)	-	-	1,903	2,677	\$ 1,335.00
Aspen Place Landscaping (CFD 2015-2 Zone 6)	-	-	9,023	10,361	\$ 7,793.00
Aspen Lane Landscaping (CFD 2015-2 Zone 7)	-	-	8,888	12,259	\$ 12,936.00
Duarte Ranch Landscaping (CFD 2015-2 Zone 8)	-	-	63,040	66,170	\$ 80,369.00
Duarte Ranch Stormwater (CFD 2015-2 Zone 8)	-	-	14,323	23,985	\$ 26,595.00
Nature Properties Landscaping (CFD 2015-2 Zone 10)	-	-	3,684	5,095	\$ 5,349.00
Chevron Laurel/O'Hara Landscaping (CFD 2015-2 Zone 12)	-	-	1,906	2,868	\$ 3,021.00
Gilbert Property Landscaping (CFD 2015-2 Zone 14)*	-	-	179,997	361,981	\$ 582,007.00
Gilbert Property Stormwater (CFD 2015-2 Zone 14)	-	-	37,758	236,882	\$ 275,294.00
UPS Expansion Landscaping (CFD 2015-2 Zone 16)	-	-	1,341	3,206	\$ 700.00
ARCO AM/PM Landscaping (CFD 2015-2 Zone 17)	-	-	1,902	2,142	\$ 1,257.00
Shiloh Landscaping (CFD 2015-2 Zone 18)	-	-	4,592	5,479	\$ 119.00
The Village at Main Landscaping (CFD 2015-2 Zone 20)	-	-	4,592	5,448	\$ 5,070.00
Vitner View (CFD 2015 -2 Zone 29)	-	-	-	-	\$ 2,447.00
Vehicle and Equipment Replacement	445,206	374,819	324,322	477,215	\$ 400,029.00
Capital Facilities Maintenance & Replacement	318,628	992,925	275,564	600,710	\$ 450,540.00
Technology Internal Services	-	-	-	231,995	\$ 91,250.00
AD 2004-1 Debt Svc Fund	1,158,249	1,154,060	1,154,371	1,153,270	\$ 923,563.00
AD 2006-1 Debt Svc Fund	739,230	708,282	767,042	766,318	\$ 778,027.50
Tax Increment Housing	28,800	25,628	8,495	10,000	\$ 10,000.00
<b>Total Expenditures</b>	<b>\$ 54,775,531</b>	<b>\$ 44,818,259</b>	<b>\$ 40,870,283</b>	<b>\$ 87,674,188</b>	<b>\$ 81,396,214</b>

Please note that the total for the All Fund Summary differs from the Revenue Summary by Fund and Expenditure summary by Fund, due to transfers between funds, which can be recorded as revenue to some funds and expenditures to other funds but zero out in total, as can be seen in the All Funds Summary.

## 2022-2023 Position Allocation Summary

2022/2023 Position Allocation Summary							
	Position	Status	City of Oakley FTE	Contract FTE	Total FTE 2022/2023	Total FTE 2021/2022	Increase/Decrease
<b>City Council</b>							
	Mayor	Elected	1.00		1.00	1.00	-
	Vice-Mayor	Elected	1.00		1.00	1.00	-
	Councilmembers	Elected	3.00		3.00	3.00	-
	<b>Total City Council Staffing:</b>		<b>5.00</b>	<b>0.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>
<b>Building</b>							
	Administrative Assistant	Employee	0.50		0.50	0.50	-
	Building Inspector I	Employee	2.00		2.00	1.00	1.00
	Building Inspector II	Employee	0.00		0.00	1.00	(1.00)
	Building Official	Contract	0.00	0.40	0.40	0.40	-
	Engineering Technician	Employee	0.10		0.10	0.10	-
	Permit Center Manager	Contract	0.00	0.40	0.40	0.40	-
	Permit Technician I	Employee	1.00		1.00	1.00	-
	Permit Technician II	Employee	1.00		1.00	0.95	0.05
	<b>Total Building Staffing:</b>		<b>4.60</b>	<b>0.80</b>	<b>5.40</b>	<b>5.35</b>	<b>0.05</b>
<b>Code Enforcement</b>							
	Code Enforcement Officer I	Employee	1.00		1.00	1.00	-
	Code Enforcement Technician I	Employee	2.00		2.00	2.00	-
	<b>Total Code Enforcement Staffing:</b>		<b>3.00</b>	<b>0.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>
<b>City Attorney</b>							
	Assistant City Attorney	Contract		0.25	0.25	0.25	-
	City Attorney	Contract		0.25	0.25	0.25	-
	City Clerk/Paralegal	Employee	0.15		0.15	0.30	(0.15)
	<b>Total City Attorney Staffing:</b>		<b>0.15</b>	<b>0.50</b>	<b>0.65</b>	<b>0.80</b>	<b>(0.15)</b>
<b>City Clerk</b>							
	City Clerk/Paralegal	Employee	0.85		0.85	0.70	0.15
	Deputy City Clerk	Employee	1.00		1.00	1.00	-
	Office Assistant	Employee	1.00		1.00	1.00	-
	Receptionists	Employee	0.00		0.00	0.00	-
	Administrative Assistant	Employee	0.75		0.75	0.00	0.75
	<b>Total City Clerk Staffing:</b>		<b>3.60</b>	<b>0.00</b>	<b>3.60</b>	<b>2.70</b>	<b>0.90</b>
<b>City Manager</b>							
	Administrative Asst.*	Employee	0.00		0.00	0.48	(0.48)
	City Manager	Employee	1.00		1.00	1.00	-
	Assistant to the City Manager	Employee	1.00		1.00	0.00	1.00
	Human Resources Director/Assistant to the City Manager	Employee	0.00		0.00	0.20	(0.20)
	<b>Total City Manager Staffing:</b>		<b>2.00</b>	<b>0.00</b>	<b>2.00</b>	<b>1.68</b>	<b>0.33</b>
<b>Community Outreach</b>							
	Administrative Assistant	Employee	0.00		0.00	0.48	(0.48)
	Assistant to the City Manager	Employee	0.00		0.00	0.00	-
	Human Resources Director/Assistant to the City Manager	Employee	0.00		0.00	0.20	(0.20)
	<b>Total Community Outreach Staffing:</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.68</b>	<b>(0.68)</b>
<b>Human Resources</b>							
	Administrative Assistant	Employee	0.00		0.00	0.27	(0.27)
	Human Resources Director/Assistant to the City Manager	Employee	0.00		0.00	0.60	(0.60)
	Human Resources Director	Employee	1.00		1.00	0.00	1.00
	Human Resources Technician	Employee	1.00		1.00	0.00	1.00
	Human Resources Assistant	Employee	0.48		0.48	0.00	0.48
	Management Analyst	Employee	0.00		0.00	0.80	(0.80)
	Office Assistant	Employee	0.00		0.00	0.50	(0.50)
	<b>Total Human Resources Staffing:</b>		<b>2.48</b>	<b>0.00</b>	<b>2.48</b>	<b>2.17</b>	<b>0.31</b>
<b>Facilities Maintenance</b>							
	Facilities Maintenance Aide*	Employee	0.00		0.00	0.96	(0.96)
	Facilities Maintenance Worker	Employee	1.00		1.00	0.00	1.00
	Custodian	Employee	1.00		1.00	0.00	1.00
	Facilities Maintenance Custodian	Employee	0.00		0.00	1.00	(1.00)
	<b>Total Building Maintenance Staffing:</b>		<b>2.00</b>	<b>0.00</b>	<b>2.00</b>	<b>1.96</b>	<b>0.04</b>
<b>Finance</b>							
	Accounting Assistant	Employee	1.00		1.00	1.00	-
	Accounting Manager	Employee	1.00		1.00	1.00	-
	Administrative Asst.	Employee	0.50		0.50	0.50	-
	Finance Director	Employee	1.00		1.00	1.00	-
	Senior Accounting Technician	Employee	1.00		1.00	1.00	-
	<b>Total Finance Department Staffing:</b>		<b>4.50</b>	<b>0.00</b>	<b>4.50</b>	<b>4.50</b>	<b>-</b>



## 2022-2023 Position Allocation Summary (Continued)

2022/2023 Position Allocation Summary							
	Position	Status	City of Oakley FTE	Contract FTE	Total FTE 2022/2023	Total FTE 2021/2022	Increase/Decrease
<b>Information Technology</b>							
	Network Engineers	Contract		1.00	1.00	1.00	-
	<b>Total Information Technology Staffing:</b>		<b>0.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>
<b>Economic Development</b>							
	Economic Development Analyst	Employee	1.00		1.00	1.00	-
	<b>Total Economic Development Staffing:</b>		<b>1.00</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>
<b>Planning</b>							
	Community Development Director	Employee	1.00		1.00	0.00	1.00
	Community & Economic Development Director	Employee	0.00		0.00	1.00	(1.00)
	Planning Technician	Employee	1.00		1.00	1.00	-
	Planning Manager	Employee	1.00		1.00	0.00	1.00
	Principal Planner	Employee	0.00		0.00	1.00	(1.00)
	<b>Total Planning Staffing:</b>		<b>3.00</b>	<b>0.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>
<b>Police</b>							
	Chief	Employee	1.00		1.00	1.00	-
	Engineering Technician	Employee	0.10		0.10	0.10	-
	Lieutenant	Employee	2.00		2.00	2.00	-
	Officers	Employee	30.0		30.00	26.00	4.00
	Police Records Assistant	Employee	1.95		1.95	1.95	-
	Police Services Assistants	Employee	3.95		3.95	5.43	(1.48)
	Property & Evidence Technician	Employee	1.00		1.00	0.00	1.00
	Police Records Supervisor	Employee	1.00		1.00	0.00	1.00
	Records Supervisor	Contract	0.0	0.00	0.00	0.48	(0.48)
	Sergeants	Employee	7.00		7.00	7.00	-
	<b>Total Police Department Staffing:</b>		<b>48.00</b>	<b>0.00</b>	<b>48.00</b>	<b>43.96</b>	<b>4.04</b>
<b>Public Works and Engineering</b>							
	Capital Projects Engineer	Employee	1.00		1.00	1.00	-
	Senior Civil Engineer	Employee	0.00		0.00	0.00	-
	City Engineer/Public Works Director	Employee	1.00		1.00	1.00	-
	Engineering Technician	Employee	0.80		0.80	0.80	-
	Park & Landscape Maintenance Worker	Employee	2.48		2.48	2.00	0.48
	Park & Landscape Tree Maintenance Worker	Employee	1.00		1.00	1.00	-
	Parks & Landscape Maintenance Contracts Monitor	Employee	0.00		0.00	0.48	(0.48)
	Parks & Landscape Maintenance Foreman	Employee	1.00		1.00	1.00	-
	Parks & Landscape Maintenance Laborers (Seasonal)	Employee	0.00		0.00	0.48	(0.48)
	Parks and Landscape Maintenance Manager	Employee	1.00		1.00	1.00	-
	Parks Ranger	Employee	1.00		1.00	1.00	-
	Principal Engineer	Employee	1.00		1.00	1.00	-
	Administrative Assistant	Employee	0.48		0.48	0.48	-
	Public Works Administrative Specialist	Employee	1.00		1.00	1.00	-
	Public Works Inspector	Employee	1.00		1.00	1.00	-
	Public Works Maintenance Worker	Employee	1.00		1.00	1.00	-
	Sports Field Maintenance Laborer	Employee	0.48		0.48	0.48	0.01
	Streets Maintenance Foreman	Employee	1.00		1.00	1.00	-
	<b>Total Public Works/Engineering Staffing:</b>		<b>15.23</b>	<b>0.00</b>	<b>15.23</b>	<b>15.71</b>	<b>(0.48)</b>
<b>Recreation</b>							
	Facilities Attendant	Employee	0.00		0.00	0.00	-
	Recreation Aide (Seasonal)	Employee	3.80		3.80	3.80	-
	Recreation and Event Coordinator	Employee	1.00		1.00	1.00	-
	Recreation Director	Employee	1.00		1.00	1.00	-
	Recreation Leader (Seasonal)	Employee	4.28		4.28	4.28	-
	Recreation Manager	Employee	0.00		0.00	0.00	-
	Senior Recreation Leader	Employee	0.00		0.00	1.00	(1.00)
	Administrative Assistant	Employee	1.00		1.00	0.00	1.00
	<b>Total Recreation Division Staffing:</b>		<b>11.08</b>	<b>0.00</b>	<b>11.08</b>	<b>11.08</b>	<b>-</b>
	<b>Total Contract Employees</b>			<b>2.30</b>	<b>2.30</b>	<b>2.78</b>	<b>(0.48)</b>
	<b>Total City Employees:</b>		<b>105.63</b>		<b>105.63</b>	<b>100.19</b>	<b>5.45</b>
	<b>Total Position Allocation Summary</b>				<b>107.93</b>	<b>102.97</b>	<b>4.97</b>
<b>You, Me, We Oakley</b>							
	You Me We Project Coordinator/Management Analyst	Employee	0.00		0.00	0.20	(0.20)
	You Me We Project Administrative Assistant	Employee	0.00		0.00	0.48	(0.48)
	<b>Total YMWO Staffing:</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.68</b>	<b>(0.68)</b>
	<b>Total Contract Employees</b>			<b>2.30</b>	<b>2.30</b>	<b>2.78</b>	<b>(0.48)</b>
	<b>Total City Employees:</b>		<b>105.63</b>		<b>105.63</b>	<b>100.86</b>	<b>4.77</b>
	<b>Total Position Allocation Summary</b>				<b>107.93</b>	<b>103.64</b>	<b>4.29</b>

## EMPLOYEE BENEFITS

**Defined Benefit Retirement Plan** - The City participates in the California Public Employees' Retirement system (CalPERS) and provides the following benefit formulas, with the formula designation depending on the hire date and prior CalPERS service of the employee:

### Miscellaneous Employees

- Classic Tier 1: 2.5% @ 55, highest single year, if hired before October 18, 2010
- Classic Tier 2: 2.0% @ 60, highest single year, if hired on or after October 18, 2010
- PEPPRA Tier 3: 2.0% @ 62, average 3-year final compensation, if hired on or after January 1, 2013

### Safety

- PEPPRA 2.7% @ 57, average 3-year final compensation, all sworn personnel

For employees that are currently active in CalPERS, the City does NOT participate in Social Security, except for the mandatory 1.45% payroll deduction for Medicare.

**Health and Welfare** – City offers numerous plans including both HMO and PPO plans with the City currently providing up to \$1,835 per month for family coverage or up to \$1,235 for employee only coverage to be used toward the premium for health insurance coverage. If an employee has existing group coverage, they can receive \$400 as cash-in-lieu. Dental and Vision coverage for employee and family is paid for by the City.

**Medical Trust** – Safety employees receive a contribution of \$450 per month toward their Medical Trust with Peace Officers Research Association of California (PORAC).

**Deferred Compensation** – 457 and 401a plans available, including a City match of employee's contributions (up to 1% of base salary) for miscellaneous employees.

**Holidays** – 14 scheduled holidays

**Vacation** – Accrual of 80 hours per year initially and incrementally increasing up to 200 hours per year after 15 years of service (accrued with each pay period).

**Administrative Leave** – 96 hours per year



**Sick Leave** – 12 days accrued each year (accrued with each pay period).

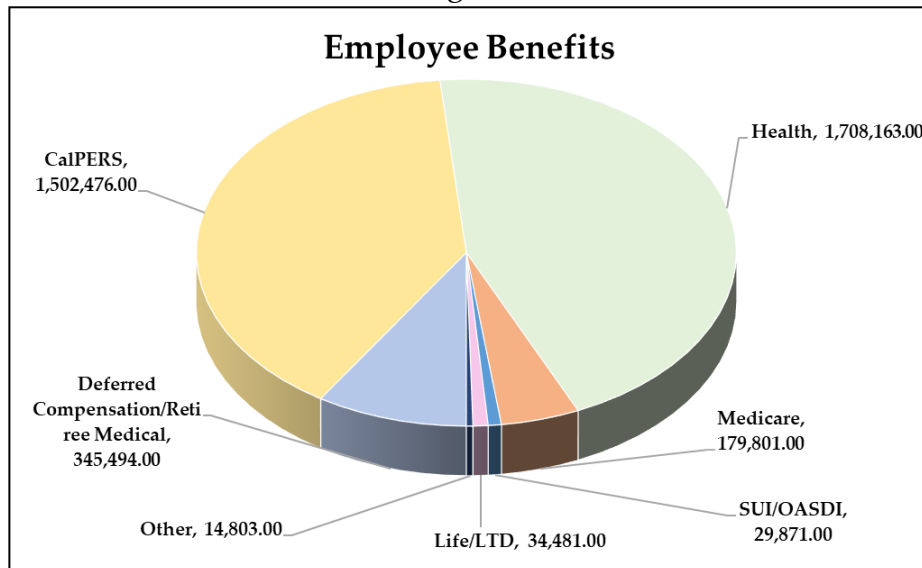
**Life Insurance** - If an employee’s death occurs while covered under this plan, the employee’s designated beneficiary/ies will receive a benefit of \$100,000. The City of Oakley pays for this benefit premium. Additional life insurance benefit amounts (over the \$100,000) are available, but premiums are paid for solely by the employee.

**Long Term Disability** – City paid plan - Long Term Disability Insurance provides you with income protection in the event of a disability. The plan pays 2/3’s of your salary up to a maximum monthly benefit of \$6,666. If you are eligible for income from other sources, such as Social Security and/or Worker’s Compensation, LTD benefits are adjusted so that the maximum monthly benefit you receive from all sources does not exceed 2/3’s of pre-disability earnings. The elimination period is 90 days with a duration for benefits paid up to age 65. The City of Oakley pays for your coverage offered through The Standard. Sworn Police personnel have employee-paid disability insurance through the Peace Officers Research Association of California (PORAC).

**Flexible Spending Accounts** – Tax deferred options for dependent care, health care, and commuter expenses is offered.

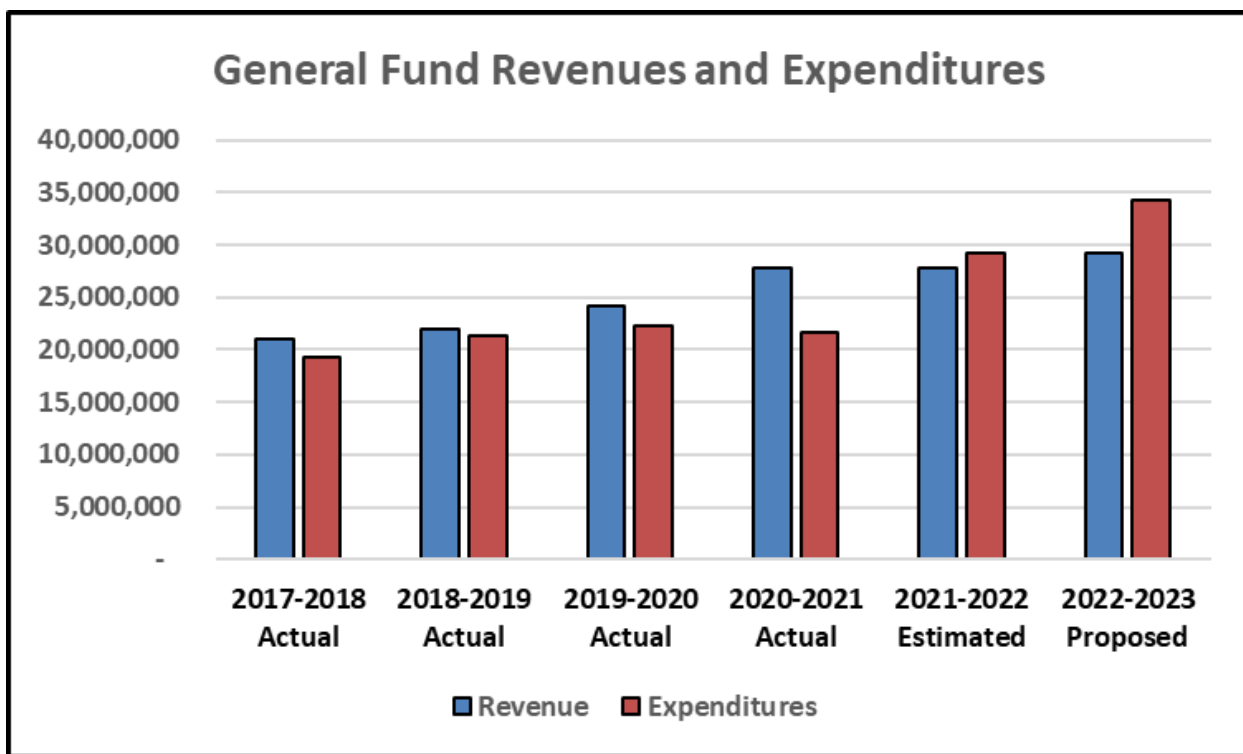
**Wellness** – Gym or physical fitness premiums for employee only can be reimbursed, up to \$35 per month.

**Tuition Reimbursement** – Employees have up to \$2,500 per fiscal year available to cover tuition and book costs to continue their education at an institution accredited by the Western Association of Schools and Colleges.



## GENERAL FUND BUDGET OVERVIEW

The Proposed General Fund Operational Budget for Fiscal Year 2022-2023 is balanced, with \$29,277,108 of revenues and \$28,311,774 of recurring expenditures, net of \$5,976,000 of non-recurring Transfers Out. Of the \$8,080,000 of Transfers Out proposed for Fiscal Year 2022-2023, \$2,104,000 is considered recurring, including \$2,000,000 for Street Maintenance and Repairs. Total proposed General Fund Expenditures, including Transfers Out, amount to \$34,287,774 and exceed projected revenues by \$5,010,666.



As depicted in the chart above, total General Fund revenues have tended to exceed expectations and exceed total expenditures from Fiscal Years 2017-2018 through 2020-2021. With substantial contributions into capital projects for both Fiscal Year 2021-222 and 2022-2023, expenditures are expected to exceed revenues, due to the planned spend-down of fund balance.



## GENERAL FUND PROPOSED BUDGET FISCAL YEAR 2022-2023

	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
	Actual	Actual	Actual	Actual	Estimated	Proposed
Property Taxes	\$ 6,088,264	\$ 6,657,245	\$ 7,206,055	7,683,832	8,210,000	8,449,000
Sales Tax	1,825,960	2,040,960	2,183,052	2,485,023	2,800,000	2,800,000
Franchise Taxes	1,719,302	1,773,997	1,893,515	2,043,872	2,068,000	2,162,000
Other Taxes	535,864	686,655	635,353	606,518	835,000	785,000
<b>Total Taxes</b>	<b>10,169,390</b>	<b>11,158,857</b>	<b>11,917,975</b>	<b>12,819,244</b>	<b>13,913,000</b>	<b>14,196,000</b>
Interfund Charges for Services	7,059,302	7,884,541	8,530,263	8,350,135	9,016,450	10,638,108
Developer Fees	2,272,856	1,365,782	2,059,111	4,700,723	3,177,500	3,177,500
Intergovernmental Revenues	358,352	383,270	434,484	999,829	505,600	412,600
Business Licenses	158,743	159,586	148,066	190,154	155,000	155,000
Other Revenue	841,446	620,861	781,616	425,943	461,298	397,900
Other Financing Sources	106,736	373,412	357,935	356,355	150,000	300,000
<b>Total Revenue</b>	<b>20,966,825</b>	<b>21,946,310</b>	<b>24,229,450</b>	<b>27,842,384</b>	<b>27,378,848</b>	<b>29,277,108</b>
Expenditures:						
Animal Control	238,438	251,726	266,521	273,294	288,310	341,874
City Council	62,960	66,166	63,167	62,620	172,429	125,732
City Clerk	306,309	352,239	345,831	375,251	380,217	516,486
City Attorney	286,147	331,730	293,448	314,944	486,533	458,279
City Manager	490,006	538,414	585,531	585,769	617,102	747,831
Community Outreach	123,573	122,630	123,538	155,044	168,624	-
Finance	681,537	722,616	832,204	807,782	901,722	975,488
Human Resources	287,586	229,900	276,394	386,264	669,751	707,995
Building Maintenance	46,488	77,994	105,777	111,208	271,119	554,278
IT	300,777	300,699	293,120	297,023	340,615	342,906
Non Departmental	(378,639)	(281,951)	816,980	568,754	(119,308)	-
Economic Development	252,315	269,248	259,039	186,705	195,549	270,735
Building & Code Enforcement	900,323	1,026,471	1,052,987	1,125,697	1,432,876	1,482,790
Police	9,270,442	9,782,881	9,796,066	9,751,044	11,476,309	13,706,480
Planning	438,316	478,739	638,980	686,134	1,056,219	1,033,744
Public Works	2,508,295	2,836,525	2,520,069	2,721,894	3,775,750	3,938,222
Recreation	547,966	692,661	659,390	590,125	852,904	1,004,934
Transfers Out	2,997,356	3,594,073	3,356,000	2,609,222	6,260,000	8,080,000
<b>Total Expenditures</b>	<b>19,360,195</b>	<b>21,392,761</b>	<b>22,285,042</b>	<b>21,608,774</b>	<b>29,226,721</b>	<b>34,287,774</b>
<b>Net Revenue (Expense)</b>	<b>1,606,630</b>	<b>553,549</b>	<b>1,944,408</b>	<b>6,233,610</b>	<b>(1,847,873)</b>	<b>(5,010,666)</b>
<b>Beginning Fund Balance</b>	<b>14,485,806</b>	<b>16,092,436</b>	<b>16,645,985</b>	<b>17,860,393</b>	<b>24,094,003</b>	<b>22,246,130</b>
Disposition of Land Held			(730,000)			
<b>Reserved Fund Balance</b>	<b>8,786,828</b>	<b>9,029,998</b>	<b>11,263,438</b>	<b>11,465,822</b>	<b>11,754,828</b>	<b>7,129,459</b>
<b>Unassigned Fund Balance</b>	<b>7,305,608</b>	<b>7,615,987</b>	<b>6,596,955</b>	<b>12,628,181</b>	<b>10,491,302</b>	<b>10,106,005</b>
<b>Total Ending Fund Balance</b>	<b>16,092,436</b>	<b>16,645,985</b>	<b>17,860,393</b>	<b>24,094,003</b>	<b>22,246,130</b>	<b>17,235,464</b>

## **OVERALL ANALYSIS OF GENERAL FUND REVENUES**

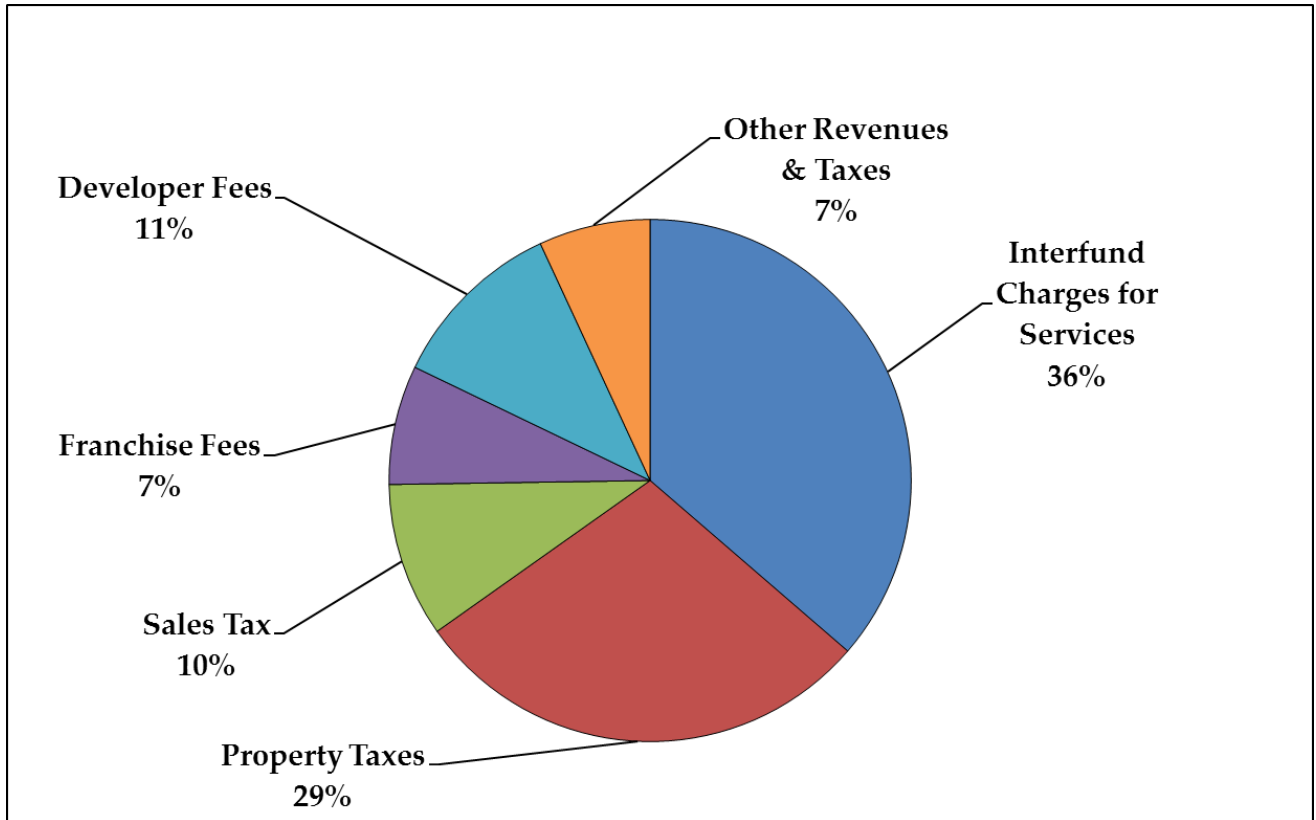
Overall General Fund revenues for Fiscal Year 2021-2022 are estimated to come in about \$583,000 or 2.1% lower than actual Fiscal Year 2020-2021 revenues, totaling just under \$27.3 million in 2021-2022 and just over \$27.8 million in 2020-2021. This decrease is primarily due to decreased Developer Fee projections in Fiscal Year 2021-2022 compared to Fiscal Year 2020-2021. Fiscal Year 2022-2023 revenues are projected to be \$29.3 million, which is about \$2.0 million or 7.4% higher than total estimated Fiscal Year 2021-2022 revenues. This increase is primarily due to higher projections of approximately \$1.6 million more for Interfund Charges for Services, \$239,000 more for Property Taxes and \$206,000 more for Interest Income. The impacts that COVID-19 would have on the global economy and on the City's General Fund revenues were uncertain when we prepared our Fiscal Year 2021-2022 Budget and there continues to be uncertainty about the future of COVID-19 as we prepare the Fiscal Year 2022-2023 Budget. However, while many families have suffered a great deal and lives have been lost due to COVID-19, the City of Oakley as an organization has not suffered significant revenue losses – especially compared to other cities. General Fund revenues have continued to increase, thus far throughout the pandemic. In addition, the City of Oakley stands to receive a total of \$10,177,190 from the federal government through the American Recovery Plan Act (ARPA), half of which was received in Fiscal Year 2021-2022, with the balance expected to be received in July of 2022. Early legislation had provided limited eligible expenditure options for the City of Oakley because we had not suffered an economic loss during the COVID-19 Pandemic. Fortunately for the City, legislation commonly referred to as the Final Rule allowed cities to claim a standard economic loss of up to \$10 million (not to exceed their total allocation), whether cities had suffered and actual economic loss or not. That \$10 million can be used to provide government services, while the balance over \$10 million is subject to certain eligibility limitations. The City of Oakley will use the \$177,190 in excess of \$10 million to reimburse the City's General Fund in Fiscal Year 2021-2022 for a portion of the special COVID sick leave that has been paid out during the pandemic. The other \$10 million will be accounted for in and expended on governmental services, as directed by the City Council, out of a separate fund (Fund 120). Although this \$10 million will not be run through the General Fund, it will definitely help the City of provide many governmental services that would typically rely on the General Fund for funding.

## MAJOR REVENUE SOURCES

As can be seen in the graph below, the City’s largest projected General Fund Revenues for Fiscal Year 2022-2023 are Interfund Charges and Property Taxes. Those two revenue sources are projected to bring in 65% of General Fund Revenues. Combined, Sales Tax and Developer Fees make up another 21% of projected General Fund revenues.

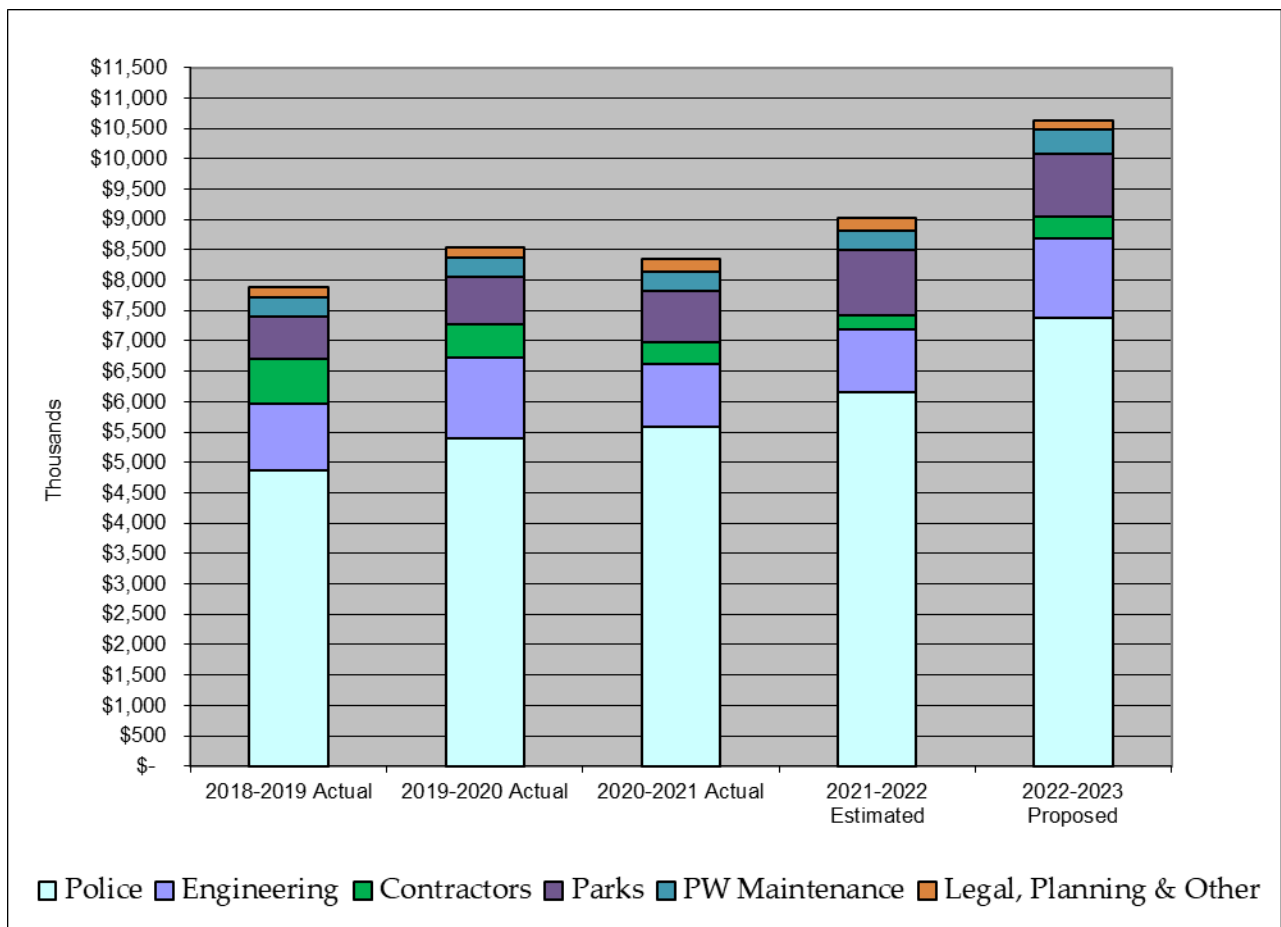
Franchise Fees and Other Revenues and Taxes make up the remaining 14%, with each comprising 7% of the General Fund revenue projections. Each of these revenues are discussed in further detail, on the following pages.

**Proposed General Fund Revenues  
 Fiscal Year 2022-2023**



## INTERFUND CHARGES FOR SERVICES

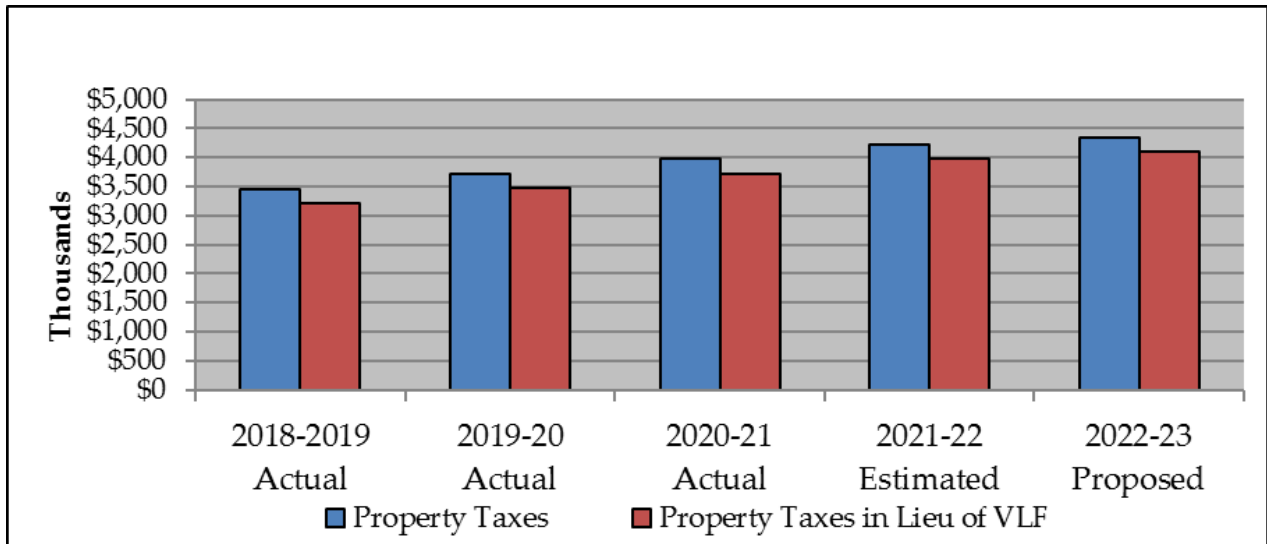
Interfund Charges for Services is the largest revenue source for the City of Oakley. More than 36% of total projected Fiscal Year 2022-2023 General Fund revenues are made up of these cost recoveries for activities funded by impact fees, developer application fees, special taxes, assessments and other special purpose revenues. For Fiscal Year 2022-2023, estimated Interfund Charges total approximately \$7.4 million for Police Services, \$1.3 million for Engineering Services, \$1.0 million for Parks Maintenance Services, \$404,000 for Public Works Maintenance, \$350,000 for Contractors, and \$163,000 in total for Legal, Planning and Other Services. Total Interfund Charges are projected to increase by more than \$1.6 million or 18% in Fiscal Year 2022-2023, up to \$10,638,000, compared to an estimated \$9,016,000 in Fiscal Year 2021-2022.





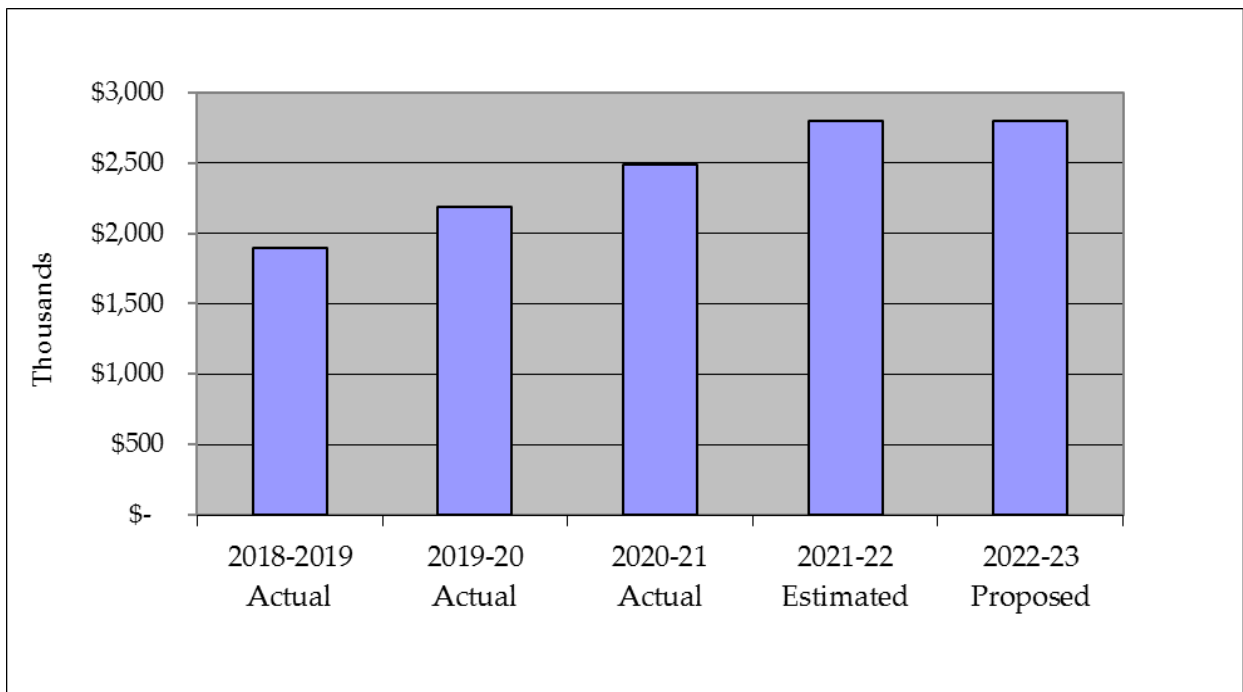
## PROPERTY TAXES

The City receives two significant types of property taxes: 1) the City’s share of 1% Property Taxes collected by the County; and 2) Property Tax In Lieu Of Vehicle License Fees. Both are driven primarily by changes in assessed values. Estimates for fiscal year 2022-2023 anticipate an increase of 3% in citywide assessed values. The budget includes projected 1% Property Taxes of \$4,350,000 and Property Taxes In Lieu Of Vehicle License Fees of \$4,099,000. A 3% increase is considered to be a conservative projection, as these revenues have increased by at least 6% and as much a 9% year over year, since Fiscal Year 2017-2018.



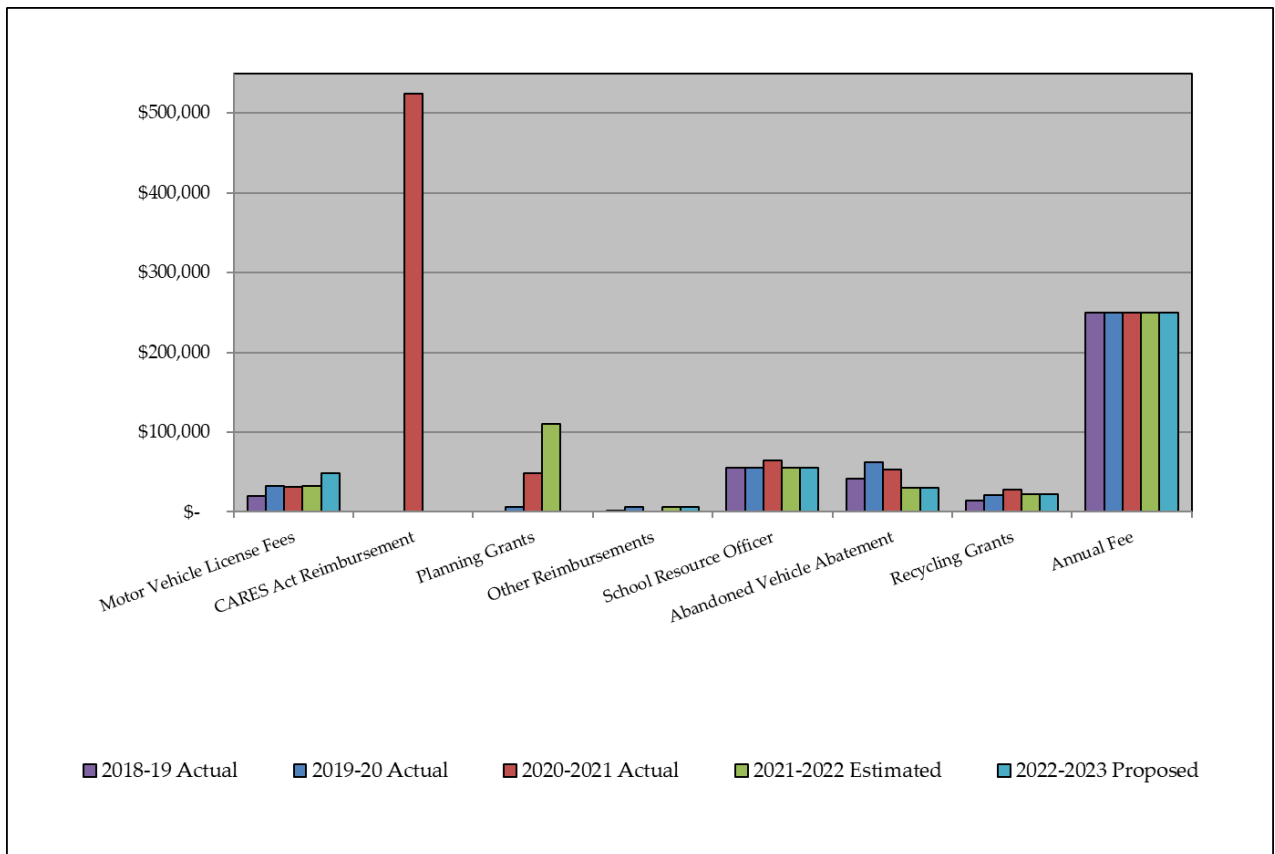
## SALES TAX

The City receives a share of sales taxes where the point of sale is located in the City. While the City does not yet have a large commercial base, business activity is expected to grow over time and these revenues will increase. For fiscal year 2022-2023, the estimated Sales Tax revenues are \$2,800,000, which is level compared to estimated 2021-2022 Sales Tax revenues. The City utilizes the services of HdL Companies for our Sales Tax projections.



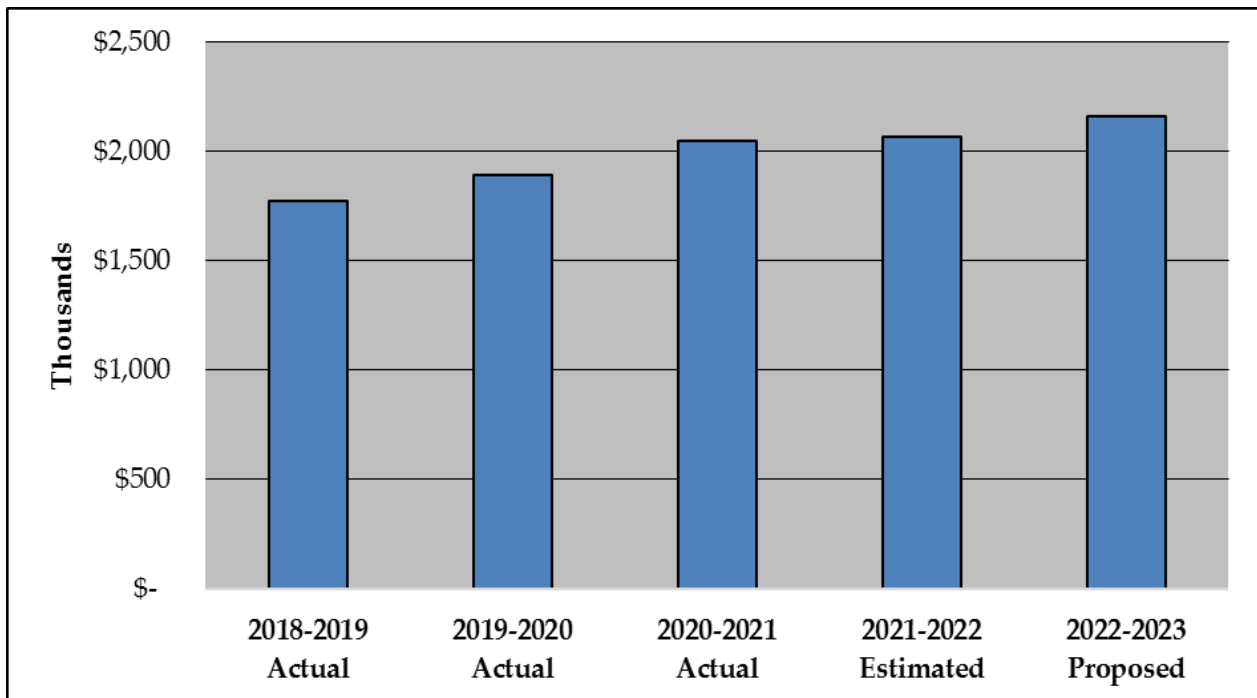
## INTERGOVERNMENTAL REVENUES

The City receives revenue from various other governmental agencies in the form of grants, motor vehicle tax, school resource officer reimbursements, vehicle abatement, recycling grants and administrative charges. For Fiscal Year 2021-2022 total Intergovernmental Revenues are \$412,600, with is about \$93,000 or 18.4% less than is projected for Fiscal Year 2021-2022. The decrease is due primarily to no Planning Grant revenue being projected for Fiscal Year 2022-2023, whereas \$110,000 of Planning Grant revenue was budgeted for Fiscal Year 2021-2022.



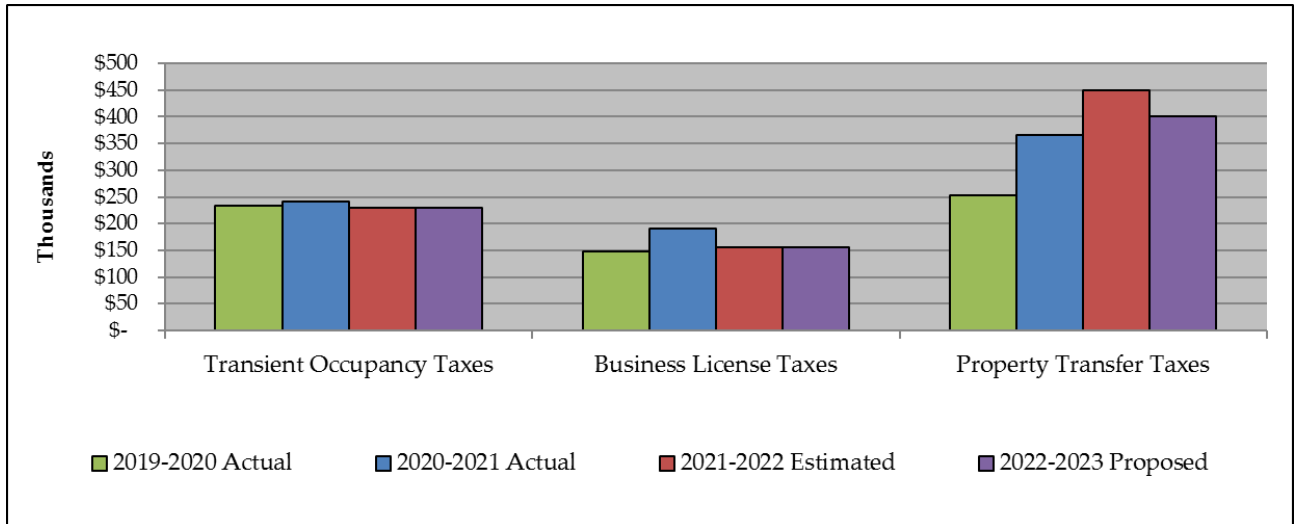
## FRANCHISE FEES

The City collects Utility Franchise Fees related to pipelines, electricity, cable and garbage. Total estimated Franchise Fees for Fiscal Year 2021/2022 are \$2,068,000, with \$22,000 from pipelines, \$340,000 from electricity, \$500,000 from cable, and \$1,206,000 from Garbage Franchise Fees. For Fiscal Year 2022-2023, we are budgeting \$1,300,000 from Garbage Franchise Fees, which is consistent with rate increases that were submitted by Mt. Diablo Resource Recovery (MDRR). This rate increase was approved by the City Council in March of 2022 and was necessitated by Senate Bill (SB) 1383, Short-lived Climate Pollutants Reduction, as enacted in 2017. SB 1383 establishes targets to reduce the statewide disposal of organics by 75% by 2025 and is the most significant waste reduction mandate adopted in California in the last thirty years. It requires that each jurisdiction redefine and develop methods for managing, tracking, regulating, procuring organics, and more. For Franchise Fees related to pipelines, electricity, and cable, we are using the same figures that are estimated for Fiscal Year 2021-2022.



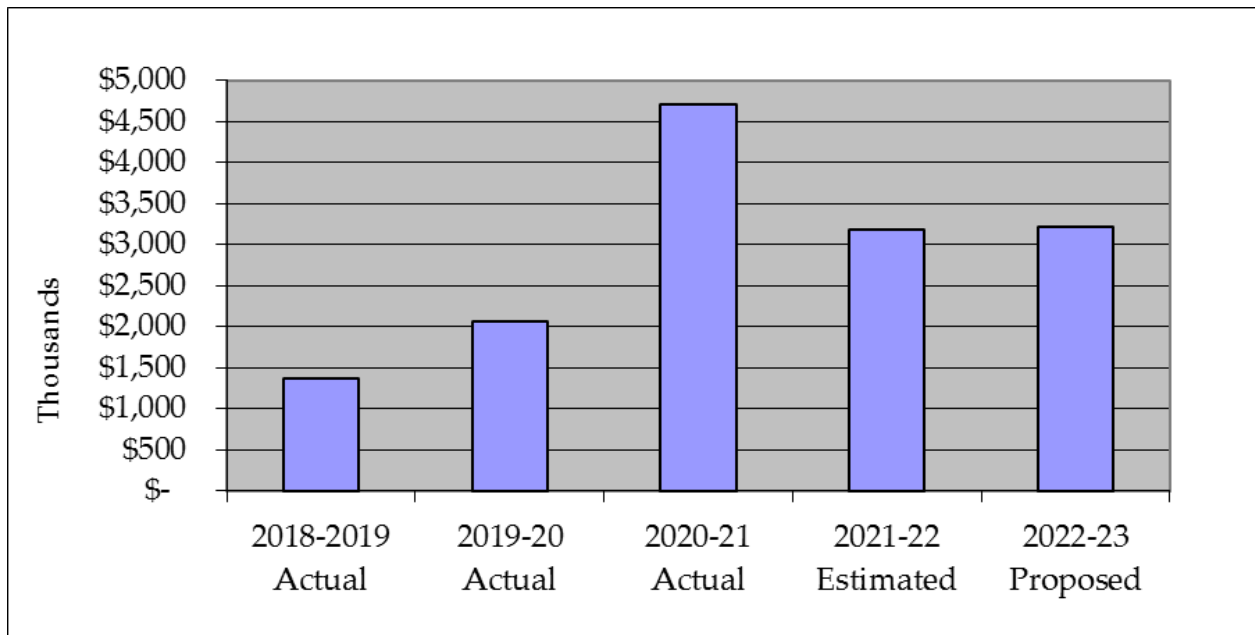
## OTHER TAXES

In addition to the above-mentioned Taxes, the City collects a Transient Occupancy (Hotel) Tax, Property Transfer Taxes, and Business License Taxes, which are all grouped into the category of “Other Taxes”. For Fiscal Year 2022-2023, total Other Taxes are estimated to be approximately \$785,000, which is \$50,000 less than estimated for Fiscal Year 2021-2022 and \$12,000 less than Fiscal Year 2020-2021 actual revenues. These projections for Fiscal Year 2022-2023 may be slightly low. However, with the potential for COVID-19 to ramp back up and create further reductions in Transient Occupancy Tax and Business Licenses and with other concerns related to rising interest rates, inflation, and their potential impact on the housing market, staff did not want to over-estimate these revenues.



## DEVELOPMENT FEES

Development Fees consist primarily of building permit, plan review, and administrative fees. For Fiscal Year 2020-2021 was a stellar year, with total actual Development Fees of \$4,701,000, up 128% from \$2,059,000 in Fiscal Year 2019-2020. This large increase was due to record home sales resulting from record low interest rates and people moving from big cities to more rural communities, because more people were able to work remotely since the onset of the COVID-19 Pandemic. Although the housing market has continued to be strong, estimated Development Fees for Fiscal Year 2021-2022 total \$3,178,000 or 32% less than Fiscal Year 2020-2021. Projected Development Fees for Fiscal Year 2022-2023 total \$3,206,000, which is 0.9% more than is estimated for Fiscal Year 2021-2022. As mentioned in the City Manager’s Budget Message, as of June 1, 2022, the City had issued building permits for 276 single family homes and 170 apartment units in Fiscal Year 2021-2022. The Fiscal Year 2022-2023 Budget projections for Development Fees are based on the addition of 220 single-family housing units, 40 multi-family units and some new non-residential construction.



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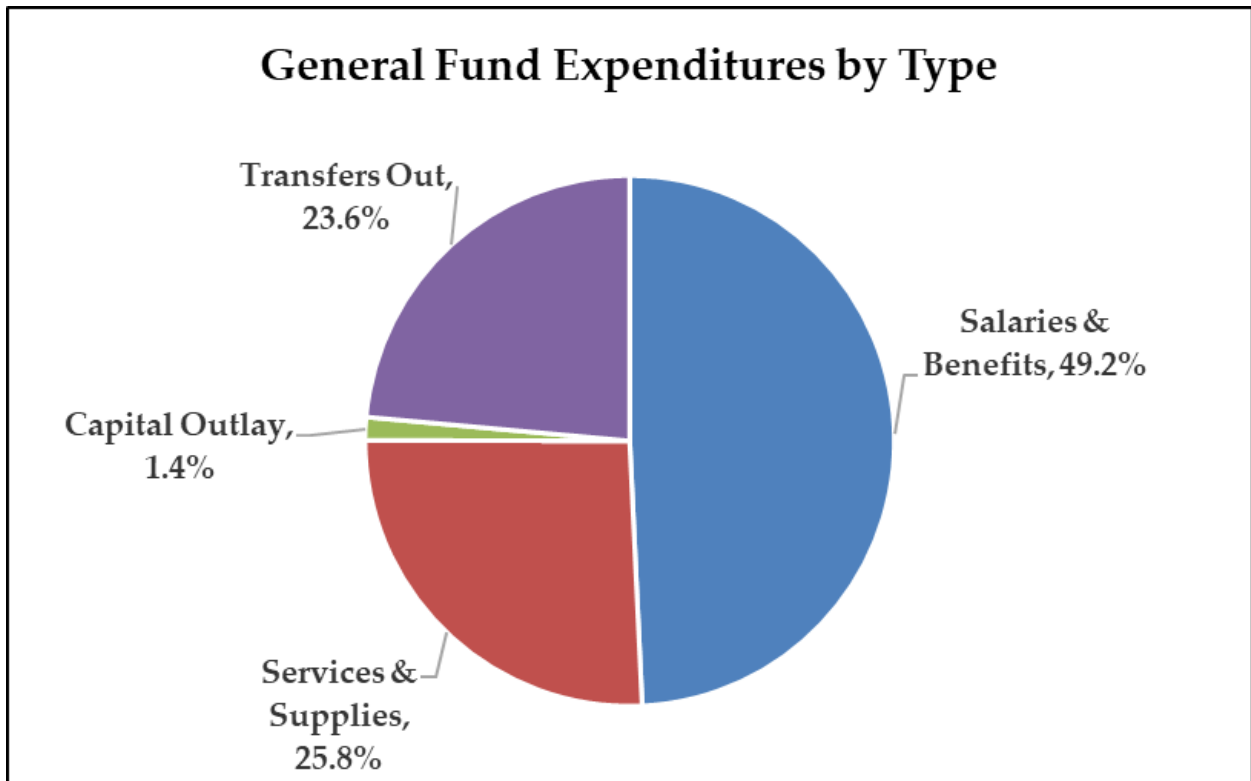


## General Fund Expenditures

Department	Salaries & Benefits	Services & Supplies	Capital Outlay	Transfers Out	Total
Animal Control		341,874			341,874
City Council	30,532	95,200			125,732
City Clerk	391,353	125,133			516,486
City Attorney	32,673	425,606	-		458,279
City Manager	537,601	210,230			747,831
Community Outreach	-	-			-
Finance	732,251	242,237	1,000		975,488
Human Resources	476,223	231,772	-		707,995
Building Maintenance	191,130	363,148			554,278
Information Technology		227,444	115,462		342,906
Non Departmental	829,821	(829,821)		-	-
Economic Development	139,077	131,658			270,735
Building Permit	526,217	572,779			1,098,996
Code Enforcement	287,271	96,523			383,794
Police	9,531,796	3,970,684	204,000		13,706,480
Planning	576,495	457,249			1,033,744
Engineering	1,012,692	1,124,265	21,450		2,158,407
Public Works Maintenance	259,455	384,696	105,000		749,151
Recreation	558,812	446,122			1,004,934
Parks	773,231	223,433	34,000		1,030,664
Transfers Out				8,080,000	8,080,000
<b>Total</b>	<b>16,886,630</b>	<b>8,840,232</b>	<b>480,912</b>	<b>8,080,000</b>	<b>34,287,774</b>
	49.2%	25.8%	1.4%	23.6%	100.0%

As can be seen above, total General Fund expenditures for Fiscal Year 2022-2023 amount to \$34,287,774, including \$8,080,000 of Transfers Out. As mentioned earlier, \$2,104,000 of the Transfers Out is considered to be recurring transfers out and the remaining \$5,976,000 is considered to be non-recurring or one-time costs.

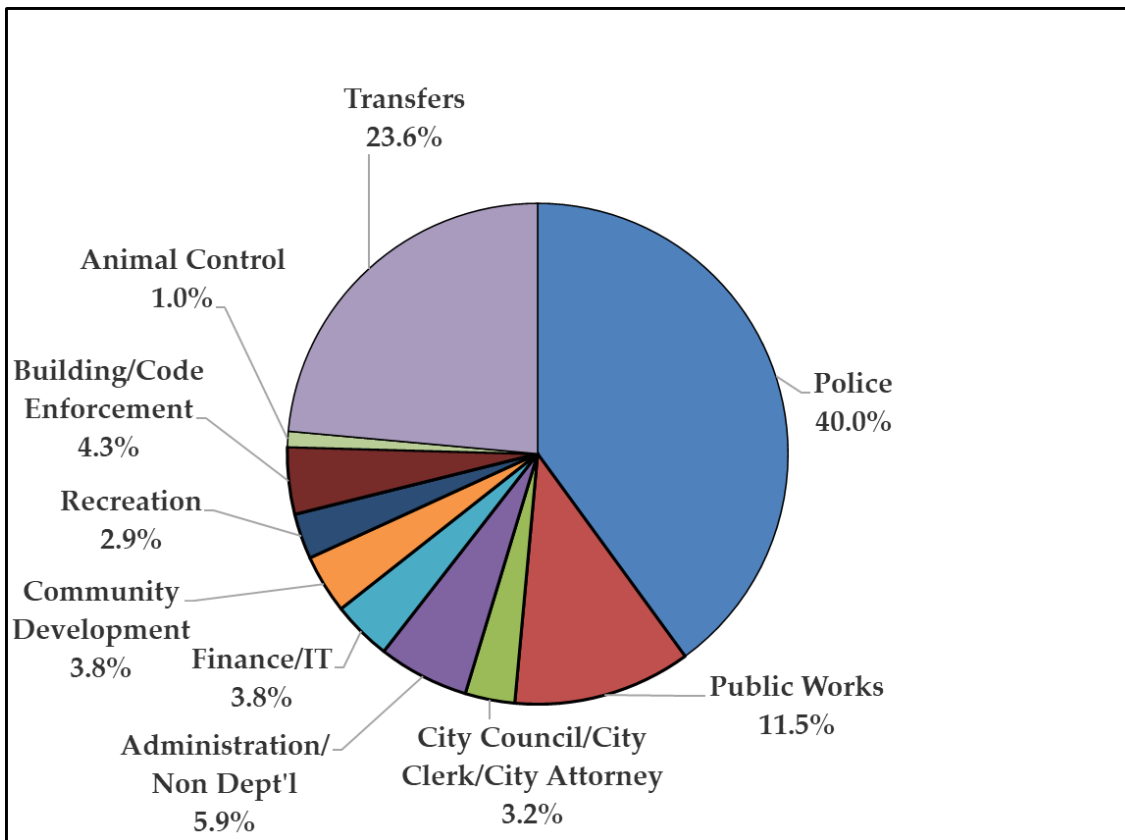
Salaries and Benefits accounts for 49.2% and Services and Supplies account for 25.8% of the General Fund Budget expenditures. The breakout of expenditure by type, as percentages of the Budget, can be seen in the chart below. Transfers Out as a percentage of Budget are much higher than usual, with \$8,080,000 of Transfers Out being budgeted in Fiscal Year 2022-2023, compared to \$6,260,000 estimated for Fiscal Year 2021-2022 and the average for the prior four fiscal years averaging about \$3.1 million. This larger than usual level of Transfers Out also creates a sizable reduction in the percentages for the other types of expenditures. As an example, if only \$3.1 million of Transfers Out were projected for Fiscal Year 2022-2023, Salaries and Benefits would comprise 57.6% and Service and Supplies would make up 30.1% of the Budget. These large amounts of transfers for Fiscal Year 2022-2023 are only possible because reserves have been built up over time to be used for these purposes. Expenditures by department can be seen on the following page.



As depicted in the chart below, the Police Department Budget makes up 40% and Public Works makes up about 11.5% of the General Fund Budget. Transfers makes up 23.6% of Proposed General Fund Expenditures, and each of the remaining departmental budgets are 10% or less of the Proposed General Fund Budget.

By comparison, the Amended Fiscal Year 2021-2022 General Fund Budget includes expenditures of \$29,226,722, with \$6,260,000 of Transfers Out. The Proposed 2022-2023 Budget reflects an increase of \$5,061,023 or 17.3% of total expenditures, primarily due to the substantial increase in one-time capital improvement projects being proposed in Fiscal Year 2022-2023 compared to Fiscal Year 2021-2022.

## PROPOSED GENERAL FUND EXPENDITURES Fiscal Year 2022-2023



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## DEPARTMENT DETAIL

The following pages review each of the proposed Department budgets with a summary discussion of program description, staffing, and objectives for fiscal year 2021-2022:

### ANIMAL CONTROL

#### Program Costs and Revenues

The City contracts with Contra Costa County for Animal Control services. The costs are funded entirely by General Fund revenues.

#### Program Description

Animal control services patrol the City’s streets and respond to public health and safety calls concerning animals in the City. The County Animal Services Department provides the service and access to its animal shelter facility in Martinez.

#### Staffing Summary

The County Animal Services Department provides all staffing for an annual per capita charge. There is no City staff allocated to this function.

#### Program Changes

There are no significant program changes for fiscal year 2022-2023. Last year, County Animal Services had advised of significant cost increases to start in Fiscal Year 2022-2023. Those increases are resulting in a \$53,564 or 18.6% total increase from \$288,310 to \$341,874 for Fiscal Year 2022-2023, with per capita rates increasing from \$6.79 to \$7.97.

ANIMAL CONTROL					
2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Actual	Actual	Actual	Actual	Estimated	Proposed
\$238,438	\$251,726	\$266,521	\$273,295	\$288,310	\$341,874



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## CITY COUNCIL

### Program Costs and Revenues

The City Council's costs are funded entirely by General Fund.

### Program Description

The Council is the legislative body of the City, in essence the City's "Board of Directors." The Council establishes the City's laws and policies and provides direction to the City Manager to implement them.

### Staffing Summary

The City Council is comprised of five elected members, each for a four-year term. The City Manager, who directs the day-to day operations of the City, and the City Attorney, are accountable directly to the Council.

### Program Changes

The City Council program remains relatively unchanged for fiscal year 2022-2023, with the \$100,000 budgeted in Fiscal Year 2021-2022 for consulting fees related to services for setting up City Council districts and \$50,000 proposed for other consulting services in Fiscal Year 2022-2023.

CITY COUNCIL						
USE OF FUNDS	2017-2018 Actual	2018-2019 Actual	2019-2020 Actual	2020-2021 Actual	2021-2022 Estimated	2022-2023 Proposed
Personnel Services	\$30,682	\$30,806	\$30,327	\$30,637	\$31,979	\$32,932
Services	31,290	33,307	31,797	31,064	138,450	92,700
Supplies	988	2,053	1,043	919	2,000	3,250
<b>Total</b>	<b>\$62,960</b>	<b>\$66,166</b>	<b>\$63,167</b>	<b>\$62,620</b>	<b>\$172,429</b>	<b>\$128,882</b>

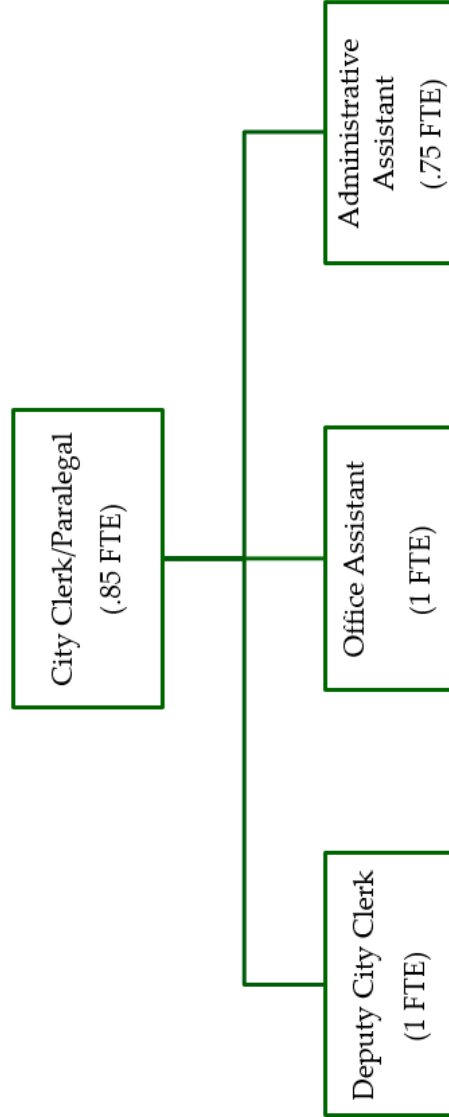
CITY COUNCIL MEMBERS						
STAFFING	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Mayor	1.00	1.00	1.00	1.00	1.00	1.00
Vice-Mayor	1.00	1.00	1.00	1.00	1.00	1.00
Council Members	3.00	3.00	3.00	3.00	3.00	3.00
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>



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## City Clerk

Records, Elections, Receptionists, Passports, Agenda Packets



## **CITY CLERK**

### **Program Costs and Revenues**

All City Clerk costs are part of City Administration. Revenue is generated for the General Fund through the passport acceptance program.

### **Program Description**

The City Clerk's Office coordinates the distribution of meetings packets for the City Council, the City Council Acting as the Successor Agency to the Redevelopment Agency and Public Financing Authority, records the proceedings of those meetings and processes approved documents such as resolutions, ordinances, minutes and contracts; maintains the City Seal; coordinates municipal elections; advertises and coordinates City Council appointments; maintains and protects the official records of the City; coordinates the records management program; maintains the Municipal Code; administers the Fair Political Practices Commission's regulations; maintains Statements of Economic Interest and Campaign Disclosure Statements submitted by public officials and staff; processes claims against the City; receives and opens sealed bids for public projects; provides a passport acceptance agent and notary services.

### **Staffing Summary**

The City Clerk is assigned to work in both the City Clerk and City Attorney Offices, with approximately 85% of her time serving as City Clerk. The City Clerk's Office also has one Records Management Clerk and two part-time receptionists.

### **Program Objectives**

- Continue to participate in the State Department's Passport Acceptance Agents Program;
- Continue to coordinate implementation of records destruction procedures in accordance with the City's Records Retention Schedule, including at least one records "purging day";
- Continue to implement the citywide records scanning program;
- Continue to refine internal processes to improve the function of the City Clerk's office;
- Provide electronic agenda packets for City Council, City Council Acting as the Successor Agency to the Redevelopment Agency and Public Financing Authority meetings and to accomplish all meeting follow-up activities in a timely manner;

- Coordinate General Municipal Election
- Continue to process claims for damages against the City;
- Continue to receive bids and participate in bid openings for public projects;
- Continue to process appeals for Administrative Citations;
- Continue to assist elected officials and staff with their filing obligations under the State’s regulations and the City’s Local Conflict of Interest Code;
- Continue to identify and implement cost-saving measures within the department;
- Make public information accessible through the City’s website.

**Program Changes**

There are no proposed program changes for fiscal year 2022-2023.

<b>CITY CLERK</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Personnel Services	\$257,975	\$278,027	\$287,732	\$288,703	\$317,505	\$391,353
Services	47,964	73,992	57,883	101,544	61,412	123,533
Supplies	370	220	216	1,300	1,300	1,600
<b>Total</b>	<b>\$306,309</b>	<b>\$352,239</b>	<b>\$345,831</b>	<b>\$391,547</b>	<b>\$380,217</b>	<b>\$516,486</b>

<b>CITY CLERK STAFFING</b>						
<b>STAFFING</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>
City Clerk/Paralegal	0.70	0.70	0.70	0.70	0.70	0.85
Deputy City Clerk	0.00	0.00	0.00	0.00	1.00	1.00
Office Assistant	0.00	0.00	0.00	0.00	1.00	1.00
Records	1.00	1.00	1.00	1.00	0.00	0.00
Receptionists	1.07	1.07	1.07	1.07	0.00	0.00
Administrative Assistant	0.00	0.00	0.00	0.00	0.00	0.75
<b>Total</b>	<b>2.77</b>	<b>2.77</b>	<b>2.77</b>	<b>2.77</b>	<b>2.70</b>	<b>3.60</b>

**City of Oakley Strategic Plan Goals**

A	B	C	D	E	F
Community and Economic Development	Community Health & Safety	Parks and Open Space	Community and Collaborative Partnerships	Finance and Fiscal Responsibility	Sustainable Organization

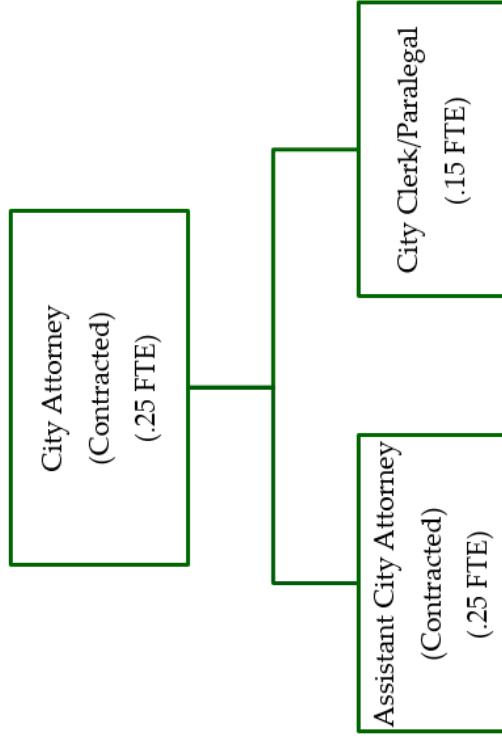
**Fiscal Year 2022/2023 Departmental Objectives**

City Clerk	A	B	C	D	E	F
Coordinate the 2022 Municipal Election (Districts 2 and 4)				X		X
Coordinate updates from local agencies with City Council				X		
Engage in Department Cross Training						X
Accept and Process Passport Applications, Expand Number of Passport Appointments Available, M-Th				X		
Process meeting agenda packets and minutes for City Council and Planning Commission Meetings				X		

**Key Performance Indicators**

Metric	Goals	FY 2020/2021	FY 2021/2022
Number of Candidates	D, F	6	N/A
Number of Updates to Council	D	5	6
Number of Systems for Cross Training	F	0	4
Number of Passports Processed	D	62	400
Number of City Council Meetings	D	21	32
Number of Planning Commission Meetings	D	N/A	1

**City Attorney**  
Advises City Council and City Staff



## **CITY ATTORNEY**

### **Program Costs and Revenues**

The City Attorney's costs shown in the General Fund are part of City Administration. A portion of the department costs are expected to be recovered through inter-fund charges to development services and redevelopment related funds.

### **Program Description**

The City Attorney works closely with the City Manager and his staff to carry out the Council's goals. The City Attorney directs and manages the work of the City Attorney's Office. The City Attorney's Office provides legal services, advice, and representation to the Mayor, City Council, City Manager, and City departments.

The City Attorney's Office represents the City's interest in lawsuits filed against or on behalf of the City, its officers, employees, and agencies in administrative venues, before boards and commissions, and in the state and federal court system. The City Attorney's Office assists in the investigations of claims for damages filed against the City and defends the City's interests when necessary.

The City Attorney's Office similarly provides legal advice in the areas of land use, personnel, elections, conflicts of interest, and economic development, among others. Services include drafting and reviewing contracts, ordinances, resolutions, and other documents, as well as legal research. The City Attorney also provides counsel to and attends meetings of the City Council, and special committees (as required).

### **Staffing Summary**

The City contracts for City Attorney services and employs a full time paralegal. The paralegal is assigned to work in both the City Attorney and City Clerk Offices, with approximately 30% of her time serving as a paralegal.

### **Program Objectives**

- Assist with code enforcement, recovery of damage to City property, amortization of nonconforming uses, and related redevelopment efforts.
- Assist with major public works projects and advising staff on acquisition of necessary right-of-ways.
- Manage the City's outside counsel and assist in various litigation matters.
- Review and update the Municipal Code, as needed.



- Assist staff on legal issues related to land use and development throughout the City.
- Promptly advise each department of legal implications of proposed actions and of permissible alternatives when legal restrictions arise.
- Administer the City Attorney’s Office in a cost-effective manner.
- Participate in existing and new City programs and assist in their successful completion.

**Program Changes**

There are no proposed program changes for fiscal year 2022-2023.

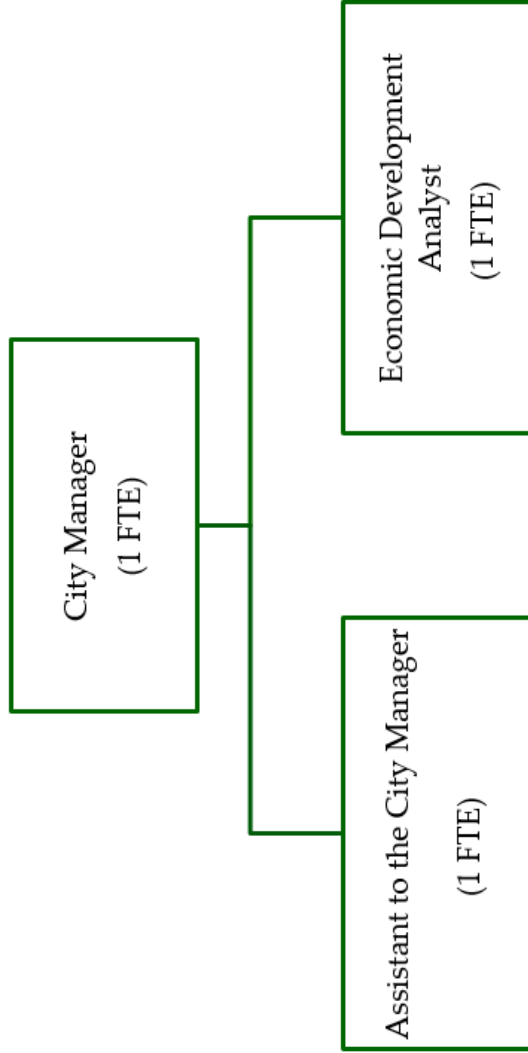
<b>CITY ATTORNEY</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Personnel Services	\$56,687	\$59,865	\$62,579	\$64,695	\$65,070	\$32,673
Services	229,459	271,865	230,869	250,248	421,463	425,607
<b>Total</b>	<b>\$286,146</b>	<b>\$331,730</b>	<b>\$293,448</b>	<b>\$314,943</b>	<b>\$486,533</b>	<b>\$458,280</b>

<b>CITY ATTORNEY STAFFING</b>						
<b>STAFFING</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>
City Attorney (Contracted)	0.25	0.25	0.25	0.25	0.25	0.25
Assistant City Attorney (Contracted)	0.00	0.25	0.25	0.25	0.25	0.25
Special Counsel	0.25	0.00	0.00	0.00	0.00	0.00
City Clerk/Paralegal	0.30	0.30	0.30	0.30	0.30	0.15
<b>Total</b>	<b>0.80</b>	<b>0.80</b>	<b>0.80</b>	<b>0.80</b>	<b>0.80</b>	<b>0.65</b>

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## City Manager

Day to Day Operations, Public Information, Community Outreach/Engagement, Council Liaison, Special Projects, Census, Entrepreneur Center, Retention, Attraction, Marketing, Downtown Façade, Loan Program, Public Information, Community Engagement



## **CITY MANAGER**

### **Program Costs and Revenues**

The City Manager's Office is comprised of City Administration, Economic Development, and Community Outreach/Public Information, with a portion of its budget attributable to the oversight and support of the Successor Agency to the dissolved Oakley Redevelopment Agency.

### **Program Description**

The City Manager is responsible for the administration and oversight of all Oakley's municipal operations, except the City Attorney, and including the Successor Agency Activities include coordinating organizational programs; developing and general managing of operating and capital budgets, conducting fiscal planning, selecting personnel; disseminating public information, encouraging civic engagement and community participation; implementing key initiatives, and providing oversight of, the City's Strategic Plan 2022-2027 (SP 27+); and facilitating the implementation of the City's short and long-term economic development strategies.

Under the policy direction of the City Council and through the implementation of the Council's policies and legislative actions, the City Manager is responsible for ensuring that the City Council is provided with information and recommendations regarding policies under consideration. The City Manager's Office also provides administrative support to the City Council in their legislative role within the organization and its activities with other agencies and organizations.

The City Manager's Office administers the activities of Community Outreach and public information support to all City departments and programs under the direction of the Assistant to the City Manager. Community Outreach aims to increase our residents' awareness of the City's ongoing efforts to make Oakley a desirable place to live by communicating with our residents via multiple communication channels that include capitalizing on our City's own communications tools, promoting our efforts through press releases to local print media, and face to face through public information workshops, etc.

### **Staffing Summary**

The recommended budget includes the City Manager, the Assistant to the City Manager, and an Economic Development Analyst.

## Program Objectives

The City Manager’s Office is directly responsible for the City’s day-to-day operations and for successfully implementing the City Council’s policy direction, including the Strategic Plan 2022-2027.

## Program Changes

During Fiscal Year 2021-2022, the Economic Development Division was moved from the Community and Economic Development Department, which is now the Community Development Department, and placed under the direction of the City Manager’s Office. Beginning with Fiscal Year 2022-2023, the Community Outreach budget will be incorporated into the City Manager’s Office budget. The Economic Development will continue to have its own separate budget, while the Community Outreach expenditures and staffing figures have been rolled into the City Manager’s Office budget.

<b>CITY MANAGER</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Personnel Services	\$422,625	\$457,296	\$498,744	\$528,007	\$400,601	\$537,601
Services	67,381	81,119	86,787	57,762	216,501	208,730
Supplies	0	0	0	0	0	1,500
<b>Total</b>	<b>\$490,006</b>	<b>\$538,415</b>	<b>\$585,531</b>	<b>\$585,769</b>	<b>\$617,102</b>	<b>\$747,831</b>

<b>CITY MANAGER STAFFING</b>						
<b>STAFFING</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>
City Manager	1.00	1.00	1.00	1.00	1.00	1.00
Assistant to the City Manager	0.00	0.00	0.00	0.00	0.00	1.00
Assistant to the City Manager/HR Manager	0.50	0.50	0.50	0.20	0.00	0.00
HR Director/Assistant to the City Manager	0.00	0.00	0.00	0.00	0.20	0.00
Administrative Assistant	0.48	0.48	0.48	0.00	0.48	0.00
<b>Total</b>	<b>1.98</b>	<b>1.98</b>	<b>1.98</b>	<b>1.20</b>	<b>1.68</b>	<b>2.00</b>



**City of Oakley Strategic Plan Goals**

A	B	C	D	E	F
Community and Economic Development	Community Health & Safety	Parks and Open Space	Community and Collaborative Partnerships	Finance and Fiscal Responsibility	Sustainable Organization

**Fiscal Year 2022/2023 Departmental Objectives**

City Manager's Office (City Administration & Economic Development)	A	B	C	D	E	F
Strategically plan and pursue commerce that meets the new service demands of local residents	X					
Initiate American Rescue Plan Act (ARPA) programs to support downtown businesses	x				x	
Conduct a study to determine viable economic uses of the Oakley shoreline	x		x	x		
Pursue an economic development strategic plan, including a strategic business outreach plan	x					
Showcase local businesses through active engagement and outreach	x					
Connect and promote the County and NGOs resources available to assist vulnerable populations		x				
Actively uphold Oakley's Governance Guidelines & Protocols Policy to encourage productive partnerships, positive communication, and achievement of short and long-term goals		x				x
Increase Oakley's communication through outward-facing media, social media platforms, and website		x				
Consider creating new partnerships that will involve community participation				x		
Seek to supplement existing funding sources with State and Federal grants for special projects				x	x	
Reinforce Team Oakley						x

**Key Performance Indicators**

Metric	Goals	FY 2020/2021	FY 2021/2022
Increase in social media followers	B		
Number of social media engagements	B		
Percent of businesses that feel that the quality of services provided to businesses by the City exceeds or greatly exceeds their expectations	A		
Percentage of staff that feel supported by City leadership	F		

## **ECONOMIC DEVELOPMENT**

### **Program Costs and Revenues**

The Economic Development budget represents an investment of taxes and general fund resources in activities to retain and expand existing Oakley businesses as well as marketing activities and materials to attract new investment and businesses to the City in order to generate additional sales, property, and transient occupancy related tax revenue. Additionally manage the Oakley Entrepreneur Center.

### **Program Description**

The Economic Development goals and objectives as outlined in the City's General Plan include:

- Retain and strengthen existing businesses and expand Oakley's economic base
- Establish a diverse and balanced local economy
- Remove or reduce constraints to economic development
- Facilitate new business opportunities and new investment in the community

### **Program Objectives**

Economic Development will focus on:

- Implementation of programs and activities designed to retain, strengthen and expand existing Oakley businesses
- Revitalization of the Main Street/Downtown area
- Facilitation of commercial development projects
- Attraction of retailers and commercial tenants for existing shopping centers and commercial space
- Attraction of development for all City-owned and former redevelopment property
- Participation in trade show and conferences such as the International Council of Shopping Centers (ICSC) and other activities to promote the City of Oakley's commercial and retail sites

### **Staffing Summary**

The Economic Development Division is staffed by a full-time Economic Development Analyst.

### **Program Changes**

There are no proposed program changes for Fiscal Year 2022-2023.

<b>ECONOMIC DEVELOPMENT</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Personnel Services	\$164,415	\$170,645	\$177,384	\$124,366	\$127,063	\$139,077
Services	80,080	93,878	75,881	60,359	62,186	125,058
Supplies	7,820	4,400	5,775	2,476	6,300	6,600
<b>Total</b>	<b>\$252,315</b>	<b>\$268,923</b>	<b>\$259,040</b>	<b>\$187,201</b>	<b>\$195,549</b>	<b>\$270,735</b>

<b>ECONOMIC DEVELOPMENT STAFFING</b>						
<b>STAFFING</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>
Economic Development Manager	1.00	1.00	1.00	1.00	0.00	0.00
Economic Development Manager	0.00	0.00	0.00	0.00	1.00	1.00
Planning Technician	0.00	0.00	0.1	0.00	0.00	0.00
Planning Assistant	0.25	0.1	0.00	0.00	0.00	0.00
<b>Total</b>	<b>1.25</b>	<b>1.10</b>	<b>1.10</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>



## COMMUNITY OUTREACH

### Program Changes

Beginning in Fiscal Year 2022-2023, the Community Outreach has been incorporated into and made a part of the City Manager’s Office budget.

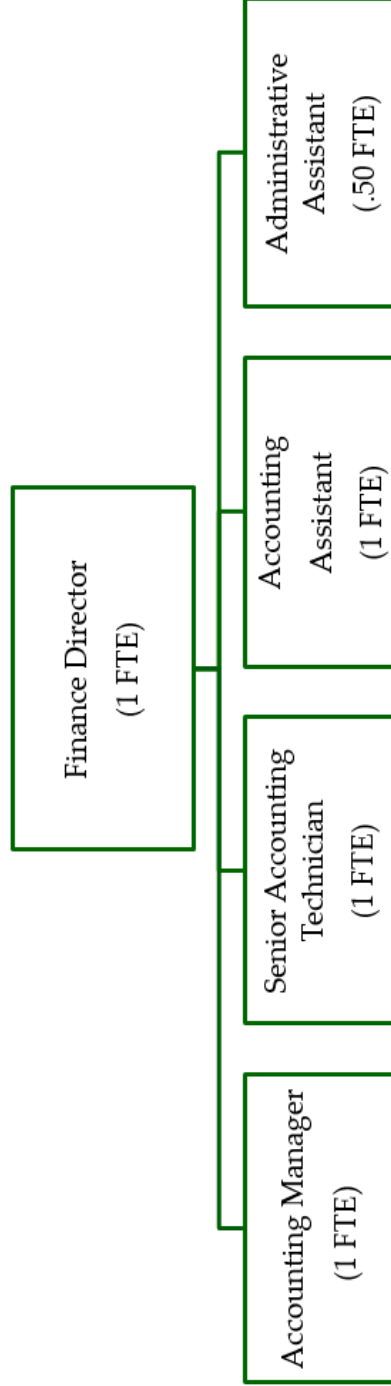
COMMUNITY OUTREACH						
USE OF FUNDS	2017-2018 Actual	2018-2019 Actual	2019-2020 Actual	2020-2021 Actual	2021-2022 Estimated	2022-2023 Proposed
Personnel Services	\$45,277	\$48,666	\$51,241	\$80,086	\$73,488	\$0
Services	78,296	73,964	72,297	74,958	95,136	0
Supplies	0	0	0	0	0	0
<b>Total</b>	<b>\$123,573</b>	<b>\$122,630</b>	<b>\$123,538</b>	<b>\$155,044</b>	<b>\$168,624</b>	<b>\$0</b>

COMMUNITY OUTREACH STAFFING						
STAFFING	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Assistant to the City Manager/HR Manager	0.25	0.25	0.25	0.20	0.20	0.00
Administrative Assistant	0.00	0.00	0.48	0.48	0.48	0.00
<b>Total</b>	<b>0.25</b>	<b>0.25</b>	<b>0.73</b>	<b>0.68</b>	<b>0.68</b>	<b>0.00</b>

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## Finance

Budget, Accounting, Accounts Payable, Accounts  
Receivable, Payroll, Risk Management, Information Technology



## FINANCE

### **Program Costs and Revenues**

Most Finance Department costs are part of City Administration. Some of the costs are recovered as direct charges and some as a part of the city overhead added to Parks, Planning, and Public Works staff hourly rates charged to developers and special revenue funds. A small amount of Finance Department costs are recovered through impact fee program and bond administration fees, and a portion is funded via the Administrative Allowance chargeable to the Successor Agency to the Oakley Redevelopment Agency.

### **Program Description**

The Finance Department provides support services citywide, and for the Successor Agency to the Redevelopment Agency, with the goal of intelligent and prudent financial management. Department activities include Treasury and Debt Management; Accounting for Payroll; Accounts Payable; General Ledger; Capital Projects and Grant Accounting; Financial Reporting, Budget Development and Management; Long-Term Planning; Purchasing; Billing and Collections; Business License Administration; and Risk Management. The Department is also engaged in a significant amount of Successor Agency compliance matters.

### **Staffing Summary**

The Finance Department consists of four full-time staff and one limited-term part-time, as follow: The Finance Director, one Accounting Manager, one Senior Accounting Technician, one Accounting Assistant and one part-time Accounting Assistant.

### **Program Objectives**

The primary operating objectives for the department for fiscal year 2022-2023 are to maintain and improve the financial and procedural infrastructure appropriate for performing the City and Successor Agency's financial functions and to support their many ongoing projects. The Department's primary objective will be to support the City Manager as we attempt to recover from the impacts of COVID-19 on the economy and on the City. Finance submitted the City's FY 2020-2021 and FY 2021-2022 Budgets to the California Society of Municipal Finance Officers (CSMFO) and received the CSMFO Operating Budget Excellence Award for each budget. Finance will continue to apply for and receive the CSMFO Operating Budget Excellence Award as well as the Governmental Finance Officers Association (GFOA) Annual Comprehensive Financial Report (ACFR) Award, which the City of Oakley has been awarded since the City's inception and its original ACFR.

## Program Changes

There are no proposed program changes for fiscal year 2022-2023.

FINANCE						
USE OF FUNDS	2017-2018 Actual	2018-2019 Actual	2019-2020 Actual	2020-2021 Actual	2021-2022 Estimated	2022-2023 Proposed
Personnel Services	\$516,568	\$544,481	\$638,692	\$637,041	\$678,692	\$732,251
Services	164,937	178,017	193,512	170,741	222,830	242,037
Supplies	32	118	0	0	200	200
Capital Outlay	0	0	0	0	0	1000
<b>Total</b>	<b>\$681,537</b>	<b>\$722,616</b>	<b>\$832,204</b>	<b>\$807,782</b>	<b>\$901,722</b>	<b>\$975,488</b>

FINANCE STAFFING						
STAFFING	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Finance Director	1.00	1.00	1.00	1.00	1.00	1.00
Accounting Manager	0.00	0.00	0.00	0.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00	1.00	0.00	0.00
Senior Accounting Technician	1.00	1.00	1.00	1.00	1.00	1.00
Accounting Assistant	1.48	1.46	1.46	1.50	1.50	1.50
<b>Total</b>	<b>4.48</b>	<b>4.46</b>	<b>4.46</b>	<b>4.50</b>	<b>4.50</b>	<b>4.50</b>



**City of Oakley Strategic Plan Goals**

A	B	C	D	E	F
Community and Economic Development	Community Health & Safety	Parks and Open Space	Community and Collaborative Partnerships	Finance and Fiscal Responsibility	Sustainable Organization

**Fiscal Year 2022/2023 Departmental Objectives**

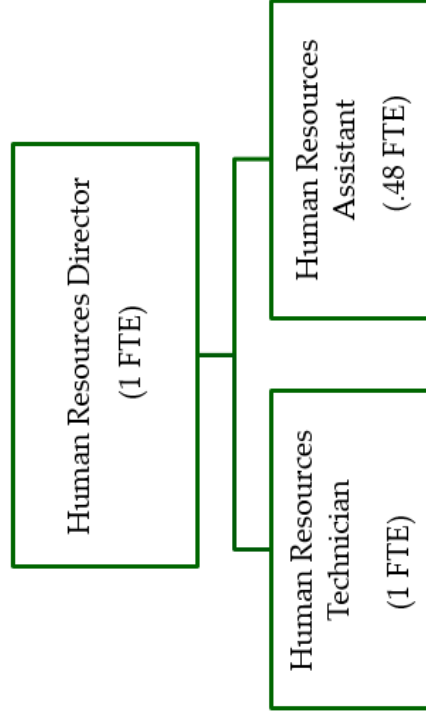
Finance	A	B	C	D	E	F
Implement technology upgrades to improve transparency and public access to City documents and remote transactions	X	X	X	X	X	X
Add key performance indicators starting with the Fiscal Year 2022/2023 Budget and tie departmental objectives to Strategic Plan goals	X	X	X	X	X	X
Establish and maintain a 30% General Fund Reserve Policy to protect the City's operations from a sudden drop in property tax and development-related revenues					X	X
Complete a feasibility study pertaining to broadband services and free Wi-Fi throughout the City using American Rescue Plan Act money	X				X	
Provide quarterly budget and financial updates/presentations to the City Council					X	

**Key Performance Indicators**

Metric	Goals	FY 2020/2021	FY 2021/2022
Number of agenda items presented by Finance to the City Council	E, F	22	24
Number of printed payroll checks	E, F	127	33
Number of automatically deposited payroll checks	E, F	2,618	2,304
Number of issued or renewed business licenses	A	690	1,318
Received the CSMFO Excellence Award for Budgets	E	X	X
Received the GFOA ACFR Award for the previous fiscal year	E	X	X

## Human Resources

Recruitment, Classification, Compensation, Benefits, Worker's  
Compensation, Employee Recognition, Performance Management



## **HUMAN RESOURCES**

### **Program Costs and Revenues**

All costs are part of City administration and come from the General Fund.

### **Program Description**

The Human Resources Department serves as a citywide support department in employer-employee and labor relations, recruitment and selection, classification and compensation, worker's compensation management, benefits administration and workforce training and development. The staff are motivated and enthusiastic about contributing to the City, enhancing its quality and providing for a welcoming and inclusive environment for all.

The department strives to create a workforce of forward-thinking employees who are customer focused and committed to excellence each day. Honesty and integrity will always be at the forefront and will guide us as we create a safe and welcoming environment for all employees.

### **Staffing Summary**

The Human Resources Department includes a full time Human Resources Director, a full time Human Resources Technician and a part time Human Resources Assistant.

### **Program Objectives**

The Human Resources Department will strive to continuously improve efficiencies, remain current with all practices, guidelines and legal requirements and proactively work to build a transparent, trustworthy environment. We will prioritize employee well-being by reducing work place injuries and enhancing our employee wellness program. We will collaborate with and continue to improve upon what our department can do to support the needs of employees, departments and the City as a whole.

### **Program Changes**

The proposed program changes include title changes for two positions within the department, a full time Human Resources Technician and a part time Human Resources Assistant.



<b>HUMAN RESOURCES</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Personnel Services	\$130,025	\$121,205	\$178,553	\$257,131	\$308,538	\$476,223
Services	145,700	97,484	94,308	124,744	331,213	224,772
Supplies	400	11,211	3,533	4,388	10,000	7,000
Capital Outlay	11,461	0	0	0	20,000	0
<b>Total</b>	<b>\$287,586</b>	<b>\$229,900</b>	<b>\$276,394</b>	<b>\$386,264</b>	<b>\$669,751</b>	<b>\$707,995</b>

<b>HUMAN RESOURCES STAFFING</b>						
<b>STAFFING</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>
HR Director	0.00	0.00	0.00	0.00	0.00	1.00
HR Assistant	0.00	0.00	0.00	0.00	0.00	0.48
Assistant to the City Manager/HR Manager	0.25	0.25	0.25	0.60	0.00	0.00
HR Director / Assistant to the City Manager	0.00	0.00	0.00	0.00	0.60	0.00
You Me We Project	0.95	0.95	0.00	0.00	0.00	0.00
Administrative Assistant	0.00	0.00	0.25	0.27	0.27	0.00
Management Analyst	0.00	0.00	0.95	0.80	0.80	0.00
HR Technician	0.00	0.00	0.00	0.00	0.00	1.00
Office Assistant	0.00	0.00	0.00	0.00	0.50	0.00
<b>Total</b>	<b>1.20</b>	<b>1.20</b>	<b>1.45</b>	<b>1.67</b>	<b>2.17</b>	<b>2.48</b>



**City of Oakley Strategic Plan Goals**

A	B	C	D	E	F
Community and Economic Development	Community Health & Safety	Parks and Open Space	Community and Collaborative Partnerships	Finance and Fiscal Responsibility	Sustainable Organization

**Fiscal Year 2022/2023 Departmental Objectives**

Human Resources	A	B	C	D	E	F
Review and Revise HR business processes to improve efficiency and effectiveness of HR functions and services						x
Review all HR policy to bring in compliance with current practices, guidelines and legal requirements						x
Create an efficient onboarding process for new hires, including integration with our ERP software						x
Continue to enhance our employee wellness program						x
Proactively work to reduce work place injuries					x	x
Implement a new evaluation process to encourage timely and completed performance evaluations						x
Work to build a transparent, trusting environment where all employees feel safe						x

**Key Performance Indicators**

Metric	Goals	FY	FY
Number of lost work hours related to worker's compensation claims	E		
Average number of days from job opening to hire date	F		
Percent of city staff in compliance with mandatory and required training	F		
Number of wellness events offered to employees	F		

## **INFORMATION TECHNOLOGY**

### **Program Costs and Revenue**

All Information Technology Department costs are part of City Administration. Some of the costs are recovered as a part of the city overhead added to Parks, Planning, and Public Works staffs hourly rates charged to developers and special revenue funds.

### **Program Description**

The Information Technology Department provides support services citywide with the goal of providing on demand network availability for City Staff, and timely troubleshooting when problems arise. Department activities are primarily network maintenance, user support, and strategic planning consulting related to managing and maintaining the City's networks.

### **Staffing Summary**

The Information Technology Department is managed by the Finance Director and staffed by Operational Technology Integrators ("OTI"), a private contractor. OTI has staff at the City Offices approximately 24 hours per week and manages the City's network 24/7.

### **Program Objectives**

The primary operating objectives for the department for fiscal year 2022-2023 are unchanged: To provide outstanding network support and assist the City in planning related to its networks.

### **Program Changes**

There are no proposed program changes for fiscal year 2022-2023.

<b>INFORMATION SYSTEMS</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Services	\$203,116	\$200,247	\$221,993	\$207,445	\$212,644	\$217,211
Supplies	93	1,008	0	630	1,000	1,000
Capital Outlay	97,568	99,444	71,127	88,948	126,971	115,462
<b>Total</b>	<b>\$300,777</b>	<b>\$300,699</b>	<b>\$293,120</b>	<b>\$297,023</b>	<b>\$340,615</b>	<b>\$333,673</b>

<b>INFORMATION TECHNOLOGY DEPARTMENT STAFFING</b>						
<b>STAFFING</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>
Network Manager (Contracted)	On Call	On Call	On Call	On Call	On Call	On Call
Network Engineers (Contracted)	0.63	1.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>0.63</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

## **NON-DEPARTMENTAL**

### **Program Costs and Revenues**

All Non-Departmental costs are part of City Administration and are allocated to City departments. Some of the costs are recovered as a part of the city overhead added to Parks, Planning, and Engineering staff's hourly rates charged to developers and special revenue funds. The Non-Departmental budget includes central services and supplies, certain non-employee specific retirement system charges, and a General Fund Contingency.

### **Program Description**

There is no program in the Non-Departmental budget unit. This budget is for costs better managed on a citywide basis, such as office supplies, utilities, storage space rentals, copier costs, insurance, web page maintenance costs, telephone services and transfers to the City's internal service funds.

### **Staffing Summary**

The Non-Departmental budget unit is managed by the Finance Director and City Manager.

### **Program Objectives**

The objectives related to the Non-Departmental budget are unchanged: to monitor and manage these citywide costs, and seek out opportunities to get the best value for each public dollar spent.

### **Program Changes**

There are no proposed program changes for fiscal year 2022-2023.

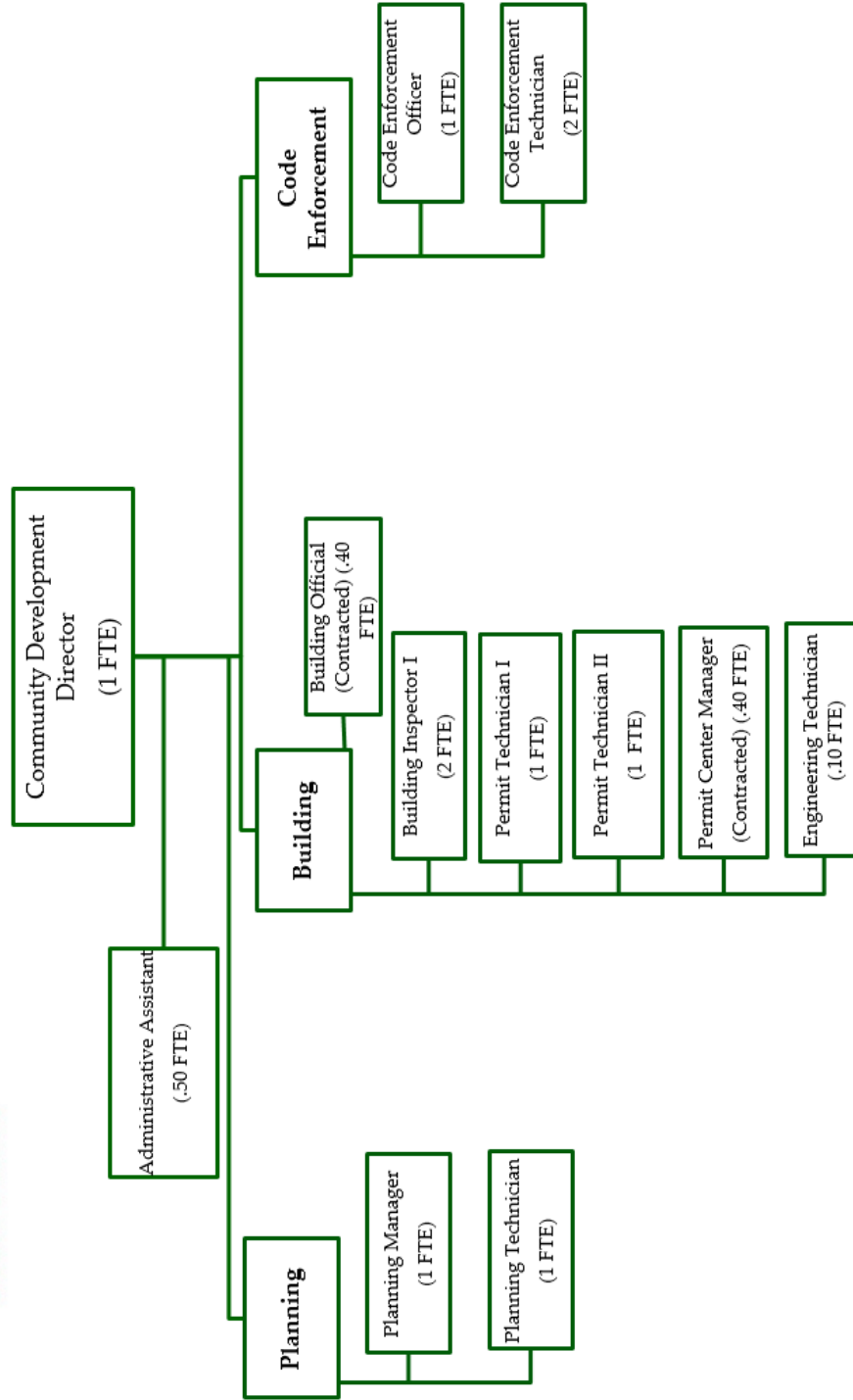
<b>NON-DEPARTMENTAL</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Personnel Services	\$421,386	\$425,457	\$1,736,103	\$791,274	\$616,841	\$829,821
Services*	825,742	935,384	1,025,555	1,427,205	1,467,756	1,923,313
Supplies	59,358	62,058	57,222	58,968	68,500	59,400
Capital Outlay	0	0	0	0	0	0
Transfers Out	283,000	450,000	310,000	225,000	0	0
Interdepartmental	0	0	0	0	0	0
Allocations	(1,968,125)	(2,154,882)	(2,311,900)	(1,933,692)	(2,272,405)	(2,812,534)
<b>Total</b>	<b>(\$378,639)</b>	<b>(\$281,983)</b>	<b>\$816,980</b>	<b>\$568,755</b>	<b>(\$119,308)</b>	<b>\$0</b>

\* Proposed amount includes the 2% General Fund Contingency in accordance with policy

<b>NON-DEPARTMENTAL STAFFING</b>
None

# Community Development

Planning, Zoning, Building, Code Enforcement, Recycling, Housing





# COMMUNITY DEVELOPMENT DEPARTMENT

The Community Development Department is responsible for implementing City Council policies related to planning, zoning, economic development, code enforcement, building and housing. The department also oversees the building and development of residential and non-residential projects, ensuring that these projects protect and meet the requirements of public health and safety.

## City of Oakley Strategic Plan Goals

A	B	C	D	E	F
Community and Economic Development	Community Health & Safety	Parks and Open Space	Community and Collaborative Partnerships	Finance and Fiscal Responsibility	Sustainable Organization

## Fiscal Year 2022/2023 Departmental Objectives

Community Development	A	B	C	D	E	F
Complete 6th Cycle Oakley Housing Element Update (2023-2031) including rezoning for additional	X					
Begin comprehensive update to Zoning Code	X					
Streamline Business License and Home Based Business Permits	X					
Begin the process to create and adopt a Climate Action Plan	X	X				
Refine electronic permit processes to improve efficiencies and optimize customer experiences	X					
Provide next day inspections to permit customers upon requests for inspections	X	X				
Expand and enhance outreach and education efforts for Disabled Accessibility (CASp Program)	X	X				
Improve the Residential Rental Property Inspection Program compliance rate	X					
Continue to work with MDRR to ensure compliance with State Requirements for Recycling, Solid & Organic Waste		X		X		
Adopt and provide update training for new California Building Standards Code	X	X				

## Key Performance Indicators

Metric	Goals	FY 2020/2021	FY 2021/2022
Home Business Permits Processed	A	107	78
Planning projects presented to City Council (includes entitlements, work sessions, and advanced	A, D, E	9	21
Residential Rental Inspection Program (RRIP) Registrations	A, B	1,462	1,206
Total Code Enforcement Cases Opened	A, B	2,976	2,568
Total Number of Building Permits Issued	A, B	2,730	2,051
Total Number of Single-Family Dwelling Permits Issued	A, B	640	268
Total Property Maintenance Cases	A, B	771	691
Code Enforcement Action that led to Building Permits being Issued	A, B	39	40
Cases addressing lack of Garbage Service	B	15	17
Cases addressing Illegal Fireworks	B	75	46



## **PLANNING**

### **Program Costs and Revenue**

Planning Division costs are primarily related to long range planning and current planning projects. Long Range planning includes planning responsibilities that must be implemented whether there is development or not, and these are paid for by the General Fund. Current planning projects can be divided into two categories, private developer projects funded by developer paid fees and daily planning duties are funded by the General Fund.

### **Program Description**

The Planning Division is part of the Community Development Department.

The Planning Division provides land use, current and long-range planning, and environmental services. The Division is responsible for implementation of policy pertaining to orderly development and balanced, quality growth in the City of Oakley. Over the years, the Division has focused their efforts on streamlining the development process. The Division continues to focus on programs that assist the City in economic development and growth. Specifically, the Division is continually processing both residential and commercial applications to help facilitate the goals of the City's General Plan and Strategic Plan.

There are several planning projects that continue to have activity at this time. Several projects within the East Cypress Road corridor have been entitled for some time with the Emerson Ranch project winding down. The Gilbert property is under construction and there are four home builders within the subdivision. Staff is still seeing an increase in the number of new projects (both residential and commercial) and anticipates this to continue into the year. There is a continued focus on the redevelopment of the City's Downtown and the future Downtown Gateway Plaza Roadway and Parking Lot Project will begin its design phase later this year. The Action Programs within the adopted 2015-2023 Housing Element have been implemented. The redevelopment of the former DuPont site is under way with the recent approval of the Oakley Logistics Center.

Staff is currently working on a General Plan update that will ensure the City's General Plan is compliant with State Law and addresses the needs of the community today. There is continued effort to identify areas for Zoning Code improvements and enhancements. The Division also serves as the in-house environmental Staff to prepare environmental documents for City projects.

## **Program Staffing**

The Planning Division is made up of one Community Development Director, one Planning Manager and one Planning Technician. The Community Development Department shares a part-time administrative Assistant.

## **Program Objectives**

- Process Development projects.
- Assist the City in economic development tasks, including the redevelopment of the City's downtown and facilitation of current planning development projects.
- Provide support to the Code Enforcement Division in matters involving land use and zoning.
- Continue to implement AB 939 to provide Oakley residents and businesses new and expanded recycling and waste reduction programs.
- SB 375 and AB 32 Implementation: Continue to participate in regional and local programs to reduce greenhouse gas emissions.
- Develop a Climate Action Plan.
- Continue to implement the Policy Action Programs in the 2015-2023 Housing Element.
- Identify areas for improvement and enhance the zoning code.
- Continue to monitor changes in State Laws that would require the General Plan to be amended.
- Serve as the City's in-house environmental staff to prepare environmental documents for small to medium-sized City Capital Improvement and Park projects.

## **Program Changes**

There are no proposed program changes for fiscal year 2022-2023.

<b>PLANNING DIVISION</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Personnel Services	\$371,170	\$403,177	\$460,879	\$455,270	\$528,346	\$576,495
Services	66,898	75,501	178,102	230,864	490,038	457,049
Supplies	248	61	0	0	1,150	200
<b>Total</b>	<b>\$438,316</b>	<b>\$478,739</b>	<b>\$638,981</b>	<b>\$686,134</b>	<b>\$1,019,534</b>	<b>\$1,033,744</b>

<b>PLANNING DIVISION STAFFING</b>						
<b>STAFFING</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>
Principal Planner	1.00	1.00	1.00	1.00	1.00	0.00
Planning Manager	1.00	1.00	0.00	0.00	0.00	1.00
Community & Economic Development Director	0.00	0.00	0.00	0.00	1.00	0.00
Community Development Director	0.00	0.00	1.00	1.00	0.00	1.00
Planning Technician	0.00	0.00	0.90	0.90	1.00	1.00
Planning Assistant	0.50	0.80	0.00	0.00	0.00	0.00
<b>Total</b>	<b>2.50</b>	<b>2.80</b>	<b>2.90</b>	<b>2.90</b>	<b>3.00</b>	<b>3.00</b>

## **BUILDING & CODE ENFORCEMENT**

### **Program Costs and Revenue**

Revenues for these two divisions are comprised of building permit, plan check, inspection, building and code enforcement citations, rental dwelling unit inspection fees, and code enforcement re-inspection fees.

### **Program Description**

The Building Division and Code Enforcement Division are part of the Community and Economic Development Department.

The Building Division is responsible for the administration and enforcement of building codes (California Building, Plumbing, Mechanical Codes, the National Electrical Code, and the International Property Maintenance Code). The Building Division provides minimum standards to safeguard public health and welfare, and property, by regulating and controlling the design of structures through plan review, construction of structures through field inspection to monitor quality of materials, use and occupancy, location and maintenance of all buildings and structures within the City of Oakley.

The Code Enforcement Division is responsible for ensuring all residential and commercial properties abide by municipal codes applicable to the health, safety, and quality of life for Oakley residents and business owners. This is achieved primarily by managing the property maintenance program and the Residential Dwelling Unit program. These requirements are met through pro-active on-site inspections, responding to citizen complaints, and educating the public through in-house developed community awareness programs.

### **Program Staffing**

The Building Division consists of a part-time contract Building Official/ Permit Center Manager, and two full-time Building Inspector's, and one full-time Permit Technician II and one Permit Technician I. The Code Enforcement Division consists of one full-time Code Enforcement Officer and two full-time Code Enforcement Technician's. The Community and Economic Development Department shares a part-time administrative Assistant.

### **Program Objectives**

- Continue to refine internal processes within functions of the two divisions.

- Improve efficiencies by expanding the use of existing technological programs for the inspection, follow-up, and penalty phases of program compliance.
- Maintain standard fifteen-day plan review as a maximum turnaround time but the Building Division's goal is to review most simple projects within five days.
- Provide inspections on next workday upon request and same day when needed and as workload allows.
- When needed, provide Friday, weekend or after-hour inspections when City Hall is normally scheduled for closure.
- Respond to all code enforcement inquires within one working day.
- Issue over the counter type permits at a 95% rate, the same day.
- Continue to work with property owners, realtors and lending institutions whose buildings have fallen into disrepair.
- Work with Economic Development on commercial projects as well as other projects within the City.
- Continue to provide homeowner's code compliance direction from plan submittal to final inspection.
- Continually ensure the Building Division and Code Enforcement webpage is user-friendly.
- Continue to provide updated training to staff on the adopted codes.
- Work with homeowners and contractors to resolve issues in a professional, polite and progressive manner; prior to and during construction.
- Improve the Residential Rental Property Inspection Program compliance rate.
- Continue to make a positive impact in the City by enforcing the Property Maintenance Ordinance.
- Develop a Commercial and Industrial Property Maintenance Ordinance.
- Enhance enforcement of vacant/abandoned property maintenance standards.
- Work with all departments, outside agencies and the contractor to ensure that all projects are constructed in the most efficient and cost effective way possible.
- Work together to address and reduce unpermitted construction.

## **Program Changes**

There are no proposed program changes for fiscal year 2022-2023.

<b>BUILDING &amp; CODE ENFORCEMENT</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Personnel Services	\$599,536	\$726,453	\$666,295	\$728,570	\$748,184	\$813,488
Services	291,206	290,509	381,298	390,632	674,692	659,052
Supplies	9,565	9,510	5,394	6,495	10,000	10,250
Capital Outlay	0	0	0	0	0	0
<b>Total</b>	<b>\$900,307</b>	<b>\$1,026,472</b>	<b>\$1,052,987</b>	<b>\$1,125,697</b>	<b>\$1,432,876</b>	<b>\$1,482,790</b>

<b>BUILDING AND CODE ENFORCEMENT STAFFING</b>						
<b>STAFFING</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>
Permit Center Manager (Contracted)	0.60	0.60	0.60	0.40	0.40	0.40
Building Inspector II	1.00	1.00	0.00	1.00	1.00	0.00
Building Inspector I	0.00	0.00	1.00	1.00	1.00	2.00
Building Official (Contracted)	0.00	0.00	0.00	1.00	0.40	0.40
Permit Technician	1.00	1.00	2.00	1.95	0.00	0.00
Permit Technician I	0.00	0.00	0.00	0.00	1.00	1.00
Permit Technician II	0.00	0.00	0.00	0.00	0.95	1.00
Accounting Assistant	0.50	0.50	0.00	0.00	0.00	0.00
Planning Assistant	0.25	0.10	0.00	0.00	0.00	0.00

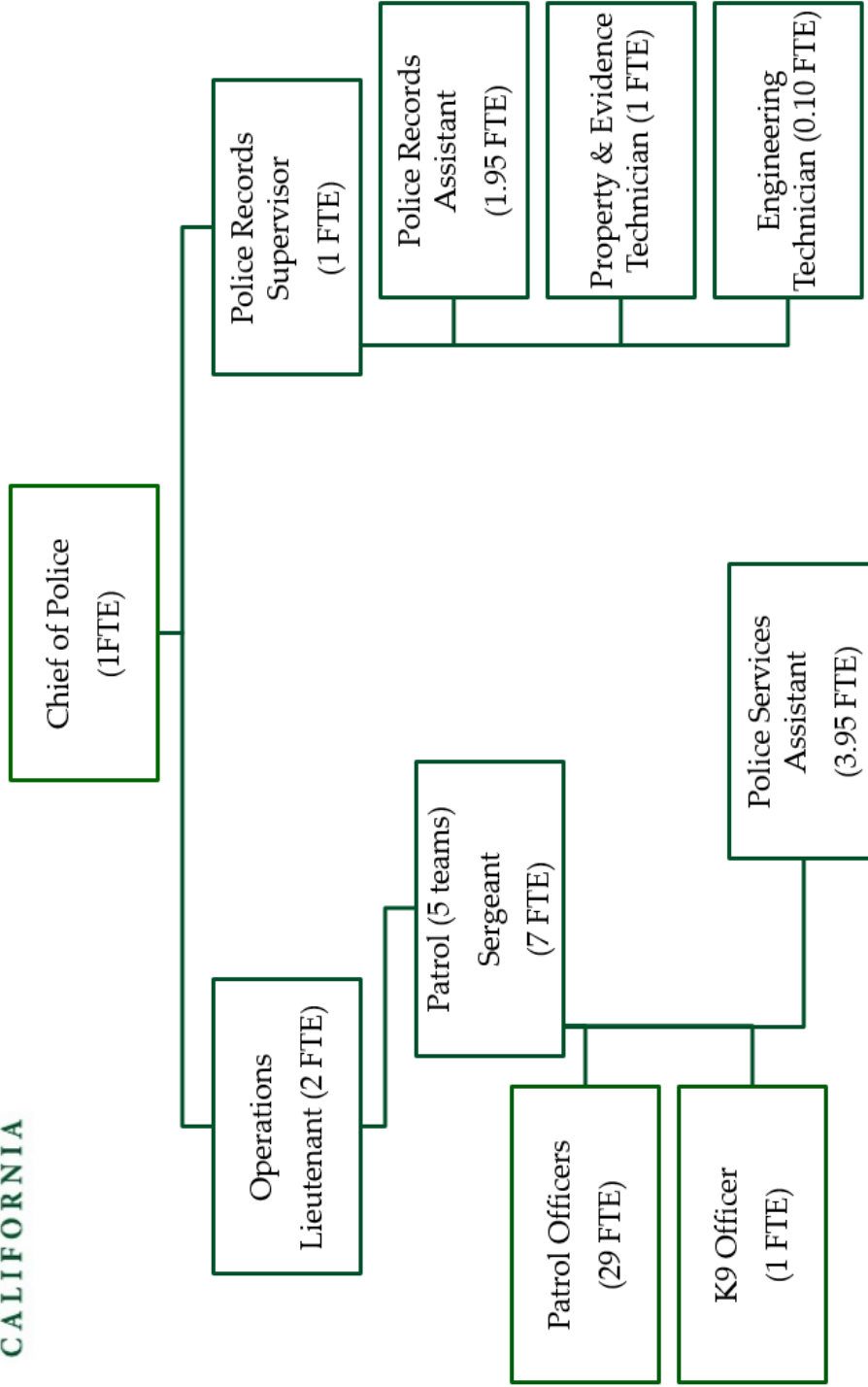
<b>BUILDING AND CODE ENFORCEMENT STAFFING(Continued)</b>						
<b>STAFFING</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>
Code Enforcement Manager	1.00	1.00	0.00	0.00	0.00	0.00
Senior Code Enforcement Officer	0.00	0.00	0.48	0.00	0.00	0.00
Code Enforcement Officer	0.00	0.00	0.75	1.00	0.00	0.00
Code Enforcement Officer/Building	0.00	1.00	1.00	0.00	0.00	0.00
Code Enforcement Officer I	1.00	1.00	1.00	0.00	1.00	1.00
Code Enforcement Technician I	1.25	0.00	0.48	2.00	2.00	2.00
Administrative Assistant	0.00	0.48	0.15	0.50	0.50	0.50
Engineering Technician	0.00	0.00	0.00	0.00	0.10	0.10
<b>Total</b>	<b>6.60</b>	<b>6.68</b>	<b>7.46</b>	<b>8.85</b>	<b>8.35</b>	<b>8.40</b>

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# Police

Administration, Patrol, Investigation, Records,  
Emergency Preparedness, Volunteers



## **POLICE**

### **Program Costs and Revenues**

As the Police Department completes its fifth year since inception, we have embraced our role and partnership with the community to provide high-quality professional and progressive law enforcement. We build on a strong foundation to ensure the success and long-lasting contributions of the Police Department to its community and local government. In reviewing this budget submission, you will find it to be a conservative goal towards the future of the department and the City. For FY 2022-2023, the department will continue to develop our personnel, skills, and technology to better serve our residents.

### **Program Description**

The Oakley Police Department's principle responsibility is protecting life and property while preserving and safeguarding the public's peace. These duties are accomplished by keeping within the framework of the President's Taskforce on 21<sup>st</sup> Century Policing. A nationwide model for progressive, fair, and transparent policing.

The Department takes a progressive stance policing the community. Officers respond to calls for service, investigate crime, arrests criminal suspects, seek prosecution for criminal acts, and engage in crime prevention strategies with other community stakeholders. Uniformed officers provide proactive patrol operations and actively pursue those involved in illegal activity. Detectives investigate crimes against persons and property, cases involving missing persons, and work closely with neighboring jurisdictions to track the criminal element. Community programs target youth in our schools to encourage responsible behavior and community involvement.

Emphasis is placed on traffic safety, education, and enforcement. The Department conducts traffic collision investigations, identifies potential roadway hazards and works with other city departments to find reasonable traffic calming solutions to alleviate traffic concerns.

Department goals emphasize that each officer and professional staff recognize that daily activities and contacts with the community are an integral part of our community service effort. Each citizen contact is an opportunity to create a positive and lasting impression, enhance our community relationships, and gain a partner in public safety. The actions of each officer contribute to the community's sense safety and confidence in our ability to provide professional police services.

## **Program Staffing**

The costs for fiscal year 2022-2023 are for a fully-staffed department with 40 sworn FTE law enforcement positions. This submission includes the addition of one (4) officers for this fiscal year.

The budget also includes creating two (2) FTE positions in the classification of Police Records Supervisor and Property & Evidence Technician. The position of records supervisor was previously a contracted position and has been made full-time in FY 2022-2023. These positions will assist with the increased workload and responsibilities of recent legislation. These duties include working in records, investigations, managing our property room, assisting with crime scene processing, taking non-emergency reports, registering all sex/arson/narcotics offenders who are required to register, and packaging and delivering cases to the District Attorney office, police drone pilot, and fleet maintenance/purchasing. The full-time employees are augmented by (6)

## **Program Objectives**

- Make Oakley a clean and safe place to live and work through the protection of life and property.
- Promote outstanding customer service to the community throughout all levels of the police department.
- Continue working with the engineering department on traffic calming solutions for neighborhoods with a focus on traffic safety.
- Maintain average response times of under-five (5) minutes to emergency (Priority 1) calls, and under 13 minutes for less urgent (Priority 2) calls.
- Continue the collaborative efforts with other city departments to properly address homelessness, providing assistance and seeking permanent housing when available.
- Ensure that all personnel remain current in their continued professional training, thereby meeting POST and NIMS training requirements.
- Continue to use technological advances as a force multiplier to assist officers with providing the Oakley community with the best possible service.
- Partner with local fire departments and coordinate with local East Contra Costa County Community Emergency Response Team (CERT) members to enhance our response to a local emergency.
- Continue the expansion of both ALPR and situational awareness cameras to monitor key ingress/egress points throughout the City.

- Improve all staff’s knowledge and understanding of the Emergency Operations Response.

### Program Changes

The police department in FY 2022-2023 created two (2) FTE positions in the classification of Police Records Supervisor and Property & Evidence Technician. Additionally, it is adding four police officer full-time positions to its sworn staff, bringing the total full-time sworn positions to forty (40)

<b>POLICE DEPARTMENT</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Personnel Services	\$6,743,490	\$7,099,651	\$7,017,208	\$7,065,051	\$8,217,143	\$9,531,796
Services	2,127,095	2,285,064	2,497,935	2,430,784	2,953,566	3,591,683
Supplies	212,232	304,159	243,449	231,318	289,100	373,000
Capital Outlay	187,625	94,007	37,404	23,891	16,500	204,000
<b>Total</b>	<b>\$9,270,442</b>	<b>\$9,782,881</b>	<b>\$9,795,996</b>	<b>\$9,751,044</b>	<b>\$11,476,309</b>	<b>\$13,700,479</b>

<b>POLICE DEPARTMENT STAFFING</b>						
<b>STAFFING</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>
Records Supervisor (Contracted)	0.48	0.48	0.48	0.48	0.48	0.00
Police Chief	1.00	1.00	1.00	1.00	1.00	1.00
Police Captain	0.00	1.00	0.00	0.00	0.00	0.00
Police Lieutenants	1.00	0.00	0.50	1.00	2.00	2.00
Police Sergeants	7.00	7.00	7.00	7.00	7.00	7.00
Police Officers	25.00	25.00	25.50	25.00	26.00	30.00
Police Services Assistant	5.40	5.02	5.17	4.90	5.43	3.95
Property & Evidence Technician	0.00	0.00	0.00	0.00	0.00	1.00
Police Records Assistant	0.00	0.48	0.48	1.43	1.95	1.95
Police Records Supervisor	0.00	0.00	0.00	0.00	0.00	1.00
Engineering Technician	0.00	0.00	0.00	0.00	0.10	0.10
<b>Total</b>	<b>39.88</b>	<b>39.98</b>	<b>40.13</b>	<b>40.81</b>	<b>43.96</b>	<b>48.00</b>



**City of Oakley Strategic Plan Goals**

A	B	C	D	E	F
Community and Economic Development	Community Health & Safety	Parks and Open Space	Community and Collaborative Partnerships	Finance and Fiscal Responsibility	Sustainable Organization

**Fiscal Year 2022/2023 Departmental Objectives**

Police	A	B	C	D	E	F
Encourage collaboration for public safety and enforcement particularly where there is multi-jurisdictional responsibility (e.g., fire, road access, school sites)				X		
Encourage community neighborhood involvement, such as cleanup walks, that reinforce healthy lifestyles and shared goals with Oakley Police, Council, and City Hall.				X		
Enforce codes consistently in all districts to create consistent standard by using a combination of reactive and proactive code enforcement.	X					
Implement the use of a Leica 3D Scanner to expedite accident and crime scene processing.		X			X	
Utilize drone to check active crime violent scenes before sending dogs or officer in, to protect our officers and quickly resolve issues.		X				X
Hire, train and retain, enough new officers to bring the PD close to fully staffed in order to accomplish all of the desired goals		X				X
Hire, train and retain, civilian staff members to take on the tasks that can be done by a non sworn person		X			X	X

**Key Performance Indicators**

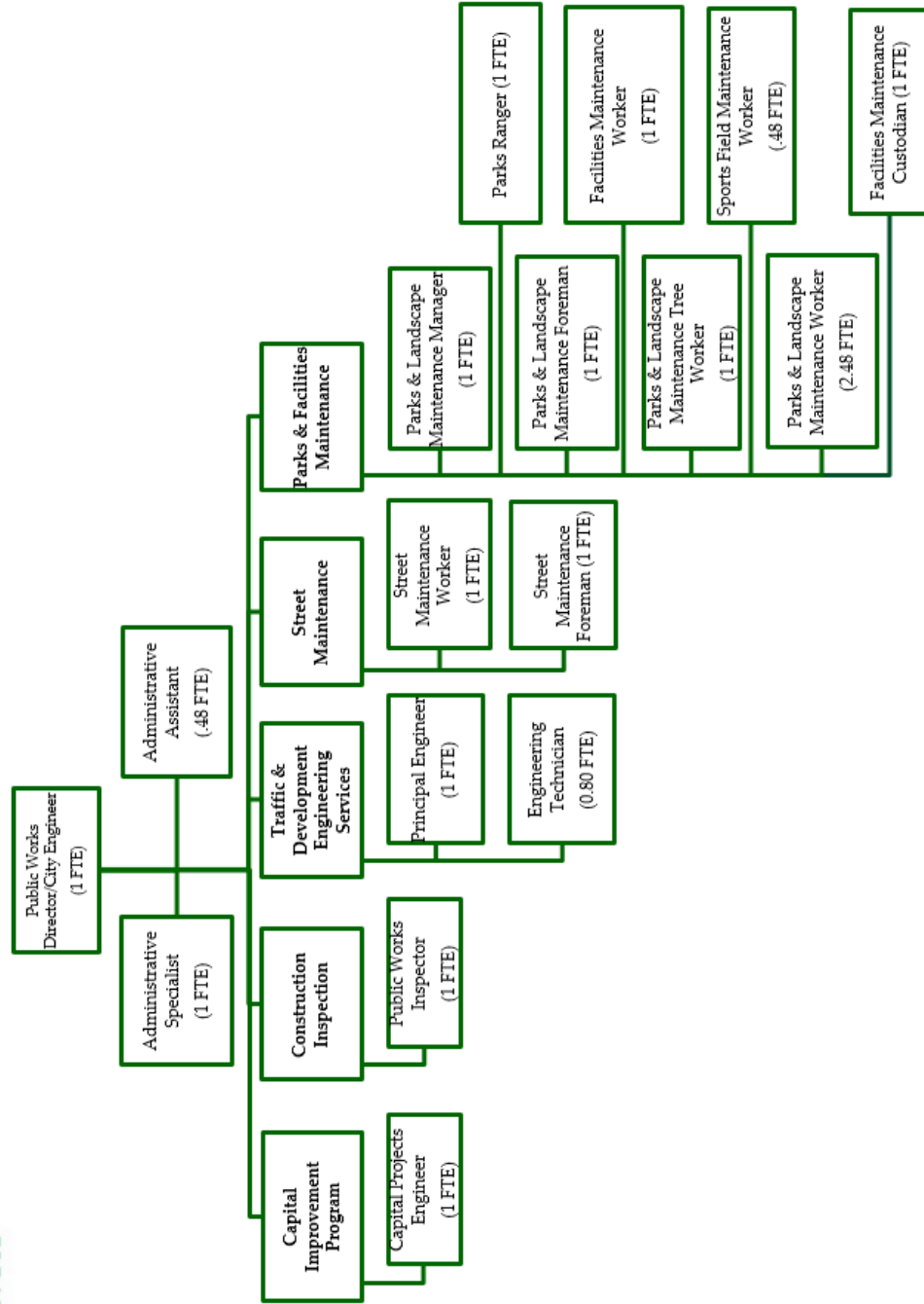
Metric	Goals	FY 2020/2021	FY 2021/2022
Parking Citations Written	A, B	400	500
Arrests	B	50	60
Calls for Service	B	2,000	2,100



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# Public Works

Engineering, Capital Projects, Parks & Landscape, Facilities Maintenance  
Storm Water, Roads & Traffic, Inspections



## **PUBLIC WORKS/ ENGINEERING/MAINTENANCE & PARKS**

### **Program Description**

The Public Works and Engineering Department provides street, drainage, and parks and landscape maintenance through a combination of internal staff and outside contractors. The Department also administers design, construction inspection, and contract management for capital improvement projects within the City. The Department also implements the City's Clean Water Program to ensure compliance with current NPDES requirements and permits, processes the plan reviews, and inspects private development project grading and infrastructure improvements for compliance with City standards.

### **Program Changes**

This program will continue to actively design and construct new infrastructure for the community to enhance the quality of life for residents. The maintenance operations will continue to focus on timely responses to various public inquires and pro-active maintenance of City streets, parks and facilities.

The Parks and Landscape Maintenance Division will continue to contract for park and landscape maintenance services. The in-house maintenance crew will focus on parks facilities to ensure that the quality of all park and facility infrastructure is operating at a high standard.

The Street Maintenance Division has two full time maintenance workers that perform the day-to-day maintenance of City street infrastructure. This work is also supplemented by outside service contracts.

The overall goal of all of the above referenced programs, is to improve and enhance the quality of all City infrastructure, and in turn the quality of life for the residents of Oakley.

### **Staffing Changes**

The Department has formed a cohesive team that services the needs of the community infrastructure. A critical component of the City's infrastructure system is the Facilities; and the addition of the Facility Maintenance Worker position in FY 2021/22 will be instrumental in the maintenance and protection of the City's facilities. In addition, a Custodial Worker was added to the operations of the department to better service the City Hall and Police Department buildings



## Revenues

The Public Works and Engineering budget relies on funds from a variety of sources, many of which restrict expenditures to specific categories.

- **Gas Tax-** Funds are restricted to “the research, planning, construction, improvement, maintenance, and operation of public streets and highways (and their related public facilities for non-motorized traffic), including the mitigation of their environmental effects, the payment for property taken or damaged for such purposes, and the administrative costs necessarily incurred in the foregoing purposes.” *Anticipated Revenues-\$1,253,770*
- **Senate Bill (SB) No. 1 Transportation Funding-** The California Legislature passed SB 1 in 2017, raising gas taxes and vehicle fees which will generate tens of billions of dollars for municipalities and agencies to fix the state's road system. The funds that the City of Oakley receives as part of SB 1 will be used for various street repair and resurfacing citywide. *Anticipated Revenues-\$978,277*
- **Measure J-** These expenditures are restricted to the same uses as Gas Tax, but can also be applied to transit improvements and operations, growth management planning and compliance, pedestrian and bicycle trail construction/maintenance/operation, parking facility development, and transportation efficiency program development and operation (ridesharing, etc.). Since Measure J contains a growth management component, funds may not be used to replace developer obligations that would otherwise not be publicly funded under the jurisdiction policy. In order to qualify for Measure J allocations, a jurisdiction must submit a self-certified program compliance checklist every other year. *Anticipated Revenues-\$751,090*
- **Storm Water Utility Assessments-** The City has adopted a Storm Water Management Plan, and based on the estimated maintenance, inspection, and administrative activities required to enact the plan; has established an annual parcel assessment. *Anticipated Revenues-\$500,500*
- **Traffic Impact Fee-** The City of Oakley has an official Traffic Impact Fee program which funds the improvement of major roadways and signalized intersections; including the design, staff support, and construction management activities associated with private development projects. *Anticipated Revenues-\$3,583,132*

- **Park Impact Fee-** The City of Oakley has an official Park Impact Fee program which funds the improvement of parks in the community. This Park Impact Fee is paid for by private developers as related to their respective projects. *Anticipated Revenues-\$2,552,740*
- **Development Deposits/Permit Applications-** Public Works and Engineering collects deposits for the review and inspection of final maps, grading plans and improvement plans related to development applications. In addition, fees are collected for encroachment permits, transportation permits, and documentation related to the FEMA Floodplain Management program. Actual staff expenditures are tracked and applied against a deposit, and refunds or additional deposits are made as necessary. *Anticipated Revenues-\$994,471*
- **Citywide Park Assessments-** Zone 1 of the Oakley Lighting and Landscape Assessment District No. 1 provides for the maintenance and utilities for citywide parks and landscaping facilities. *Anticipated Revenues- \$1,400,000*
- **Streetlight Assessments-** Zone 2 of the Oakley Lighting and Landscape Assessment District No. 1 provides for the maintenance and utilities for citywide street lighting. *Anticipated Revenues - \$250,000*
- **Neighborhood Landscaping Assessments -** Zone 3 of the Oakley Lighting and Landscape Assessment District No. 1 provides for the maintenance and utilities for Neighborhood Park and landscaping improvements throughout the City. Zone 3 currently consists of 26 sub-zones, and revenues and expenditures are tracked at the sub-zone level. *Anticipated Revenues - \$2,950,000*
- **Community Facilities District No. 1 -** This District was formed in 2006 to fund the operations and maintenance of the levee system, stormwater pond, and the associated pump, force main, and outfall for the Cypress Grove development. Landscape and lighting maintenance for the project are funded through a separate mechanism. *Anticipated Revenues - \$345,000*
- **Community Facilities District No. 2015-1 -** This District was formed in 2015 to fund the operations and maintenance of the City's Community and Regional Parks and the public neighborhood parks and landscaping, street lighting, and stormwater improvements associated with the Emerson Ranch development. *Anticipated Revenues - \$1,135,00*
- **Community Facilities District No. 2015-2 -** This District was formed in 2015 to fund the operations and maintenance of the City's Community and Regional

Parks and the public neighborhood parks and landscaping, street lighting, and stormwater improvements constructed with new developments. *Anticipated Revenues* - The revenue for FY 2022-2023 will depend on the number of new developments that annex into the District prior to the end of the current fiscal year and the timing of when improvements will be turned over to the City for maintenance. *Anticipated Revenues* - **\$1,860,000**

- **Community Facilities District No. 2020-1-** This District was formed in 2020 to fund a portion of the operations and maintenance associated with the City's Community parks and the public landscape, street lighting, and storm drain maintenance associated with the Contra Costa Logistics Center project. *Anticipated Revenues* - **\$400,000.**
- **Community Facilities District No. 2018-1** - This District was formed in 2018 to provide a financing mechanism to mitigate new development's financial impact on East Contra Costa County Fire District's fire protection services that are provided to the City. *Anticipated Revenues* - The revenue for FY 2022/23 will depend on the number of new developments that annex into the District prior to the end of the current fiscal year and the timing of new building permit issuances. *Anticipated Revenues* - **\$310,000**
- **Police Special Tax Area (P-6)** - This special tax provides funding for City police protection equipment and services. *Anticipated Revenues* - The revenue for FY 2022/23 will depend on the type and number of new developments that annex into the Police Special Tax Area prior to the end of the current fiscal year. *Anticipated Revenues* - **\$7,000,000**
- **General Fund-** Since the majority of the funding sources for Public Works and Engineering are restricted to specific expenditures, it is recognized that some staff time and activities will require other funding sources. Those activities will be kept to a minimum, and eligible funding sources will continually be sought out.

## **PROGRAM AND STAFFING SUMMARY**

The mission of Public Works and Engineering is to Steward Oakley's infrastructure by utilizing a variety of maintenance, improvement, and service activities. Through a blend of contract and seasonal staffing and City staff, the Department provides its services to the community. The Department is managed by the Public Works Director and has 7 primary functions. The FY 2022-2023 Budget proposes the following operating areas and staffing:

## Operating Areas

- **Operations and Maintenance-** One of the most important tasks for Public Works and Engineering is to maintain the City's wide range of infrastructure. City staff will monitor and direct all maintenance activities, and maintenance services will be provided by both City staff and contract services. The individual maintenance elements are as follows:
  - **Roadway-** Routine maintenance is necessary to keep the City's road network operating in a safe and efficient manner. This includes pavement maintenance activities such as pothole patching, crack sealing, shoulder repair, signing and striping repair and replacement, and keeping the roadways free of obstructions via street sweeping and debris cleanup. As a supplement to the regular patrols of the maintenance staff, public works staff will field and investigate citizen requests to determine corrective action for conditions that may not be known or readily apparent. Since surface treatment projects like pavement overlays or chip seals tend to be extensive in nature, they are recognized as a Capital Improvement, and not included in this maintenance element. The City uses on-call maintenance service contractors to supplement City maintenance staff in performing various maintenance services (i.e. pavement repair and patching, curb, gutter, and sidewalk repair, striping, guard rail repair, etc.) The City's maintenance staff will utilize these contract services to supplement in-house resources to better provide maintenance services for the community in a proactive way.
  - **Signals & Lighting-** The City owns and operates traffic signals at 40 separate intersections, as well as numerous pedestrian safety flashing lights throughout Oakley. In addition to traffic signals, the City owns and maintains well over 1,440 street lights throughout the community. There are some street lights that are owned and maintained by PG&E, in addition to the City owned street lights. Traffic Signal, Street Light, and Parking Lot Light maintenance is provided through a contract with a specialized electrical contractor who has the resources and expertise needed.
  - **Drainage-** In order to minimize potential flooding, and to ensure that storm water is collected and conveyed properly in accordance to the regional storm water quality permits that the City operates under; maintenance staff will conduct routine inspection and service on the storm drainage system. These activities include catch basin cleaning, ditch cleaning, culvert flushing and repair, and inlet maintenance. Drainage maintenance will primarily be

performed by the City's maintenance staff in coordination with the on-call service contractor to supplement in-house resources and better provide maintenance service for the community.

- ***Parks and Landscaping-*** The City currently maintains 37 public parks. The City supplements the Oakley Union Elementary School District financially for the maintenance of another four (4) joint-use public park facilities. In addition, the City maintains thousands of square feet of public right of way landscaping, street median landscaping, and public trail corridors. The City's park and landscape maintenance staff, and outside maintenance contract resources provide landscape maintenance services for the City. The Parks Division staff works diligently every day to provide the best quality of maintenance services for the City's Parks and Landscaped medians and pathways.
- ***Facilities-*** The City currently owns and manages multiple facilities and the maintenance and operations of these facilities were brought under the Public Works Department in during FY 2021/22 to better align the service needs with maintenance resources that are available and managed by the Public Works Department
- **Engineering Services-** Engineering staff will supply technical services to assist with various City activities, ranging from design and construction of public works projects, to addressing requests and questions raised by the general public and officials. Also, Engineering staff, in collaboration with the City Planning and Economic Development Team, review and process various private development projects, from residential subdivisions, to commercial building projects. The typical engineering services that may be provided include:
  - ***Capital Project Engineering-*** Engineering staff performs design and construction management for all City public projects. A detailed explanation of this service is provided in the Capital Improvement Program (CIP) section of the budget document.
  - ***Traffic Engineering-*** Engineering staff throughout the year perform a variety of tasks associated with traffic engineering. These tasks will include: completing speed surveys to ensure that traffic citations issued by the Police Department are enforceable, implementing neighborhood traffic calming projects, coordinating activities with the Police Department Traffic Division on traffic safety projects around Oakley and especially at school sites, investigating citizen's requests for traffic control devices and speed limit changes.

- ***Private Development Engineering-*** Engineering staff review and process private development projects that are submitted to the City for construction. The scope and complexity of development projects vary from small office buildings to large residential subdivisions. Engineering staff work on each step of the entitlement process to ensure development projects are designed and constructed according to City standards and codes. In addition to addressing the engineering needs of development projects, Engineering staff coordinate regularly with the Community and Economic Development Department and Economic Development Manager to facilitate the development applications in Oakley.
- ***Surveying-*** The primary need for land surveying services are in the area of subdivision map review and will be funded by private developer deposits. The City utilizes contract services on an as-needed basis to address any land surveying service needs.
- ***Floodplain Management-*** Certain areas within the City are subject to periodic flooding, and the Federal Emergency Management Agency (FEMA) requires Oakley to participate in the National Flood Insurance Program so that flood insurance can be provided to affected property owners. As a result of participating in the program, the City must keep Flood Insurance Rate Maps for viewing by the public, and must provide certain information upon request. Additionally, the City will review and process applications to modify known floodplain boundaries.
- ***Clean Water Program-*** The City's joint municipal National Pollutant Discharge Elimination System (NPDES) permit and its participation in the Contra Costa County Clean Water Program necessitate a number of expenditures. Maintenance related activities have been accounted for in both the roadway and drainage maintenance categories. Other tasks include: contributions to the Clean Water Program for staff and resources, illicit discharge investigation, industrial and commercial site inspection, and public outreach.
- ***Assessment District Engineering-*** In order to collect the funds for the City's assessment district and community facilities district, an annual engineer's report and associated budgets must be completed. The City has a contract with a financial services consultant for the processing and administration of this task, due to its specialized nature of work.



- **Administration-** The administration of the department has evolved over the years as the department restructuring took place. This process has been completed and it is anticipated that the department will move forward as a solid team with the staffing levels as follows:
  - *Public Works Director/City Engineer (1 FTE)*-Day to day operations in Public Works and Engineering will be managed by the Public Works Director/City Engineer. Duties will include coordination with other City departments and outside agencies, consultant/maintenance/construction contract management, development review and coordination, public outreach, traffic calming, and a wide range of other activities.
  - *Administrative Specialist (1 FTE)* – This full time position performs a wide range of important tasks for the department including: contract administration and processing, budget preparation assistance, City Council reports, accounting and vendor invoice processing, responding to inquiries, complaints and service requests by the public, issuance of permits, claims processing, department analyst and liaison, and general administrative tasks. The Administrative Specialist is supported by the part time Administrative Assistant in performing department support services.
  - *Principal Civil Engineer, (1 FTE)* – This full time position manages work on the processing of private development projects and operation of the City’s traffic signal system to ensure that the systems are working efficiently, while keeping up with new technologies related to the maintenance and operation of the traffic signal system. The Principal Civil Engineer will also manage the new Traffic System Operations Center which will be used for the operation of the Downtown Oakley traffic signal systems and serve as the City Traffic Engineer. The Principal Civil Engineer will also be leading the City’s NPDES stormwater permit program and working with the engineering and planning team to review and process park development projects. Other primary duties include the review and processing of private development projects and their related building permits and traffic control plans.
  - *Capital Projects Engineer, (1 FTE)* - This full time position focuses on the design and construction of Capital Improvement Projects. The responsibilities of the position include; management and administration, development, design and construction of a wide range of Capital Improvement Projects. The Capital Projects Engineer also works collaboratively with State agencies in securing and

processing various grants for Capital Improvement Projects for the City of Oakley.

- ***Public Works Inspector (1 FTE)*** - This full time position provides inspection of work within the public right of way and all Capital Improvement Projects construction inspection services. The Public Works Inspector is also responsible for processing encroachment permits and for performing related construction inspections. Any additional inspection services will be provided by a contract Inspector as needed for private development projects.
- ***Engineering Technician (.80 FTE)*** - This full time position provides a wide range of tasks related to the processing of private development projects, ranging from plan checking, permit issuance, and inspection services. The Engineering Technician will also perform inspections as needed and operate the GIS and CADD system.
- ***Street Maintenance Foreman (1 FTE)*** – This full time position supervises the Street Maintenance Worker which is the crew for the street maintenance division who address the increasing maintenance needs of the City’s infrastructure. This maintenance team provides a wide range of maintenance services such as: pothole patching, storm drain cleaning, sign installation, pavement striping and marking, roadside brushing and spraying, and other maintenance services.
- ***Street Maintenance Worker (1 FTE)*** – This full time positions provides a wide range of maintenance services such as: pothole patching, storm drain cleaning, sign installation, pavement striping and marking, roadside brushing and spraying, and other facility maintenance services.
- ***Parks and Landscape Maintenance Division Manager (1 FTE)*** - This City staff position manages the maintenance efforts for all publically maintained parks and landscape facilities within the City. The position develops and manages the division budget, monitors all water and utility uses associated with the facilities, schedules and manages the work of the landscape maintenance contractors, and coordinates facility uses with the Recreation Department.
- ***Park Ranger (1 FTE)*** – This City staff position will enforce the laws and regulations related to the City’s parks and facilities. The Park Ranger will work cooperatively with law enforcement officials to assist in all issues related to illicit activities that may take place in the City’s parks and facilities. This



position will provide park information to visitors and present interpretive programs, as well as perform an assortment of maintenance duties as needed.

- ***Parks and Landscape Foreman (1 FTE)*** – This City staff position plans, schedules, and coordinates the in-house landscape maintenance staff, performs playground inspections, and assists with other parks and landscape operations. This is a working foreman position that reports to the Division Manager.
- ***Tree Worker (1 FTE)*** – This City staff position performs daily maintenance of City owned trees in public right of ways and parks. This tree pruning and maintenance task is important to the health and growth of the trees and a quality of life enhancement for the community residents.
- ***Parks and Landscape Maintenance Worker (2.48 FTE)*** – This City staff position performs as part of the parks and landscape maintenance crew. In addition to this position, Seasonal laborers provide parks and landscape maintenance services as part of the City parks maintenance crew. Seasonal workers generally work on a 6 month on - 6 month off basis.
- ***Administrative Assistant (0.48 FTE)*** – This part time position assists the Public Works and Engineering staff, as well as the Maintenance Divisions with general administrative functions such as: answering phones, filing, records management, data entry, public inquiries, service requests and various administrative project tasks related to the general operation of the department.
- ***Sports Field Maintenance Laborer (0.48 FTE)*** – This part-time staff position provides maintenance and additional safety checks to sports fields and courts, keeping fields and courts in a safe and playable condition.
- ***Facility Maintenance Custodian (1.0 FTE)*** – This staff position performs the custodian services for the City Hall and Police Department buildings on daily bases to ensure staff and customer service needs are accommodated efficiently.
- ***Facility Maintenance Worker (1.0 FTE)*** – This staff position performs the facility maintenance services to all City owned facilities that include City Hall and Police Department, Recreation Center, Public Works Operations Building, Entrepreneur Center, 3070 Main Street, and 3080 Main Street buildings.



## Program Objectives

The goals and objectives of the Public Works and Engineering Department for FY 2022-2023 are:

- Focus on pro-active maintenance of the City’s infrastructure and facilities to protect the infrastructure assets of the community using a combination of in-house staff and contract services. This will be a key component of the quality of life for the community residents.
- Operate the new Traffic Operations Center which will operate and monitor traffic signal operations in downtown and expand its capability to cover more traffic signals
- Proactively, and in coordination with the Police Department, work with residents and neighborhood groups on resolving traffic and parking related issues and the implementation of traffic calming and parking programs.
- Actively and proficiently implement the planned Capital Improvement Program and ensure timely project delivery within approved budgets and timelines.
- Participate in regional engineering efforts such as Transplan, the City-County Engineering Advisory Committee, and the Contra Costa Clean Water Program to ensure that Oakley is recognized as a contributor and is represented in any funding programs.
- Actively pursue State and Federal grants to supplement funding for the City’s infrastructure improvement projects.
- Coordinate and collaborate with other City Departments to provide exemplary and proactive service to potential developers to enhance Oakley’s economic development opportunities

<b>PUBLIC WORKS /ENGINEERING/MAINTENANCE &amp; PARKS</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Personnel Services	\$1,535,107	\$1,651,420	\$1,532,249	\$1,665,934	\$1,973,836	\$2,045,378
Services	936,856	1,149,128	919,442	988,203	1,345,714	1,677,794
Supplies	33,591	35,877	39,188	43,291	49,750	54,600
Capital Outlay	2,741	100	29,188	0	406,450	160,450
<b>Total</b>	<b>\$2,508,295</b>	<b>\$2,836,525</b>	<b>\$2,520,067</b>	<b>\$2,697,428</b>	<b>\$3,775,750</b>	<b>\$3,938,222</b>

<b>PUBLIC WORKS/ENGINEERING/MAINT &amp; PARKS DEPT STAFFING</b>						
<b>STAFFING</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>
City Engineer/Public Works Director	1.00	1.00	1.00	1.00	1.00	1.00
Associate Engineer	2.00	1.00	1.00	0.00	0.00	0.00
Principal Engineer	0.00	0.00	0.00	1.00	1.00	1.00
Capital Projects Coordinator	0.00	1.00	1.00	1.00	0.00	0.00
Capital Projects Engineer	0.00	0.00	0.00	0.00	1.00	1.00
Engineering Technician	0.00	0.00	0.00	1.00	0.80	0.80
Senior Civil Engineer	1.00	1.00	1.00	0.00	0.00	0.00
Public Works Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Public Works Administrative Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Public Works Administrative Assistant	0.53	0.63	0.63	0.48	0.48	0.48
Streets Maintenance Foreman	1.00	1.00	1.00	1.00	1.00	1.00
Parks & Landscape Maintenance Superintendent	1.00	1.00	1.00	1.00	0.00	0.00
Parks & Landscape Maintenance Manager	0.00	0.00	0.00	0.00	1.00	1.00
Parks & Landscape Maintenance Foreman	0.00	0.00	0.00	0.00	1.00	1.00
Parks & Landscape Maintenance Crew Leader	1.00	1.00	1.00	1.00	0.00	0.00
Parks & Landscape Maintenance Worker	1.00	1.00	1.00	1.00	2.00	2.48
Public Works Maintenance Worker	2.00	3.00	3.00	1.00	1.00	1.00

<b>PUBLIC WORKS/ENGINEERING/MAINT &amp; PARKS DEPT STAFFING(Continued)</b>						
<b>STAFFING</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>
Parks and Landscape Tree Maintenance Worker	1.00	1.00	1.00	1.00	1.00	1.00
Parks Ranger	0.00	0.00	1.00	1.00	1.00	1.00
Parks and Landscape Laborers (Seasonal)	1.00	1.00	1.00	1.00	0.48	0.00
Parks & Landscape Contracts Monitor	0.25	0.25	0.25	0.25	0.48	0.00
Sports Field Maintenance Laborer	0.25	0.25	0.25	0.25	0.48	0.48
<b>Total</b>	<b>15.03</b>	<b>16.13</b>	<b>17.13</b>	<b>14.98</b>	<b>15.71</b>	<b>15.23</b>

**City of Oakley Strategic Plan Goals**

<b>A</b>	<b>B</b>	<b>C</b>	<b>D</b>	<b>E</b>	<b>F</b>
<b>Community and Economic Development</b>	<b>Community Health &amp; Safety</b>	<b>Parks and Open Space</b>	<b>Community and Collaborative Partnerships</b>	<b>Finance and Fiscal Responsibility</b>	<b>Sustainable Organization</b>

**Fiscal Year 2022/2023 Departmental Objectives**

<b>Public Works</b>	<b>A</b>	<b>B</b>	<b>C</b>	<b>D</b>	<b>E</b>	<b>F</b>
Park Playground receiving monthly safety inspections		X	X			
Implement the new Asset Management and Work Order Program		X			X	
Enhance and Expand the implementation of the GIS Program			X			X
Complete CIP projects within authorized budget and timeline		X	X		X	
Complete the design and construction of the Downtown Gateway Plaza, Roadway and Parking Lot Project	X			X		
Coordinate with the private developers to ensure the construction of East Cypress Road improvements		X		X		
Complete the update of the City's Traffic Model including the accumulation of all traffic generated by development projects		X				X
Manage the design and installation of Solar Panels on City Hall roofs					X	X

**Key Performance Indicators**

<b>Metric</b>	<b>Goals</b>	<b>FY 2020/2021</b>	<b>FY 2021/2022</b>
Number of traffic calming requests processed	B	3	5
Number of encroachment permits processed	D	235	165
Number of CIP projects completed	E	8	7
Number of acres of City parks, open space, and landscaped zones maintained	C	200	217
Number of park service requests received and processed	C	24	30
Number of Electric Vehicle Charging Stations	F	-	2
Total kWh used by Electric Vehicle Chargers	F	-	1,455
Total number of street miles swept	B	6,027	6,132
Total number of stonwater inlets inspected	B	2,703	2,703
Number of miles of street resurfaced	B	9.3	2.1
Number of street light malfunction service requests processed	B	221	222
Square Feet of Sidewalk replaced	B	3,230	3,550
Number of New Street Light installed	B	8	30
Number of Trees Planted	C	100	400
Number of Trees Pruned	C	1,000	800

## FACILITIES MAINTENANCE

### Program Costs and Revenues

All costs are part of City Administration and come from the General Fund.

### Program Description

The Facilities Maintenance function is responsible for the cleanliness and general maintenance of City buildings. This Division is under the supervision of the Public Works Director.

### Staffing Summary

The Division consists of a full-time Facilities Maintenance Custodian and a Facilities Maintenance worker

### Program Objectives

Keep assigned areas and City buildings in a clean, neat, and orderly condition; perform minor building maintenance work; and to perform related work as required.

### Program Changes

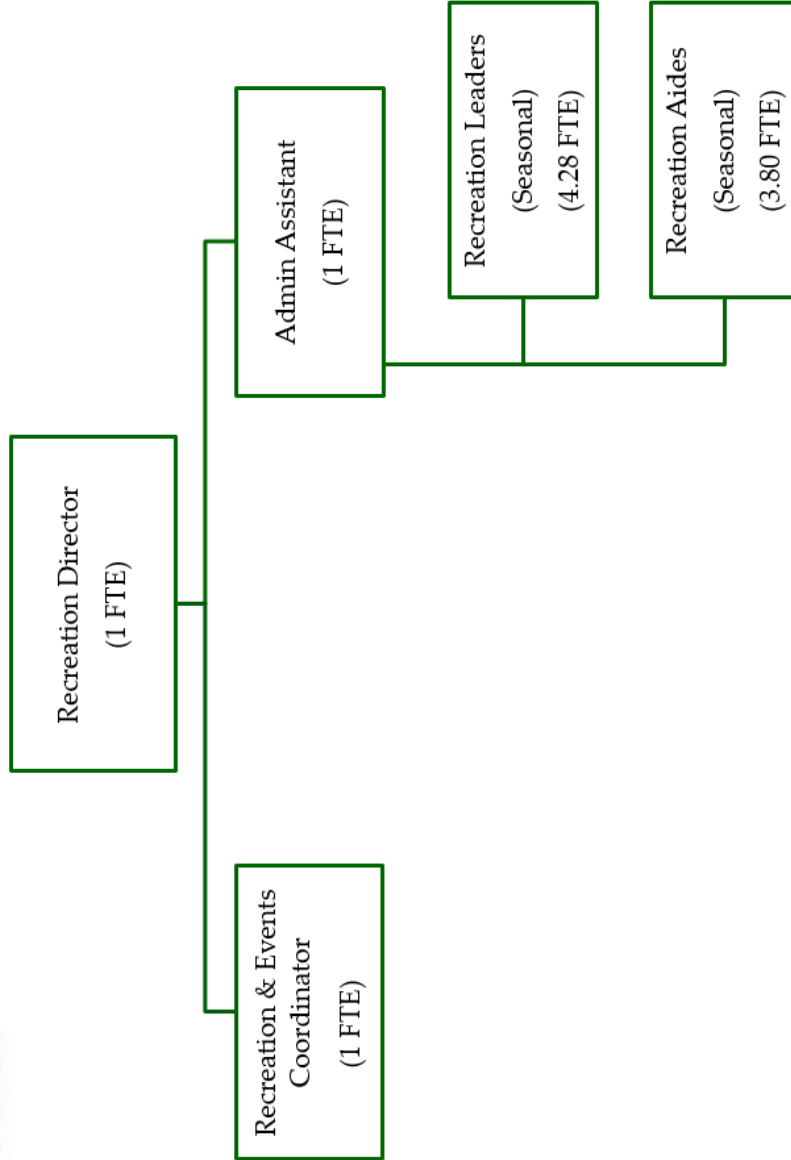
There are no proposed program changes for FY 2022-2023.

FACILITIES MAINTENANCE						
USE OF FUNDS	2017-2018 Actual	2018-2019 Actual	2019-2020 Actual	2020-2021 Actual	2021-2022 Estimated	2022-2023 Proposed
Personnel Services	\$0	\$67,029	\$89,208	\$96,964	\$104,189	\$191,130
Services	46,488	10,965	16,442	14,127	166,805	325,148
Supplies	0	8	127	117	125	38,000
<b>Total</b>	<b>\$46,488</b>	<b>\$78,002</b>	<b>\$105,777</b>	<b>\$111,208</b>	<b>\$271,119</b>	<b>\$554,278</b>

<b>FACILITIES MAINTENANCE STAFFING</b>						
<b>STAFFING</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>
Maintenance Custodian	0.00	1.00	1.00	1.00	1.00	1.00
Facilities Maint Worker	0.00	0.00	0.00	0.00	0.00	1.00
Facilities Maint Aide	0.00	0.00	0.48	0.48	0.96	0.00
Maintenance Custodian (Contract)	0.75	0.00	0.00	0.00	0.00	0.00
<b>Total</b>	<b>0.75</b>	<b>1.00</b>	<b>1.48</b>	<b>1.48</b>	<b>1.96</b>	<b>2.00</b>

## Recreation

Programs & Classes, Recreation Center,  
Community Events, Facility Rental, Audio/Visual, Website



## RECREATION

### Program Costs and Revenues

Programs for the Fiscal Year 2022-2023 budget are funded in part by the following revenues:

Group picnic area rentals, Recreation Center rentals, sports field rental fees, class fees, program fees, grants, and sponsorships. The majority of costs will be paid for with general purpose revenues.

### Program Description

Recreation focuses on creating community through people, parks and programs. The Recreation Department provides diverse and innovative programming, offering programs and activities to citizens of all ages throughout the year. The programs promote physical health and wellness, improve community image and community pride, and provides opportunities for children, and adults in Oakley. The Recreation Department works in partnership with community organizations, non-profit organizations and commercial businesses to ensure quality recreation services for Oakley residents.

### Staffing Summary

The Recreation Department consists of one Recreation Director, one Recreation and Event Coordinator, a full time Senior Recreation Leader and several part time seasonal Recreation Leaders and Aides and one Facilities Attendant.

**Recreation Director-** The Recreation Director is responsible for day to day operations of the Recreation Department, including After Youth School Programs, Youth CORE, Youth Advisory Council, City website, Government Outreach, Utility Box Mural Project Recreation Guide and various other assignments.

**Recreation and Event Coordinator-** The full-time Recreation and Events Coordinator is responsible for the Kids and Tots Programs, sports field rentals and Special Events.

**Administrative Assistant-** This full-time Administrative Assistant is responsible for reception duties, contract classes, group picnic area rentals, facility rentals.

**Recreation Leaders, Aides and Facility Attendants-** The City hires temporary and seasonal Recreation Leaders and Aides to assist with After School Programs, Summer Camps, Facility Rentals, Special Events and other assignments. Recreation Leaders and Aides total 8.08 FTE.



## Program Objectives

The mission of The Recreation Department is to provide the residents of Oakley with quality programming meeting the following FY 2022-2023 objectives:

- **Special Events-** Special Events facilitated by the Recreation Department will return to traditional annual special event programming include the Science Week Program, six Movies in the Plaza, Summer Fest, Kids Fishing Derby, Harvest Festival, Christmas Tree Lighting, Jingle Ball, Breakfast with Santa, Hometown Halloween Decorating Contest, Summer Concerts, Heart of Oakley, Hometown Holiday Decorating Contest, Art in the Park. The Recreation Division has also taken on the planning and implementation of Memorial Day Ceremony and Veterans Day.
- **Youth Programs-** The objective of youth programs is to provide safe and fun activities for kids after school, during the summer as well as on their breaks from school including After School Programming, Summer Fun Day Camp, Junior Recreation Leader Program, Youth Committed to Ongoing Revitalization Efforts Program, Youth Employment Workshop, Oakley's Got Talent and more.
- **Recreation Classes-** The Recreation Department offers over 30 classes through the use of independent instructor contracts. Independent instructors also provide a number of seasonal camp programs designed to provide opportunities for kids and youth during school breaks. The reopening of the Recreation Center has provided an opportunity for the Recreation Department to return to in person programming and increase classes in the new FY.
- **Park and Facility Rentals-** The Recreation Department reserves sports fields, 4 group picnic areas and the Recreation Center

## Program Changes

The Recreation Department proposed budget incorporates changes made from last year's budget. This includes a removal of nearly all COVID-19 regulations that allows for a return to all normal activities including special events, rentals, classes and other programs. It also includes the transition from Cityhood Celebration to Oakley Summer Fest.

<b>RECREATION</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Personnel Services	\$350,780	\$387,770	\$392,593	\$413,190	\$466,706	\$556,412
Services	89,806	104,323	131,105	125,118	188,298	157,672
Supplies	107,380	159,320	135,692	51,817	197,900	287,700
Capital Outlay	0	41,248	0	0	0	0
<b>Total</b>	<b>\$547,966</b>	<b>\$692,661</b>	<b>\$659,390</b>	<b>\$590,125</b>	<b>\$852,904</b>	<b>\$1,001,784</b>

<b>RECREATION DEPARTMENT STAFFING</b>						
<b>STAFFING</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>
Recreation Director	0.00	0.00	0.00	0.00	1.00	1.00
Recreation Manager	1.00	1.00	1.00	1.00	0.00	0.00
Administrative Assistant	0.00	0.00	0.00	0.00	0.00	1.00
Recreation and Event Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Senior Recreation Leader	0.96	1.44	1.44	0.48	1.00	0.00
Recreation Leader (Seasonal)	1.65	3.13	3.13	3.23	4.28	4.28
Recreation Aides (Seasonal)	1.65	1.65	1.65	1.68	3.80	3.80
Facility Attendant	0.38	0.38	0.38	0.38	0.00	0.00
<b>Total</b>	<b>6.64</b>	<b>8.60</b>	<b>8.60</b>	<b>7.77</b>	<b>11.08</b>	<b>11.08</b>



**City of Oakley Strategic Plan Goals**

A	B	C	D	E	F
Community and Economic Development	Community Health & Safety	Parks and Open Space	Community and Collaborative Partnerships	Finance and Fiscal Responsibility	Sustainable Organization

**Fiscal Year 2022/2023 Departmental Objectives**

Recreation	A	B	C	D	E	F
Reestablish all programs and events that were suspended due to COVID-19	X		X	X		
Expand independent instructor classes			X	X		
Partner with internal departments and community organizations (NGO)		X	X	X		
Increase engagement/marketing on social media	X		X	X		

**Key Performance Indicators**

Metric	Goals	FY 2020/2021	FY 2021/2022
Sports Field Rentals*	C, D	X	1990 as of 4/14
Picnic Area Rentals*	C	28	126 as of 4/14
Indoor Facility Rentals*	C	2	6 as of 4/14
Social Media Following (Instagram)	C	x	1018 as of 4/14
Number of Program Participants	A, C, D	8341	

\* Reservations were limited by COVID-19 regulations

## TRANSFERS

Staff proposes nine transfers from the General Fund in Fiscal Year 2022-2023.

\$ 5,260,000 To Fund 201 for CIP Projects

\$ 2,000,000 To Fund 235 for Street Maintenance and Rehabilitation

\$ 450,000 To Fund 502 – Facilities for the HR Department Remodel Project

\$ 150,000 To Fund 502 – Facilities to reserve for future repairs and replacements

\$ 206,000 To Fund 503 – Technology for equipment upgrades and replacements

\$ 10,000 To Fund 231 to cover operational deficit

\$ 4,000 To Fund 180 to cover operational deficit

<b>TRANSFERS</b>					
<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Estimated</b>	<b>Proposed</b>
<b>\$2,822,888</b>	<b>\$2,104,675</b>	<b>\$3,351,000</b>	<b>\$2,434,800</b>	<b>\$6,260,000</b>	<b>\$8,080,000</b>

## CAPITAL OUTLAY-LAND AQUISITIONS

There are no appropriations for Fiscal Year 2022-2023.

CAPITAL OUTLAY-LAND AQUISITIONS						
USE OF FUNDS	2017-2018 Actual*	2018-2019 Actual**	2019-2020 Actual	2020-2021 Actual	2021-2022 Estimated	2022-2023 Proposed
Capital Outlay	\$174,468	\$1,489,398	\$5,000	\$174,722	\$0	\$0

\*Acquired property/assets through a settlement agreement between the City, Successor Agency and State Department of Finance regarding the dissolution of the former Oakley Redevelopment Agency.

\*\* Acquired 3570 Main Street, opened escrow on 310 4<sup>th</sup> Street & 305 5<sup>th</sup> Street

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## SPECIAL REVENUE FUNDS COMMUNITY FACILITIES DISTRICT #1 (CYPRESS GROVE)

In October 2005, the City formed CFD #1 (Cypress Grove) to account for drainage maintenance activities in this new development. This was the first such district formed in the City and serves as a model for future developments. These activities are funded entirely by assessments on property owners.

<b>FUND 110 - COMMUNITY FACILITIES DISTRICT #1 (CYPRESS GROVE)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$312,274	\$318,520	\$324,882	\$331,380	\$344,772	\$351,667
Interest	10,819	49,953	53,825	85	5,000	2,500
Operating Transfers	0	0	0	24,564	25,501	0
<b>Total Revenues</b>	<b>\$323,093</b>	<b>\$368,473</b>	<b>\$378,707</b>	<b>\$356,029</b>	<b>\$375,273</b>	<b>\$354,167</b>
Services	\$61,137	\$68,620	\$52,306	\$67,836	\$81,822	\$105,696
Capital Outlay	0	0	0	0	0	0
Supplies	48,841	35,171	48,088	72,490	241,180	243,964
Capital Improvement	0	0	0	0	1,080,000	0
<b>Total Expenditures</b>	<b>\$109,978</b>	<b>\$103,791</b>	<b>\$100,394</b>	<b>\$140,326</b>	<b>\$1,403,002</b>	<b>\$349,660</b>
<b>Unassigned</b>						
<b>Total Budgeted</b>	<b>\$109,978</b>	<b>\$103,791</b>	<b>\$100,394</b>	<b>\$140,326</b>	<b>\$1,403,002</b>	<b>\$349,660</b>

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## OAKLEY CREEKSIDE PARK RESTORATION GRANT

This grant from the Delta Conservancy has the purpose of developing plans to restore 775 linear feet of Marsh Creek to provide habitat for native fish and wildlife. Various partners will be participating in the analysis including American Rivers, Inc., Contra Costa Flood District and the adjacent property owner/developer.

<b>FUND 115 – OAKLEY CREEKSIDE PARK RESTORATION GRANT</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Grant Revenue		\$0	\$0	\$0	\$436,465	\$0
<b>Total Revenues</b>			<b>\$0</b>	<b>\$0</b>	<b>\$436,465</b>	<b>\$0</b>
Services		\$0	\$0	\$0	\$434,019	\$0
Capital Outlay		0	0	0	0	0
Supplies		0	0	0	2,446	0
<b>Total Expenditures</b>			<b>\$0</b>	<b>\$0</b>	<b>\$436,465</b>	<b>\$0</b>
Unassigned		0	0	0		
<b>Total Budgeted</b>			<b>\$0</b>	<b>\$0</b>	<b>\$436,465</b>	<b>\$0</b>



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## AMERICAN RESCUE PLAN ACT (ARPA)

The American Rescue Plan Act of 2021 is a \$1.9 trillion Coronavirus rescue package designed to facilitate the United States’ recovery from the devastating economic and health effects of the COVID-19 pandemic. The nearly \$2 trillion price tag makes this economic rescue legislation one of the most expensive in U.S. history. The City of Oakley originally expected to receive \$8 million, with half of it arriving in June of 2021 and the other half arriving one year later. However, \$10,177,190 ended up being allocated to the City of Oakley and as a result of legislation referred to as the Final Rule, the City of Oakley allowed to claim \$10 million of those funds as an economic loss and that \$10 million can be used to provide government services. The remaining \$177,190 is being claimed as a partial reimbursement for special COVID-19 sick leave that the City’s General Fund has paid out during the Pandemic.

During Fiscal Year 2021-2022, the Oakley City Council approved just over \$5 million of ARPA program expenditures, with \$50,000 for a broadband feasibility study and fiber master plan, \$150,000 for a fire hydrant replacement program, \$180,000 for a non-profit grant program, \$34,000 for Oakley Summer Camp sponsorship, \$50,000 for ARPA consultant services, \$1 million for certain economic development programs related to local businesses, \$250,000 for COVID-19 sick leave and other staff support, and \$3.3 million for technology upgrades. Included in the Fiscal Year 2022-2023 proposed expenditures are \$400,000 for the design and construction of a drainage channel trash capture device, \$300,000 for an emergency generator at the Recreation Center and \$400,000 for a Bethel Island Road project. Please see the Capital Budget, attached, for further project detail.

<b>FUND 120 – AMERICAN RESCUE PLAN ACT (ARPA)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
ARPA Revenue					\$5,088,595	\$5,088,595
<b>Total Revenues</b>					<b>\$5,088,595</b>	<b>\$5,088,595</b>
Personnel Services					\$0	\$0
Services					234,000	0
Capital Outlay					4,780,000	1,100,000
Supplies					0	0
<b>Total Expenditures</b>					<b>\$5,014,000</b>	<b>\$1,100,000</b>
<b>Unassigned</b>						
<b>Total Budgeted</b>					<b>\$5,014,000</b>	<b>\$1,100,000</b>

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## YOUTH DEVELOPMENT GRANT FUND

The City began a partnership with the Vesper Society and was awarded grants beginning Fiscal Year (FY) 2005-2006 to fund youth development programs beginning late FY 2005-2006 early FY 2006-2007. This partnership continued with additional grants awarded during FY 2008-2009, FY 2009-2010, FY 2010-2011, FY 2011-2012, FY 2012-2013, FY 2013-2014 and the youth development programs concluded in FY 2018-2019.

FUND 123 - YOUTH DEVELOPMENT GRANTS						
USE OF FUNDS	2017-2018 Actual	2018-2019 Actual	2019-2020 Actual	2020-2021 Projected	2021-2022 Estimated	2022-2023 Proposed
Grant Proceeds	\$23,117	\$15,200				
Interest	278	0				
<b>Total Revenues</b>	<b>\$23,395</b>	<b>\$15,200</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Services	\$22,018	\$9,200				
Capital Outlay	0	0				
Supplies	1,377	6,000				
<b>Total Expenditures</b>	<b>\$23,395</b>	<b>\$15,200</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

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## YOU, ME, WE = OAKLEY!

This program is no longer active and the City has elected to discontinue this program to allow City staff to better serve the community by focusing on and strengthening its core services.

FUND 125 - YOU, ME, WE = OAKLEY!						
USE OF FUNDS	2017-2018 Actual	2018-2019 Actual	2019-2020 Actual	2020-2021 Projected	2021-2022 Estimated	2022-2023 Proposed
Grant Proceeds	\$50,361	\$51,325	\$23,882	\$68,116	\$130,000	\$0
Interest	911	2,080	4,039	1,280	0	0
<b>Total Revenues</b>	<b>\$51,272</b>	<b>\$53,405</b>	<b>\$27,921</b>	<b>\$69,396</b>	<b>\$130,000</b>	<b>\$0</b>
Personnel Services	\$27,880	\$38,722	\$17,460	\$47,170	\$49,125	\$0
Services	22,569	14,368	9,009	19,609	63,626	0
Supplies	823	315	1,452	2,617	17,200	0
Capital Outlay	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$51,272</b>	<b>\$53,405</b>	<b>\$27,921</b>	<b>\$69,396</b>	<b>\$129,951</b>	<b>\$0</b>

FUND 125- YOU, ME, WE = OAKLEY! STAFFING						
STAFFING	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
You Me We Project			0.50	0.20	0.20	0.00
Administrative			0.48	0.48	0.48	0.00
<b>Total</b>			<b>0.98</b>	<b>0.68</b>	<b>0.68</b>	<b>0.00</b>

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## AGRICULTURAL PRESERVATION

The City is developing a program to encourage agricultural conservation and viticulture. Phase I of the program, funded with development mitigation fees, has been completed; and it included a complete inventory of agricultural property in the City limits, their mapping, and a preliminary analysis of potential preservation strategies, with an emphasis on vineyard properties. The scope of Phase II of the program is currently being developed with an initial emphasis on viticulture, as well. While all of the Phase I program activities were funded by development fees, grants for Phase II funding will be sought once the scope of work is better developed. Because the program development, and ultimately, its implementation, is expected to be funded by special purpose revenues, the City has established this separate fund to account for program activities.

FUND 136 - AGRICULTURAL PRESERVATION						
USE OF FUNDS	2017-2018 Actual	2018-2019 Actual	2019-2020 Actual	2020-2021 Actual	2021-2022 Estimated	2022-2023 Proposed
Developer Fees	\$0	\$0	\$0	\$0	\$0	\$0
Interest	94	181	140	49	0	0
Operating Transfers In	0	0	0	0	0	0
<b>Total Revenues</b>	<b>\$94</b>	<b>\$181</b>	<b>\$140</b>	<b>\$49</b>	<b>\$0</b>	<b>\$0</b>
Services	0	0	0	0	0	0
Supplies	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

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## DOWNTOWN REVITALIZATION FUND

The City has developed an economic development revolving loan program. This fund was created so that the funding of the program, and ultimately the accounting for its activities can be tracked and reported on separately. Uses for loans will be made as approved by the City Council, pursuant to the program parameters.

In Fiscal Year 2015/16, the City received the transfer from the Oakley Redevelopment Successor Agency, the properties designated for “government use” and for “future development”. In order to track the rents and services related to these properties they are included in this fund and the name of the fund was changed from Economic Development Revolving Loan Program to Downtown Revitalization Fund to more accurately describe the activities tracked in this fund.

<b>FUND 138 - DOWNTOWN REVITALIZATION FUND</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Projected</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Rents & Concessions	\$ 204,758	\$ 245,184	\$ 191,835	\$183,792	\$238,100	\$209,700
Training Revenue	0	160	518	0	0	0
Interest	1,660	1,004	2,272	462	500	500
Operating Transfers	0	329,675	0	75,000	75,000	0
<b>Total Revenues</b>	<b>\$ 206,418</b>	<b>\$576,022</b>	<b>\$194,625</b>	<b>\$259,254</b>	<b>\$313,600</b>	<b>\$210,200</b>
Services	161,203	165,123	190,134	174,886	201,333	203,520
Loans and Grants	0	0	75,000	37,500	75,000	0
Supplies			435	22	600	600
Capital Outlay	49,358	387,414	44,426	11,002	0	0
<b>Total Expenditures</b>	<b>\$210,561</b>	<b>\$552,537</b>	<b>\$309,995</b>	<b>\$223,410</b>	<b>\$276,933</b>	<b>\$204,120</b>
Unassigned						
<b>Total Budgeted</b>	<b>\$210,561</b>	<b>\$552,537</b>	<b>\$309,995</b>	<b>\$223,410</b>	<b>\$276,933</b>	<b>\$204,120</b>

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## SPORTS FIELD MAINTENANCE

The Sports Field Maintenance Fund is a special fund established first in Fiscal Year 2014-2015. Recognizing that organized sports field usage results in the need for more intensive upkeep and maintenance, the Fund is used to account separately for the collection of fees from the ball field rentals (revenue) and expenditure of funds for an on-going maintenance program of the facilities. The funds are used for annual field renovation costs, equipment repair and replacement, supplies, and to employ a part-time sports field maintenance position.

<b>FUND 168 - SPORTS FIELD MAINTENANCE</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Rents & Concessions	\$ 53,127	\$ 44,337	\$ 27,576	\$40,043	\$30,000	\$0
Interest	783	2,105	2,690	959	0	0
<b>Total Revenues</b>	<b>\$53,910</b>	<b>\$46,442</b>	<b>\$30,266</b>	<b>\$41,002</b>	<b>\$30,000</b>	<b>\$0</b>
Services	17,687	21,032	16,032	25,907	25,570	430
Loans and Grants	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$17,687</b>	<b>\$21,032</b>	<b>\$16,032</b>	<b>\$25,907</b>	<b>\$25,570</b>	<b>\$430</b>
Unassigned						
<b>Total Budgeted</b>	<b>\$17,687</b>	<b>\$21,032</b>	<b>\$16,032</b>	<b>\$25,907</b>	<b>\$25,570</b>	<b>\$430</b>

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## **LIGHTING AND LANDSCAPING DISTRICT**

The City has a Lighting and Landscaping District with 3 zones:

### **Zone 1 – Fund 132 Community Parks**

This zone is citywide and is used to maintain the City’s larger parks (3 acres or larger). It is funded primarily by assessments.

### **Zone 2 – Fund 133 Street Lighting**

This zone provides street lighting for the entire City. It is funded primarily by assessments but does not generate sufficient revenues to be self-supporting. The Gas Tax Fund has been and is expected to continue to subsidize its operations. For fiscal year 2021-2022, the subsidy is estimated to be \$190,000.

### **Zone 3 – Funds 170-195 Neighborhood Parks (made up of 26 sub-zones)**

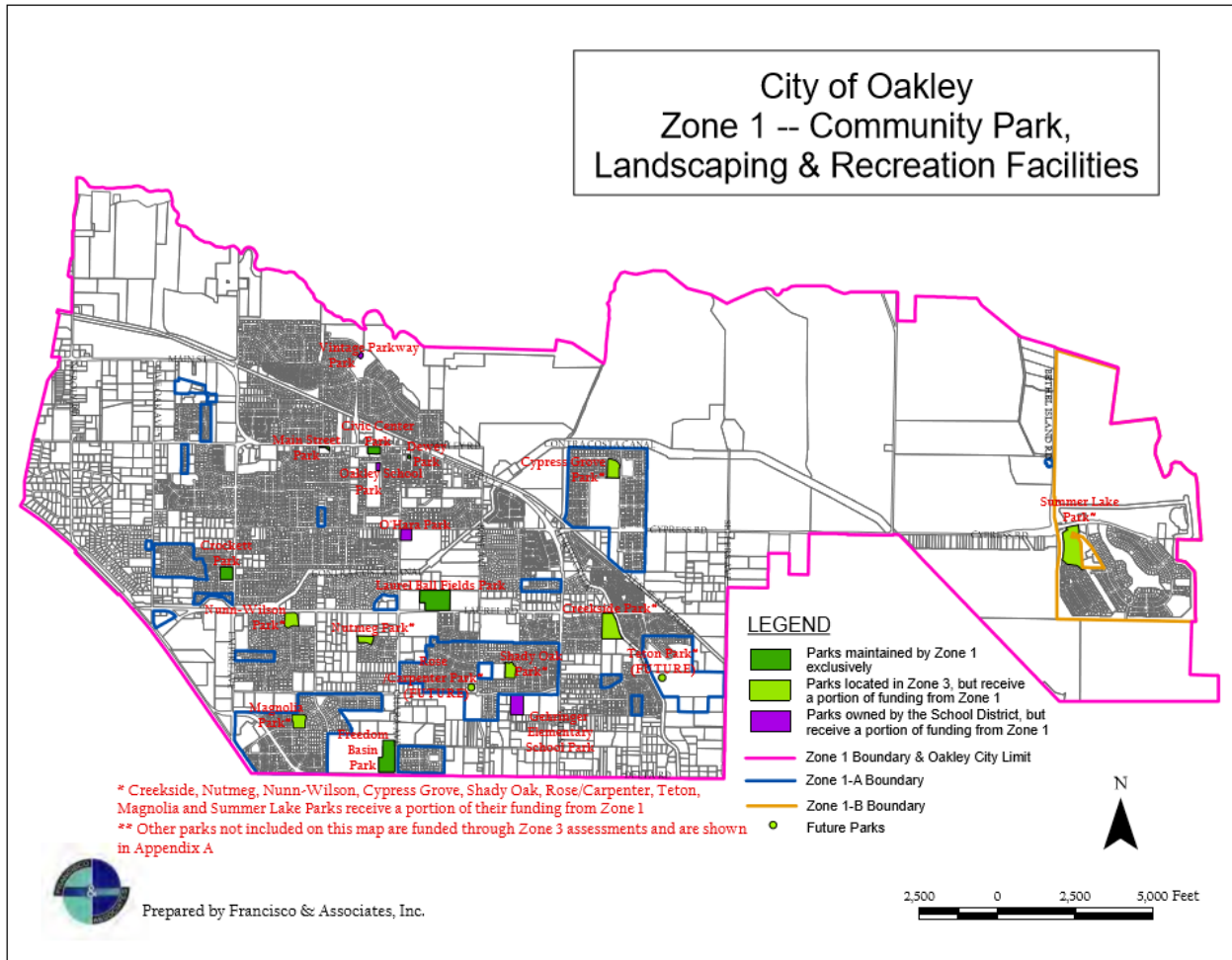
This zone maintains the City’s smaller neighborhood parks. Each sub-zone generally represents a park or neighborhood with several parks and/or roadway landscaping. Each sub-zone is funded by assessments.

Several Park Zones do not have sufficient revenues to fully fund their Capital Asset Lifecycle Replacement Reserves. The Capital Asset Lifecycle Replacement Program establishes reserves necessary to ensure funds for asset replacements and remediation projects are available when needed. These reserves are used primarily to pay for longer-term replacement or remediation activities, periodic tree pruning (performed on a 7 year cycle), and streetscape replacements (on a 20 year cycle); although they may be used for the replacement, improvement or remediation of any asset or amenity in the Zone or sub-Zone.

19 of the City’s 26 zones were formed by the County prior to incorporation, and most of them do not have sufficient annual revenues to both operate and fund an appropriate contribution to their replacement reserves. While no existing critical need is going un-addressed at present, Staff continues to work to find ways to ensure these long-term future needs are met.

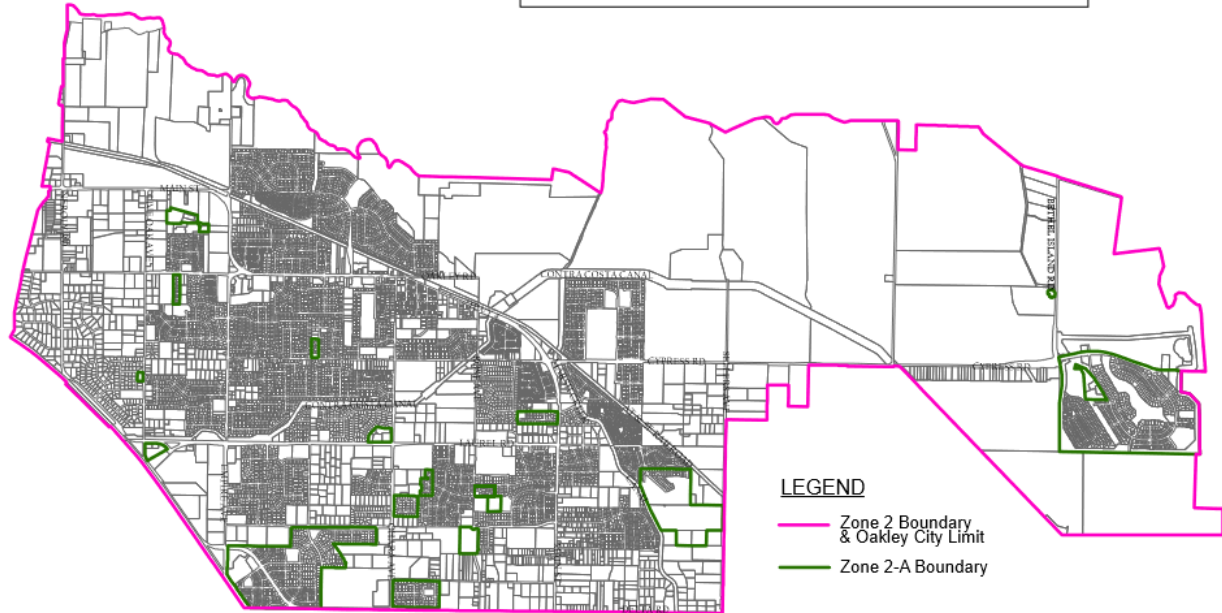
Below are a series of tables showing the revenues and expenditures for each fund. The City’s policies require the budgets consider lifecycle replacement reserves be considered as a part of the budget development process. As a result, some funds show revenues in

excess of expenditures – in which case the surplus will become contributions to the reserve; and some funds show expenditures in excess of revenues– reflecting the need to use reserves for replacements and remediation activities during the year.





City of Oakley  
Zone 2 -- Street Lighting



LEGEND

- Zone 2 Boundary & Oakley City Limit
- Zone 2-A Boundary



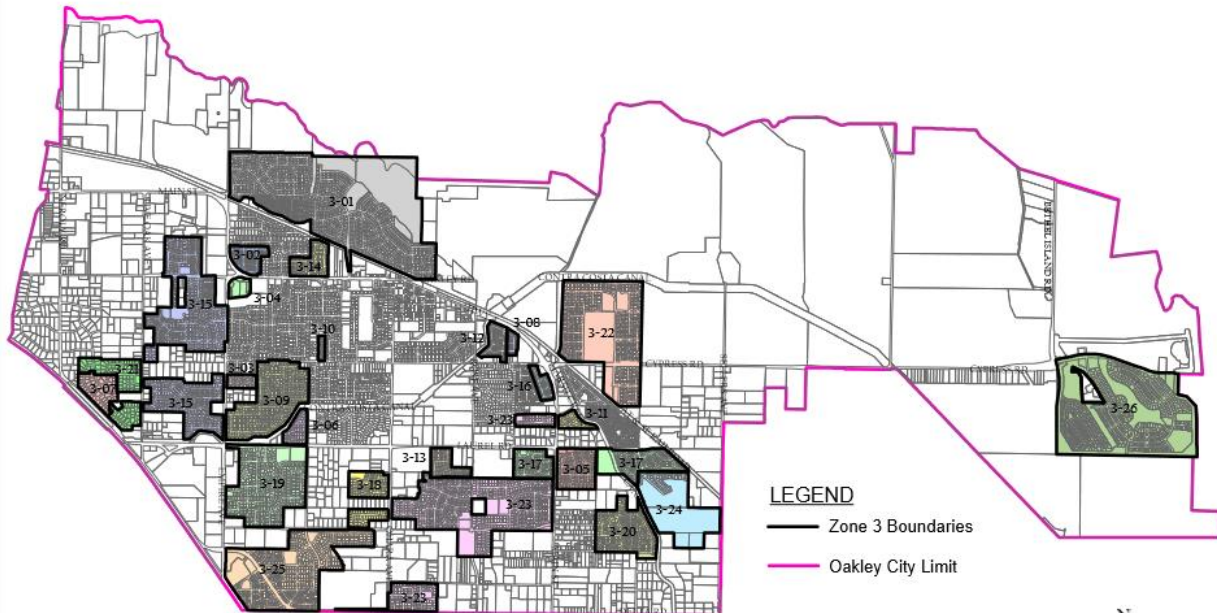
Prepared by Francisco & Associates, Inc.



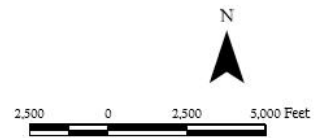
2,500 0 2,500 5,000 Feet



City of Oakley  
Zone 3 -- Interior Landscaping/Neighborhood Parks



Prepared by Francisco & Associates, Inc.



<b>FUND 132 – ZONE 1 (COMMUNITY PARKS)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$1,278,787	\$1,300,755	\$1,400,656	\$1,683,362	\$1,718,038	\$1,391,837
Interest	24,084	47,966	46,169	21,035	19,750	19,750
Other	0	0	0	4,728	0	0
<b>Total Revenues</b>	<b>\$1,302,871</b>	<b>\$1,348,721</b>	<b>\$1,446,825</b>	<b>\$1,709,126</b>	<b>\$1,737,788</b>	<b>\$1,411,587</b>
Services	\$847,302	\$928,686	\$936,768	\$863,070	\$1,659,789	\$1,231,587
Capital Outlay	0	15,000	0	0	0	250,000
Operating Transfers	123,000	485,000	150,000	180,000	180,000	180,000
Transfer to Capital	0	0	0	0	0	0
Interest	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$970,302</b>	<b>\$1,428,686</b>	<b>\$1,086,768</b>	<b>\$1,043,070</b>	<b>\$1,839,789</b>	<b>\$1,661,587</b>
Unassigned	0	0	0	0	0	0
Unassigned Asset	5,570	0	0	0	100,000	100,000
<b>Total Budget</b>	<b>\$975,872</b>	<b>\$1,428,686</b>	<b>\$1,086,768</b>	<b>\$1,043,070</b>	<b>\$1,939,789</b>	<b>\$1,761,587</b>

<b>FUND 133 – ZONE 2 (STREET LIGHTING)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$240,537	\$243,433	\$260,330	\$279,262	\$282,088	\$249,536
Interest	1,153	2,245	2,272	1,072	900	900
Transfer in	189,214	141,156	152,505	169,799	190,000	190,000
<b>Total Revenues</b>	<b>\$430,904</b>	<b>\$386,834</b>	<b>\$415,107</b>	<b>\$450,133</b>	<b>\$472,988</b>	<b>\$440,436</b>
Services	\$430,904	\$386,834	\$363,402	\$383,775	\$531,243	\$440,436
Transfer to Capital	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$430,904</b>	<b>\$386,834</b>	<b>\$363,402</b>	<b>\$383,775</b>	<b>\$531,243</b>	<b>\$440,436</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$430,904</b>	<b>\$386,834</b>	<b>\$363,402</b>	<b>\$383,775</b>	<b>\$531,243</b>	<b>\$440,436</b>

<b>FUND 170 – VINTAGE PARKWAY</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$73,714	\$73,714	\$73,714	\$73,714	\$73,714	\$73,714
Miscellaneous	0	0	0	0	0	0
Interest	1,568	4,345	4,241	1,249	1,000	\$500
Operating Transfer	0	100,000	5,000	5,000	5,000	\$5,000
<b>Total Revenues</b>	<b>\$75,282</b>	<b>\$178,059</b>	<b>\$82,955</b>	<b>\$79,962</b>	<b>\$79,714</b>	<b>\$79,214</b>
Services	\$51,271	\$59,602	\$80,438	\$68,726	\$79,914	\$79,214
Capital Outlay	0	93,422	0	0	0	0
<b>Total Expenditures</b>	<b>\$51,271</b>	<b>\$153,024</b>	<b>\$80,438</b>	<b>\$68,726</b>	<b>\$79,914</b>	<b>\$79,214</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	34,880	\$48,116
<b>Total Budgeted</b>	<b>\$51,271</b>	<b>\$153,024</b>	<b>\$80,438</b>	<b>\$68,726</b>	<b>\$114,794</b>	<b>\$127,330</b>

<b>FUND 171 – OAKLEY RANCH</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$26,446	\$26,446	\$26,446	\$26,446	\$26,446	\$26,446
Interest	377	635	585	203	250	100
<b>Total Revenues</b>	<b>\$26,823</b>	<b>\$27,081</b>	<b>\$27,031</b>	<b>\$26,649</b>	<b>\$26,696</b>	<b>\$26,546</b>
Services	\$30,452	\$26,904	\$26,317	\$28,463	\$27,231	\$26,546
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$30,452</b>	<b>\$26,904</b>	<b>\$26,317</b>	<b>\$28,463</b>	<b>\$27,231</b>	<b>\$26,546</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	4,030	7,192
<b>Total Budgeted</b>	<b>\$30,452</b>	<b>\$26,904</b>	<b>\$26,317</b>	<b>\$28,463</b>	<b>\$31,261</b>	<b>\$33,738</b>

<b>FUND 172 – EMPIRE</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$4,534	\$4,534	\$4,534	\$4,534	\$4,534	\$4,534
Interest	860	1,681	1,796	570	600	200
<b>Total Revenues</b>	<b>\$5,394</b>	<b>\$6,215</b>	<b>\$6,330</b>	<b>\$5,105</b>	<b>\$5,134</b>	<b>\$4,734</b>
Services	\$4,738	\$4,003	\$3,728	\$4,669	\$6,262	\$4,734
<b>Total Expenditures</b>	<b>\$4,738</b>	<b>\$4,003</b>	<b>\$3,728</b>	<b>\$4,669</b>	<b>\$6,262</b>	<b>\$4,734</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	20,173	21,011
<b>Total Budgeted</b>	<b>\$4,738</b>	<b>\$4,003</b>	<b>\$3,728</b>	<b>\$4,669</b>	<b>\$26,435</b>	<b>\$25,745</b>

<b>FUND 173 – OAKLEY TOWN CENTER</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$10,935	\$10,935	\$10,935	\$10,935	\$10,935	\$10,935
Interest	719	1,500	1,708	537	600	600
<b>Total Revenues</b>	<b>\$11,654</b>	<b>\$12,435</b>	<b>\$12,643</b>	<b>\$11,473</b>	<b>\$11,535</b>	<b>\$11,535</b>
Services	\$5,602	\$5,290	\$7,875	\$11,854	\$11,535	\$11,535
<b>Total Expenditures</b>	<b>\$5,602</b>	<b>\$5,290</b>	<b>\$7,875</b>	<b>\$11,854</b>	<b>\$11,535</b>	<b>\$11,535</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	17,576	\$20,041
<b>Total Budgeted</b>	<b>\$5,602</b>	<b>\$5,290</b>	<b>\$7,875</b>	<b>\$11,854</b>	<b>\$29,111</b>	<b>\$31,576</b>

<b>FUND 174 – OAK GROVE</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$28,405	\$28,405	\$28,405	\$28,405	\$28,405	\$28,405
Interest	631	1,254	1,389	514	600	200
<b>Total Revenues</b>	<b>\$29,036</b>	<b>\$29,659</b>	<b>\$29,794</b>	<b>\$28,919</b>	<b>\$29,005</b>	<b>\$28,605</b>
Services	\$27,705	\$22,615	\$19,887	\$21,682	\$29,205	\$28,605
<b>Total Expenditures</b>	<b>\$27,705</b>	<b>\$22,615</b>	<b>\$19,887</b>	<b>\$21,682</b>	<b>\$29,205</b>	<b>\$28,605</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	5,570	0	0	0	14,466	20,201
<b>Total Budgeted</b>	<b>\$33,275</b>	<b>\$22,615</b>	<b>\$19,887</b>	<b>\$21,682</b>	<b>\$43,671</b>	<b>\$48,806</b>

<b>FUND 175 – LAUREL WOODS/LUNA ESTATES</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$7,668	\$7,668	\$7,668	\$7,668	\$7,668	\$7,668
Interest	916	1,821	2,026	643	750	200
<b>Total Revenues</b>	<b>\$8,584</b>	<b>\$9,489</b>	<b>\$9,694</b>	<b>\$8,311</b>	<b>\$8,418</b>	<b>\$7,868</b>
Services	\$3,597	\$3,717	\$4,391	\$8,656	\$8,418	\$7,868
<b>Total Expenditures</b>	<b>\$3,597</b>	<b>\$3,717</b>	<b>\$4,391</b>	<b>\$8,656</b>	<b>\$8,418</b>	<b>\$7,868</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	22,876	24,173
<b>Total Budgeted</b>	<b>\$3,597</b>	<b>\$3,717</b>	<b>\$4,391</b>	<b>\$8,656</b>	<b>\$31,294</b>	<b>\$32,041</b>

<b>FUND 176 – SOUTH FORTY</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$9,712	\$9,713	\$9,713	\$9,713	\$9,713	\$9,805
Interest	419	865	944	331	400	100
<b>Total Revenues</b>	<b>\$10,131</b>	<b>\$10,578</b>	<b>\$10,657</b>	<b>\$10,043</b>	<b>\$10,113</b>	<b>\$9,905</b>
Services	\$5,468	\$6,289	\$6,963	\$8,358	\$10,113	\$9,905
<b>Total Expenditures</b>	<b>\$5,468</b>	<b>\$6,289</b>	<b>\$6,963</b>	<b>\$8,358</b>	<b>\$10,113</b>	<b>\$9,905</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	10,529	12,589
<b>Total Budgeted</b>	<b>\$5,468</b>	<b>\$6,289</b>	<b>\$6,963</b>	<b>\$8,358</b>	<b>\$20,642</b>	<b>\$22,494</b>

<b>FUND 177 – CLAREMONT</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$7,628	\$7,628	\$7,628	\$7,628	\$7,628	\$7,628
Interest	186	363	318	100	100	100
<b>Total Revenues</b>	<b>\$7,814</b>	<b>\$7,991</b>	<b>\$7,946</b>	<b>\$7,728</b>	<b>\$7,728</b>	<b>\$7,728</b>
Services	\$5,124	\$8,146	\$9,165	\$10,921	\$8,896	\$7,728
<b>Total Expenditures</b>	<b>\$5,124</b>	<b>\$8,146</b>	<b>\$9,165</b>	<b>\$10,921</b>	<b>\$8,896</b>	<b>\$7,728</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	1,884	2,961
<b>Total Budgeted</b>	<b>\$5,124</b>	<b>\$8,146</b>	<b>\$9,165</b>	<b>\$10,921</b>	<b>\$10,780</b>	<b>\$10,689</b>

<b>FUND 178 – GATEWAY</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$18,360	\$18,360	\$18,360	\$18,360	\$18,360	\$18,360
Interest	2,228	3,725	3,962	1,260	1,500	250
<b>Total Revenues</b>	<b>\$20,588</b>	<b>\$22,085</b>	<b>\$22,322</b>	<b>\$19,620</b>	<b>\$19,860</b>	<b>\$18,610</b>
Services	\$46,529	\$20,577	\$17,420	\$19,861	\$21,530	18610
<b>Total Expenditures</b>	<b>\$46,529</b>	<b>\$20,577</b>	<b>\$17,420</b>	<b>\$19,861</b>	<b>\$21,530</b>	<b>\$18,610</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	44,093	46,266
<b>Total Budgeted</b>	<b>\$46,529</b>	<b>\$20,577</b>	<b>\$17,420</b>	<b>\$19,861</b>	<b>\$65,623</b>	<b>\$64,876</b>

<b>FUND 179 – COUNTRYSIDE (VILLAGE GREEN)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$2,562	\$2,563	\$2,625	\$2,625	\$2,625	\$2,625
Interest	264	544	585	189	250	250
<b>Total Revenues</b>	<b>\$2,826</b>	<b>\$3,107</b>	<b>\$3,210</b>	<b>\$2,814</b>	<b>\$2,875</b>	<b>\$2,875</b>
Services	\$966	\$1,343	\$1,915	\$3,505	\$4,320	\$2,875
<b>Total Expenditures</b>	<b>\$966</b>	<b>\$1,343</b>	<b>\$1,915</b>	<b>\$3,505</b>	<b>\$4,320</b>	<b>\$2,875</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	6,317	6,596
<b>Total Budgeted</b>	<b>\$966</b>	<b>\$1,343</b>	<b>\$1,915</b>	<b>\$3,505</b>	<b>\$10,637</b>	<b>\$9,471</b>



<b>FUND 180 – COUNTRY FAIR (MEADOW GLEN)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$5,423	\$5,423	\$5,423	\$5,423	\$5,423	\$5,423
Interest	46	90	90	37	50	0
Transfer in	0	0	0	0	0	4,000
<b>Total Revenues</b>	<b>\$5,469</b>	<b>\$5,513</b>	<b>\$5,513</b>	<b>\$5,460</b>	<b>\$5,473</b>	<b>\$9,423</b>
Interest	\$39	\$65	\$55	\$14	\$0	\$0
Services	2,472	3,503	5,395	7,858	6,594	5,473
<b>Total Expenditures</b>	<b>\$2,511</b>	<b>\$3,568</b>	<b>\$5,450</b>	<b>\$7,872</b>	<b>\$6,594</b>	<b>\$5,473</b>
Unassigned Asset Replacement Balance	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$2,511</b>	<b>\$3,568</b>	<b>\$5,450</b>	<b>\$7,872</b>	<b>\$6,594</b>	<b>\$5,473</b>

<b>FUND 181 – CALIFORNIA SUNRISE</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$3,502	\$3,502	\$3,502	\$3,502	\$3,502	\$3,502
Interest	703	1,409	1,529	504	600	200
<b>Total Revenues</b>	<b>\$4,205</b>	<b>\$4,911</b>	<b>\$5,031</b>	<b>\$4,006</b>	<b>\$4,102</b>	<b>\$3,702</b>
Services	\$313	\$722	\$1,259	\$2,428	\$4,102	\$3,702
<b>Total Expenditures</b>	<b>\$313</b>	<b>\$722</b>	<b>\$1,259</b>	<b>\$2,428</b>	<b>\$4,102</b>	<b>\$3,702</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	17,699	18,965
<b>Total Budgeted</b>	<b>\$313</b>	<b>\$722</b>	<b>\$1,259</b>	<b>\$2,428</b>	<b>\$21,801</b>	<b>\$22,667</b>

<b>FUND 182 – CALIFORNIA VISIONS (LAUREL)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
Interest	1,564	3,026	3,325	1,068	1,200	250
<b>Total Revenues</b>	<b>\$13,564</b>	<b>\$15,026</b>	<b>\$15,325</b>	<b>\$13,068</b>	<b>\$13,200</b>	<b>\$12,250</b>
Services	\$10,671	\$8,835	\$8,053	\$9,732	\$13,200	\$12,250
<b>Total Expenditures</b>	<b>\$10,671</b>	<b>\$8,835</b>	<b>\$8,053</b>	<b>\$9,732</b>	<b>\$13,200</b>	<b>\$12,250</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement	0	0	0	0	37,455	40,182
<b>Total Budgeted</b>	<b>\$10,671</b>	<b>\$8,835</b>	<b>\$8,053</b>	<b>\$9,732</b>	<b>\$50,655</b>	<b>\$52,432</b>

<b>FUND 183 – CLAREMONT HERITAGE</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$18,240	\$18,240	\$18,240	\$18,240	\$18,240	\$18,240
Interest	2,038	4,096	4,586	1,490	1,500	300
<b>Total Revenues</b>	<b>\$20,278</b>	<b>\$22,336</b>	<b>\$22,826</b>	<b>\$19,730</b>	<b>\$19,740</b>	<b>\$18,540</b>
Services	\$9,954	\$7,463	\$10,228	\$14,222	\$19,740	\$18,540
<b>Total Expenditures</b>	<b>\$9,954</b>	<b>\$7,463</b>	<b>\$10,228</b>	<b>\$14,222</b>	<b>\$19,740</b>	<b>\$18,540</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	52,107	56,164
<b>Total Budgeted</b>	<b>\$9,954</b>	<b>\$7,463</b>	<b>\$10,228</b>	<b>\$14,222</b>	<b>\$71,847</b>	<b>\$74,704</b>

<b>FUND 184 – COUNTRY FAIR (MEADOW GLEN II)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$122,544	\$122,544	\$122,544	\$122,613	\$122,613	\$122,682
Interest	1,733	3,506	3,633	1,335	1,200	300
Grants	0	0	0	0	0	0
<b>Total Revenues</b>	<b>\$124,277</b>	<b>\$126,050</b>	<b>\$126,177</b>	<b>\$123,948</b>	<b>\$123,813</b>	<b>\$122,982</b>
Services	\$110,787	\$108,414	\$109,927	\$108,308	\$125,663	\$122,982
Capital Outlay	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$110,787</b>	<b>\$108,414</b>	<b>\$109,927</b>	<b>\$108,308</b>	<b>\$125,663</b>	<b>\$122,982</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	32,751	51,946
<b>Total Budgeted</b>	<b>\$110,787</b>	<b>\$108,414</b>	<b>\$109,927</b>	<b>\$108,308</b>	<b>\$158,414</b>	<b>\$174,928</b>

<b>FUND 185 – SUNDANCE</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$8,910	\$8,910	\$8,910	\$8,910	\$8,910	\$8,910
Interest	161	272	268	89	100	100
<b>Total Revenues</b>	<b>\$9,071</b>	<b>\$9,182</b>	<b>\$9,178</b>	<b>\$8,999</b>	<b>\$9,010</b>	<b>\$9,010</b>
Services	\$10,003	\$9,374	\$9,107	\$9,337	\$9,930	\$9,010
<b>Total Expenditures</b>	<b>\$10,003</b>	<b>\$9,374</b>	<b>\$9,107</b>	<b>\$9,337</b>	<b>\$9,930</b>	<b>\$9,010</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance				0	1,708	2,786
<b>Total Budgeted</b>	<b>\$10,003</b>	<b>\$9,374</b>	<b>\$9,107</b>	<b>\$9,337</b>	<b>\$11,638</b>	<b>\$11,796</b>

<b>FUND 186 – CALIFORNIA JAMBOREE</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$87,548	\$87,684	\$87,684	\$87,684	\$87,684	\$87,684
Interest	4,124	7,839	8,409	2,761	3,000	500
Other	0	250	0	0	0	
Transfers In	30,000	30,000	30,000	30,000	30,000	30,000
<b>Total Revenues</b>	<b>\$121,672</b>	<b>\$125,773</b>	<b>\$126,093</b>	<b>\$120,445</b>	<b>\$120,684</b>	<b>\$118,184</b>
Services	\$129,645	\$112,692	\$106,024	\$108,955	\$122,558	\$118,184
Capital Outlay	0	0	0	0	0	
<b>Total Expenditures</b>	<b>\$129,645</b>	<b>\$112,692</b>	<b>\$106,024</b>	<b>\$108,955</b>	<b>\$122,558</b>	<b>\$118,184</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	86,291	96,318
<b>Total Budgeted</b>	<b>\$129,645</b>	<b>\$112,692</b>	<b>\$106,024</b>	<b>\$108,955</b>	<b>\$208,849</b>	<b>\$214,502</b>

<b>FUND 187 – COUNTRY PLACE</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$23,400	\$23,400	\$23,400	\$23,400	\$23,400	\$23,400
Interest	(25)	26	0	2	0	0
Transfers In	8,000	20,000	20,000	20,000	20,000	20,000
<b>Total Revenues</b>	<b>\$31,375</b>	<b>\$43,426</b>	<b>\$43,400</b>	<b>\$43,402</b>	<b>\$43,400</b>	<b>\$43,400</b>
Services	\$40,673	\$41,766	\$43,066	\$49,153	\$43,400	\$43,400
<b>Total Expenditures</b>	<b>\$40,673</b>	<b>\$41,766</b>	<b>\$43,066</b>	<b>\$49,153</b>	<b>\$43,400</b>	<b>\$43,400</b>
Unassigned Balances	0	0	0	0	0	19,781
<b>Total Budgeted</b>	<b>\$40,673</b>	<b>\$41,766</b>	<b>\$43,066</b>	<b>\$49,153</b>	<b>\$43,400</b>	<b>\$63,181</b>

<b>FUND 188 – LAUREL CREST</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$87,600	\$87,600	\$87,600	\$87,600	\$87,600	\$87,600
Interest	1,959	2,926	2,571	741	750	200
Transfers In	30,000	30,000	40,000	70,000	70,000	70,000
<b>Total Revenues</b>	<b>\$119,559</b>	<b>\$120,526</b>	<b>\$130,171</b>	<b>\$158,341</b>	<b>\$158,350</b>	<b>\$157,800</b>
Services	\$109,558	\$150,977	\$136,679	\$167,690	\$160,382	\$157,800
Capital Outlay	16,221	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$125,779</b>	<b>\$150,977</b>	<b>\$136,679</b>	<b>\$167,690</b>	<b>\$160,382</b>	<b>\$157,800</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	6,639	27,433
<b>Total Budgeted</b>	<b>\$125,779</b>	<b>\$150,977</b>	<b>\$136,679</b>	<b>\$167,690</b>	<b>\$167,021</b>	<b>\$185,233</b>

<b>FUND 189 – MARSH CREEK GLEN</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$92,201	\$95,489	\$98,853	\$101,727	\$103,323	\$108,688
Interest	2,449	5,657	6,284	2,305	2,200	350
<b>Total Revenues</b>	<b>\$94,650</b>	<b>\$101,146</b>	<b>\$105,137</b>	<b>\$104,032</b>	<b>\$105,523</b>	<b>\$109,038</b>
Services	\$41,670	\$52,488	\$72,394	\$53,908	\$106,023	\$109,038
Capital Outlay	0	0	0	0	0	0
Transfer to Capital Reserve	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$41,670</b>	<b>\$52,488</b>	<b>\$72,394</b>	<b>\$53,908</b>	<b>\$106,023</b>	<b>\$109,038</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	68,653	94,100
<b>Total Budgeted</b>	<b>\$41,670</b>	<b>\$52,488</b>	<b>\$72,394</b>	<b>\$53,908</b>	<b>\$174,676</b>	<b>\$203,138</b>

<b>FUND 190 – atUAIL GLEN</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$29,916	\$30,982	\$32,075	\$33,007	\$33,524	\$35,265
Interest	1,060	1,798	1,976	673	750	750
<b>Total Revenues</b>	<b>\$30,976</b>	<b>\$32,780</b>	<b>\$34,051</b>	<b>\$33,681</b>	<b>\$34,274</b>	<b>\$36,015</b>
Services	\$22,813	\$26,731	\$29,727	\$22,461	\$34,274	\$36,015
<b>Total Expenditures</b>	<b>\$22,813</b>	<b>\$26,731</b>	<b>\$29,727</b>	<b>\$22,461</b>	<b>\$34,274</b>	<b>\$36,015</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement	14,997	0	0	0	19,669	27,116
<b>Total Budgeted</b>	<b>\$37,810</b>	<b>\$26,731</b>	<b>\$29,727</b>	<b>\$22,461</b>	<b>\$53,943</b>	<b>\$63,131</b>

<b>FUND 191 – CYPRESS GROVE</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$263,377	\$272,766	\$282,379	\$290,589	\$295,142	\$310,468
Interest	6,689	12,958	13,571	4,756	5,500	1,000
Transfers In	10,000	10,000	10,000	10,000	10,000	10,000
<b>Total Revenues</b>	<b>\$280,066</b>	<b>\$295,724</b>	<b>\$305,950</b>	<b>\$305,345</b>	<b>\$310,642</b>	<b>\$321,468</b>
Services	\$259,289	\$224,890	\$261,846	\$336,657	\$312,642	\$321,468
Capital Outlay	18,800	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$278,089</b>	<b>\$224,890</b>	<b>\$261,846</b>	<b>\$336,657</b>	<b>\$312,642</b>	<b>\$321,468</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	100,000	100,000
<b>Total Budgeted</b>	<b>\$278,089</b>	<b>\$224,890</b>	<b>\$261,846</b>	<b>\$336,657</b>	<b>\$412,642</b>	<b>\$421,468</b>

<b>FUND 192 – SOUTH OAKLEY</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$378,344	\$394,507	\$408,425	\$420,285	\$426,873	\$449,041
Interest	3,460	8,020	8,070	3,214	3,000	300
Other	0	0	0	0	0	0
Transfers In	10,000	10,000	10,000	10,000	10,000	10,000
<b>Total Revenues</b>	<b>\$391,804</b>	<b>\$412,527</b>	<b>\$426,495</b>	<b>\$433,499</b>	<b>\$439,873</b>	<b>\$459,341</b>
Services	\$328,115	\$328,361	\$363,606	\$443,990	\$442,273	\$459,341
Capital Outlay	0	0	0	0	0	0
Transfer to Capital Reserve	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$328,115</b>	<b>\$328,361</b>	<b>\$363,606</b>	<b>\$443,990</b>	<b>\$442,273</b>	<b>\$459,341</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	6,450	0	0	0	65,329	100,000
<b>Total Budgeted</b>	<b>\$334,565</b>	<b>\$328,361</b>	<b>\$363,606</b>	<b>\$443,990</b>	<b>\$507,602</b>	<b>\$559,341</b>

<b>FUND 193 – STONE CREEK</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$40,149	\$53,216	\$58,540	\$58,540	\$64,393	\$70,833
Interest	2,360	5,153	6,144	2,233	2,000	300
<b>Total Revenues</b>	<b>\$42,509</b>	<b>\$58,369</b>	<b>\$64,684</b>	<b>\$60,773</b>	<b>\$66,393</b>	<b>\$71,133</b>
Services	\$11,016	\$16,835	\$19,141	\$19,806	\$66,393	71133
<b>Total Expenditures</b>	<b>\$11,016</b>	<b>\$16,835</b>	<b>\$19,141</b>	<b>\$19,806</b>	<b>\$66,393</b>	<b>\$71,133</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	71,963	89,784
<b>Total Budgeted</b>	<b>\$11,016</b>	<b>\$16,835</b>	<b>\$19,141</b>	<b>\$19,806</b>	<b>\$138,356</b>	<b>\$160,917</b>

<b>FUND 194 – MAGNOLIA PARK</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$572,518	\$688,469	\$757,313	\$757,313	\$833,052	\$916,357
Interest	17,710	36,015	38,298	14,014	15,000	2,000
Other	0	0	0	0	0	0
Transfer In	10,000	10,000	10,000	10,000	10,000	10,000
<b>Total Revenues</b>	<b>\$600,228</b>	<b>\$734,484</b>	<b>\$805,611</b>	<b>\$781,327</b>	<b>\$858,052</b>	<b>\$928,357</b>
Services	\$514,048	\$571,415	\$552,997	\$701,137	\$860,852	\$928,357
Capital Outlay	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$514,048</b>	<b>\$571,415</b>	<b>\$552,997</b>	<b>\$701,137</b>	<b>\$860,852</b>	<b>\$928,357</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	100,000	100,000
<b>Total Budgeted</b>	<b>\$514,048</b>	<b>\$571,415</b>	<b>\$552,997</b>	<b>\$701,137</b>	<b>\$960,852</b>	<b>\$1,028,357</b>

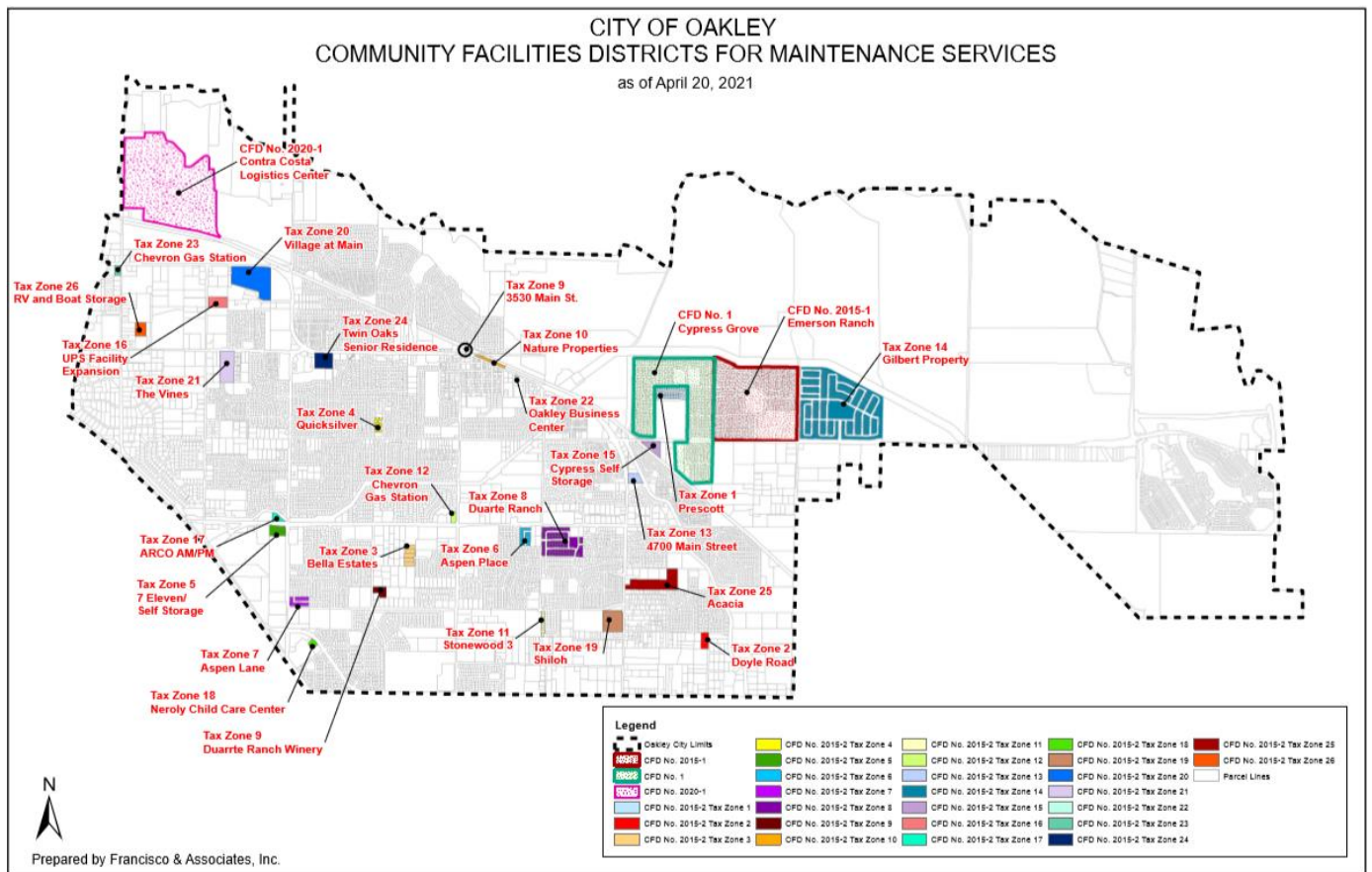


<b>FUND 195 – SUMMER LAKE</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$329,632	\$395,558	\$438,232	\$438,232	\$482,056	\$530,261
Interest	8,089	17,580	18,940	7,092	8,000	2,000
Other	0	0	0	0	0	0
Transfer In	25,000	25,000	25,000	25,000	25,000	25,000
<b>Total Revenues</b>	<b>\$362,721</b>	<b>\$438,138</b>	<b>\$482,172</b>	<b>\$470,324</b>	<b>\$515,056</b>	<b>\$557,261</b>
Services	\$274,925	\$307,078	\$390,369	\$283,848	\$517,986	\$557,261
Capital Outlay	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$274,925</b>	<b>\$307,078</b>	<b>\$390,369</b>	<b>\$283,848</b>	<b>\$517,986</b>	<b>\$557,261</b>
Unassigned Balances	0	0	0	0	0	0
Unassigned Asset Replacement Balance	0	0	0	0	100,000	100,000
<b>Total Budgeted</b>	<b>\$274,925</b>	<b>\$307,078</b>	<b>\$390,369</b>	<b>\$283,848</b>	<b>\$617,986</b>	<b>\$657,261</b>

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## COMMUNITY FACILITIES DISTRICT #2015-1 (EMERSON RANCH)

The City of Oakley formed Community Facilities District No. 2015-1 (Emerson Ranch Maintenance) (“CFD”) on January 13, 2015. The City of Oakley has a separate fund to account for the CFD revenues and expenditures. Each year the City levies a special tax on parcels within the CFD to augment their financial impact to the City’s services budget for regional, community and neighborhood parks, street lighting, neighborhood landscaping and stormwater services. In FY 2020/2021 these district were split into individual funds to better track revenues and expenditures.



<b>FUND 405- COMMUNITY FACILITIES DISTRICT #2015-1 (EMERSON RANCH PARKS &amp; LIGHTING)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$127,673	\$0	\$0	\$185,550	\$191,118	\$200,674
Interest	1,829	0	0	3,362	2,000	500
<b>Total Revenues</b>	<b>\$129,502</b>	<b>\$0</b>	<b>\$0</b>	<b>\$188,911</b>	<b>\$193,118</b>	<b>\$201,174</b>
Services	\$2,930	\$2,441	\$0	\$95,862	\$168,557	\$201,174
<b>Total Expenditures</b>	<b>\$2,930</b>	<b>\$2,441</b>	<b>\$0</b>	<b>\$95,862</b>	<b>\$168,557</b>	<b>\$201,174</b>
Unassigned Balances	0	0	0	0	0	100,000
<b>Total Budgeted</b>	<b>\$2,930</b>	<b>\$2,441</b>	<b>\$0</b>	<b>\$95,862</b>	<b>\$168,557</b>	<b>\$301,174</b>

<b>FUND 406- COMMUNITY FACILITIES DISTRICT #2015-1 (EMERSON RANCH NEIGHBORHOOD LANDSCAPING)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$122,471	\$0	\$0	\$177,992	\$183,334	\$192,501
Interest	1,754	0	0	2,789	1,500	500
<b>Total Revenues</b>	<b>\$124,225</b>	<b>\$0</b>	<b>\$0</b>	<b>\$180,781</b>	<b>\$184,834</b>	<b>\$193,001</b>
Services	\$22,233	\$28,479	\$0	\$96,005	\$165,397	193001
<b>Total Expenditures</b>	<b>\$22,233</b>	<b>\$28,479</b>	<b>\$0</b>	<b>\$96,005</b>	<b>\$165,397</b>	<b>\$193,001</b>
Unassigned Balances	0	0	0	0	0	100,000
<b>Total Budgeted</b>	<b>\$22,233</b>	<b>\$28,479</b>	<b>\$0</b>	<b>\$96,005</b>	<b>\$165,397</b>	<b>\$293,001</b>

<b>FUND 407- COMMUNITY FACILITIES DISTRICT #2015-1 (EMERSON RANCH STORMWATER)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$178,279	\$0	\$0	\$259,089	\$266,863	\$280,206
Interest	2,553	0	0	4,398	2,200	1,000
<b>Total Revenues</b>	<b>\$180,832</b>	<b>\$0</b>	<b>\$0</b>	<b>\$263,487</b>	<b>\$269,063</b>	<b>\$281,206</b>
Services	\$223	\$205	\$0	\$121,809	\$300,510	\$281,206
Capital Outlay	0	0	0	0	30,000	20,000
<b>Total Expenditures</b>	<b>\$223</b>	<b>\$205</b>	<b>\$0</b>	<b>\$121,809</b>	<b>\$330,510</b>	<b>\$301,206</b>
Unassigned Balances	0	0	0	0	0	100000
<b>Total Budgeted</b>	<b>\$223</b>	<b>\$205</b>	<b>\$0</b>	<b>\$121,809</b>	<b>\$330,510</b>	<b>\$401,206</b>

## COMMUNITY FACILITIES DISTRICT #2015-2A

The City of Oakley formed Community Facilities District No. 2015-2 (Parks, Street Light, Landscape and Stormwater Services) (“CFD”) on January 12, 2016. Each year the City levies a special tax on parcels within the CFD to augment their financial impact to the City’s services budget for regional, community and neighborhood parks, street lighting, neighborhood landscaping and stormwater services. In FY 2020-2021 this district were split into individual funds to better track revenues and expenditures.

<b>FUND 403- COMMUNITY FACILITIES DISTRICT #2015-2A (STORMWATER)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$53,987	\$48,940	\$66,104	\$4,181	\$8,082	\$11,799
Interest	462	1,881	2,798	246	0	0
<b>Total Revenues</b>	<b>\$54,449</b>	<b>\$50,821</b>	<b>\$68,902</b>	<b>\$4,428</b>	<b>\$8,082</b>	<b>\$11,799</b>
Services	\$294	\$371	\$453	\$1,231	\$1,870	\$2,024
Supplies	0	0	0	4,283	0	0
<b>Total Expenditures</b>	<b>\$294</b>	<b>\$371</b>	<b>\$453</b>	<b>\$5,515</b>	<b>\$1,870</b>	<b>\$2,024</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$294</b>	<b>\$371</b>	<b>\$453</b>	<b>\$5,515</b>	<b>\$1,870</b>	<b>\$2,024</b>

<b>FUND 408- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 1(PRESCOTT-NEIGHBORHOOD PARKS &amp; LANDSCAPE)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$11,634	\$0	\$0	\$26,005	\$20,345	\$21,362
Interest	80	0	0	143	100	100
<b>Total Revenues</b>	<b>\$11,714</b>	<b>\$0</b>	<b>\$0</b>	<b>\$26,147</b>	<b>\$20,445</b>	<b>\$21,462</b>
Services	\$10,092	\$13,454	\$0	\$16,167	\$21,168	\$21,462
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$10,092</b>	<b>\$13,454</b>	<b>\$0</b>	<b>\$16,167</b>	<b>\$21,168</b>	<b>\$21,462</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$10,092</b>	<b>\$13,454</b>	<b>\$0</b>	<b>\$16,167</b>	<b>\$21,168</b>	<b>\$21,462</b>

<b>FUND 409- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 1(PRESCOTT-STORMWATER)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$22,243	\$0	\$0	\$24,564	\$25,301	\$26,566
Interest	190	0	0	331	200	100
<b>Total Revenues</b>	<b>\$22,433</b>	<b>\$0</b>	<b>\$0</b>	<b>\$24,895</b>	<b>\$25,501</b>	<b>\$26,666</b>
Services	\$1,508	\$2,794	\$0	\$25,900	\$41,322	\$26,666
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$1,508</b>	<b>\$2,794</b>	<b>\$0</b>	<b>\$25,900</b>	<b>\$41,322</b>	<b>\$26,666</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$1,508</b>	<b>\$2,794</b>	<b>\$0</b>	<b>\$25,900</b>	<b>\$41,322</b>	<b>\$26,666</b>

<b>FUND 410- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 2(DOYLE-NEIGHBORHOOD PARKS &amp; LANDSCAPE)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$1,608	\$0	\$0	(\$340)	\$718	\$755
Interest	11	0	0	10	0	0
<b>Total Revenues</b>	<b>\$1,619</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$330)</b>	<b>\$718</b>	<b>\$755</b>
Services	\$0	\$0	\$0	\$1,212	\$1,443	\$755
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,212</b>	<b>\$1,443</b>	<b>\$755</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,212</b>	<b>\$1,443</b>	<b>\$755</b>

<b>FUND 411- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 3(BELLA ESTATES-NEIGHBORHOOD PARKS &amp; LANDSCAPE)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$291	\$0	\$0	\$531	\$1,047	\$633
Interest	2	0	0	4	0	0
<b>Total Revenues</b>	<b>\$293</b>	<b>\$0</b>	<b>\$0</b>	<b>\$535</b>	<b>\$1,047</b>	<b>\$633</b>
Services	\$0	\$0	\$0	\$1,211	\$1,442	\$423
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,211</b>	<b>\$1,442</b>	<b>\$423</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,211</b>	<b>\$1,442</b>	<b>\$423</b>

<b>FUND 412- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 4(atUICKSILVER-NEIGHBORHOOD PARKS &amp; LANDSCAPE)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$3,199	\$0	\$0	(\$1,263)	\$1,047	\$1,099
Interest	22	0	0	13	0	0
<b>Total Revenues</b>	<b>\$3,221</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$1,249)</b>	<b>\$1,047</b>	<b>\$1,099</b>
Services	\$0	\$0	\$0	\$1,902	\$2,455	\$1,099
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,902</b>	<b>\$2,455</b>	<b>\$1,099</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,902</b>	<b>\$2,455</b>	<b>\$1,099</b>

<b>FUND 413- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 5(7/11 STORAGE-NEIGHBORHOOD PARKS &amp; LANDSCAPE)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$1,582	\$0	\$0	\$771	\$1,272	\$1,335
Interest	11	0	0	17	0	\$0
<b>Total Revenues</b>	<b>\$1,593</b>	<b>\$0</b>	<b>\$0</b>	<b>\$788</b>	<b>\$1,272</b>	<b>\$1,335</b>
Services	0	0	0	\$1,903	\$2,677	\$1,335
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,903</b>	<b>\$2,677</b>	<b>\$1,335</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,903</b>	<b>\$2,677</b>	<b>\$1,335</b>



<b>FUND 414- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 6(ASPEN PLACE-NEIGHBORHOOD PARKS &amp; LANDSCAPE)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$4,230	\$0	\$0	\$9,763	\$7,422	\$7,793
Interest	29	0	0	73	0	0
<b>Total Revenues</b>	<b>\$4,259</b>	<b>\$3,776</b>	<b>\$7,078</b>	<b>\$7,206</b>	<b>\$7,422</b>	<b>\$7,793</b>
Services	\$0	\$0	\$0	\$9,023	\$10,361	\$7,793
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,023</b>	<b>\$10,361</b>	<b>\$7,793</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,023</b>	<b>\$10,361</b>	<b>\$7,793</b>

<b>FUND 415- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 7(ASPEN LANE-NEIGHBORHOOD PARKS &amp; LANDSCAPE)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$4,363	\$0	\$0	\$15,328	\$12,320	\$12,936
Interest	30	0	0	123	0	0
<b>Total Revenues</b>	<b>\$4,393</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,450</b>	<b>\$12,320</b>	<b>\$12,936</b>
Services	\$0	\$0	\$0	\$8,888	\$12,259	\$12,936
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,888</b>	<b>\$12,259</b>	<b>\$12,936</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,888</b>	<b>\$12,259</b>	<b>\$12,936</b>

<b>FUND 416- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 8(DUARTE RANCH-NEIGHBORHOOD PARKS &amp; LANDSCAPE)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$20,470	\$0	\$0	\$60,346	\$62,641	\$65,773
Interest	141	0	0	374	100	100
<b>Total Revenues</b>	<b>\$20,611</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,720</b>	<b>\$62,741</b>	<b>\$65,873</b>
Services	\$0	\$0	\$0	\$63,040	\$66,170	\$65,873
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$63,040</b>	<b>\$66,170</b>	<b>\$65,873</b>
Unassigned Balances	0	0	0	0	0	14,496
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$63,040</b>	<b>\$66,170</b>	<b>\$80,369</b>

<b>FUND 417- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 8(DUARTE RANCH-STORMWATER)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$30,471	\$0	\$0	\$21,414	\$22,056	\$23,159
Interest	261	0	0	427	200	100
<b>Total Revenues</b>	<b>\$30,732</b>	<b>\$0</b>	<b>\$0</b>	<b>\$21,841</b>	<b>\$22,256</b>	<b>\$23,259</b>
Services	\$0	\$0	\$0	\$14,323	\$23,985	\$23,259
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,323</b>	<b>\$23,985</b>	<b>\$23,259</b>
Unassigned Balances	0	0	0	0	0	3,336
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,323</b>	<b>\$23,985</b>	<b>\$26,595</b>

<b>FUND 418- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 10(NATURE PROP-NEIGHBORHOOD PARKS &amp; LANDSCAPE)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	0	\$0	\$0	\$4,946	\$5,095	\$5,349
Interest	0	0	0	54	0	0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$5,095</b>	<b>\$5,349</b>
Services	\$0	\$0	\$0	\$3,684	\$5,095	\$5,349
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,684</b>	<b>\$5,095</b>	<b>\$5,349</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,684</b>	<b>\$5,095</b>	<b>\$5,349</b>

<b>FUND 419- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 12(CHEVRON-NEIGHBORHOOD PARKS &amp; LANDSCAPE)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$0	\$0	\$0	\$2,794	\$2,878	\$3,021
Interest	0	0	0	31	0	0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,825</b>	<b>\$2,878</b>	<b>\$3,021</b>
Services	\$0	\$0	\$0	\$1,906	\$2,868	\$3,021
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,906</b>	<b>\$2,868</b>	<b>\$3,021</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,906</b>	<b>\$2,868</b>	<b>\$3,021</b>

<b>FUND 421- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 14(GILBERT-NEIGHBORHOOD PARKS &amp; LANDSCAPE)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$0	\$0	\$0	\$321,942	\$327,003	\$539,510
Interest	0	0	0	1,580	500	300
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$323,523</b>	<b>\$327,503</b>	<b>\$539,810</b>
Services	\$0	\$0	\$0	\$179,997	\$361,981	\$539,811
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$179,997</b>	<b>\$361,981</b>	<b>\$539,811</b>
Unassigned Balances	0	0	0	0	0	42,196
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$179,997</b>	<b>\$361,981</b>	<b>\$582,007</b>

<b>FUND 422- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 14(GILBERT-STORMWATER)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$0	\$0	\$0	\$129,541	\$242,155	\$275,194
Interest	0	0	0	233	0	100
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$129,774</b>	<b>\$242,155</b>	<b>\$275,294</b>
Services	\$0	\$0	\$0	\$37,758	\$236,882	\$275,294
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$37,758</b>	<b>\$236,882</b>	<b>\$275,294</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$37,758</b>	<b>\$236,882</b>	<b>\$275,294</b>

<b>FUND 423- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 16(UPS EXPAN-NEIGHBORHOOD PARKS &amp; LANDSCAPE)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$0	\$0	\$0	\$0	\$3,206	\$0
Interest	0	0	0	(2)	0	0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>(2)</b>	<b>\$3,206</b>	<b>\$0</b>
Services	\$0	\$0	\$0	\$1,341	\$3,206	\$700
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,341</b>	<b>\$3,206</b>	<b>\$700</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,341</b>	<b>\$3,206</b>	<b>\$700</b>

<b>FUND 424- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 17(ARCO AM/PM-NEIGHBORHOOD PARKS &amp; LANDSCAPE)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	0	0	0	\$702	\$702	0
Interest	0	0	0	21.8	0	0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$724</b>	<b>\$702</b>	<b>\$0</b>
Services	\$0	\$0	\$0	\$1,902	\$2,142	\$1,257
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,902</b>	<b>\$2,142</b>	<b>\$1,257</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,902</b>	<b>\$2,142</b>	<b>\$1,257</b>

<b>FUND 425- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 19(SHILOH-NEIGHBORHOOD PARKS &amp; LANDSCAPE)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$0	\$0	\$0	\$0	\$11,028	0
Interest	0	0	0	(6)	0	0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>(6)</b>	<b>\$11,028</b>	<b>\$0</b>
Services	\$0	\$0	\$0	\$4,592	\$5,479	\$119
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,592</b>	<b>\$5,479</b>	<b>\$119</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,592</b>	<b>\$5,479</b>	<b>\$119</b>

<b>FUND 426- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 20(THE VILLAGE-NEIGHBORHOOD PARKS &amp; LANDSCAPE)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$0	\$0	\$0	\$0	\$25,568	0
Interest	0	0	0	(6)	0	0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>(6)</b>	<b>\$25,568</b>	<b>\$0</b>
Services	\$0	\$0	\$0	\$4,592	\$5,448	\$5,070
Supplies	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,592</b>	<b>\$5,448</b>	<b>\$5,070</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,592</b>	<b>\$5,448</b>	<b>\$5,070</b>

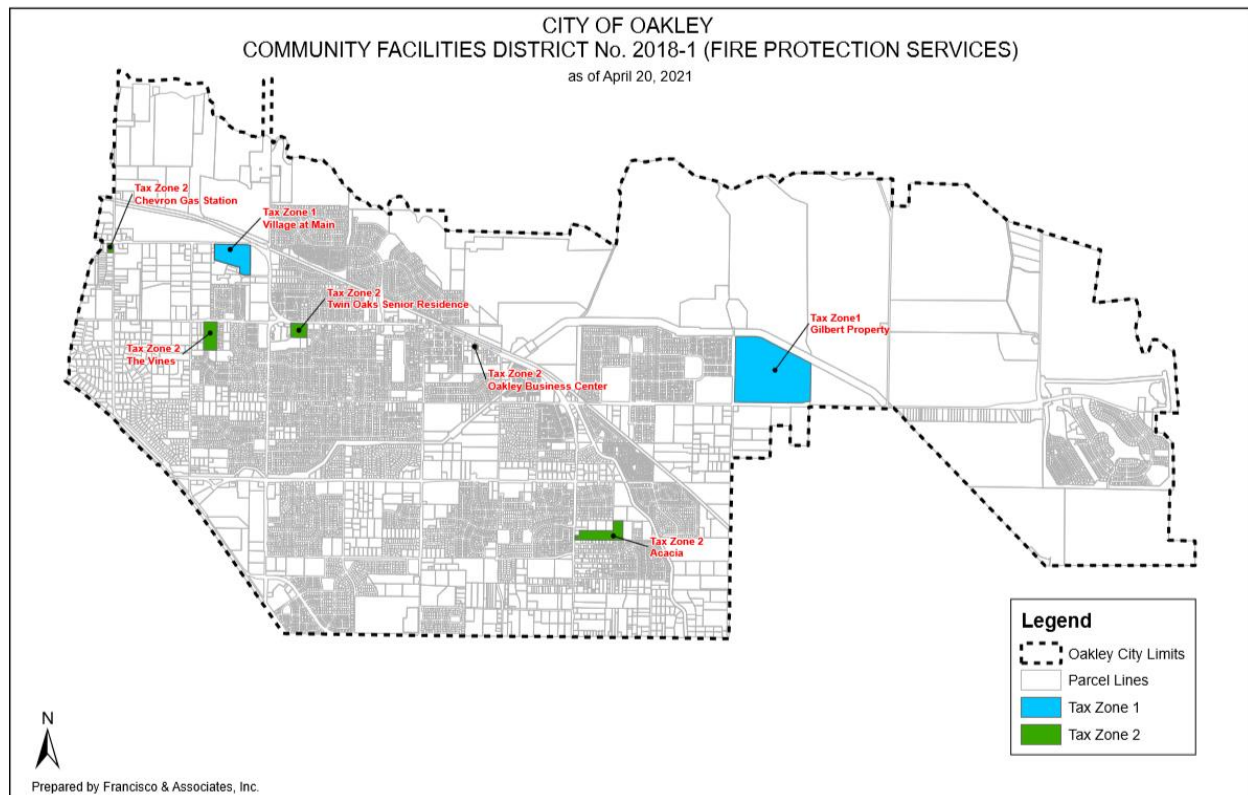
<b>FUND 430- COMMUNITY FACILITIES DISTRICT #2015-2A</b>						
<b>Zone 29(VITNER VIEW)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$0	\$0	\$0	\$0	\$0	\$4,879
Interest	0	0	0	0	0	0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,879</b>
Services	\$0	\$0	\$0	\$0	\$0	\$2,447
Supplies	0	0	0	0	0	0
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,447</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,447</b>

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## COMMUNITY FACILITIES DISTRICT #2018-1

The City of Oakley formed Community Facilities District No. 2018-1 (Fire Protection) (“CFD”) in September of 2018. The City of Oakley has a separate fund to account for the CFD revenues and expenditures. Each year the City levies a special tax on parcels within the CFD to augment financial impacts. All revenues received, excluding administrative costs, are paid to the fire district to offset fire protection expenses.



<b>FUND 404- COMMUNITY FACILITIES DISTRICT #2018-1 (FIRE PROTECTION)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$0	\$0	\$13,949	\$65,000	\$100,000	\$300,000
Interest	0	0	0	0	0	0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,949</b>	<b>\$65,000</b>	<b>\$100,000</b>	<b>\$300,000</b>
Services	\$0	\$0	\$13,949	\$76,521	\$100,000	\$300,000
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,949</b>	<b>\$76,521</b>	<b>\$100,000</b>	<b>\$300,000</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,949</b>	<b>\$76,521</b>	<b>\$100,000</b>	<b>\$300,000</b>

## COMMUNITY FACILITIES DISTRICT #2020-1

The City of Oakley formed Community Facilities District No. 2020-1 (Parks, Street Light, Landscape and Stormwater Services) (“CFD”) in April of 2020. The City of Oakley has a separate fund to account for the CFD revenues and expenditures. Each year the City levies a special tax on parcels within the CFD to augment their financial impact to the City’s services budget for regional, community and neighborhood parks, street lighting, neighborhood landscaping and stormwater services.

<b>FUND 134- COMMUNITY FACILITIES DISTRICT #2020-1 (CONTRA COSTA LOGISTICS CENTER)</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$0	\$0	\$0	\$0	\$35,000	\$39,176
Interest	0	0	0	0	0	0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$35,000</b>	<b>\$39,176</b>
Services	\$0	\$0	\$0	\$0	\$33,904	\$34,662
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$33,904</b>	<b>\$34,662</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$33,904</b>	<b>\$34,662</b>

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## ROAD MAINTENANCE FUNDS

The City has four Special Revenue funds used mostly for Road Maintenance: the Gas Tax Fund, the Road Maintenance & Rehab Fund (SB1), the Measure J Fund, and the Streets Maintenance & Rehab Fund.

### GAS TAX FUND

The Gas Tax Fund is used to account for the City’s share of local gas tax revenues and congestion management funds received from the State. These revenues are for the research, planning, construction, improvement, maintenance, and operation of public streets and highways (and their related public facilities for non-motorized traffic), including the mitigation of their environmental effects, the payment for property taken or damaged for such purposes, and the administrative costs necessarily incurred in the foregoing purposes. The City uses them for local roadway maintenance, roadway projects, and to subsidize the Street Lighting Fund.

FUND 140 – GAS TAX						
USE OF FUNDS	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
	Actual	Actual	Actual	Actual	Estimated	Proposed
Gas Taxes	\$878,795	\$863,869	\$960,637	\$935,383	\$1,071,615	\$1,252,770
Grant Proceeds	0	0	0	0	0	0
Interest	2,071	2,704	9,349	7,322	1,000	1,000
Other	6,386	20,644	6,785	16498	0	0
Road Maintenance & Rehabilitation Account*	241,408	0	0	0	0	0
<b>Total Revenues</b>	<b>\$1,128,660</b>	<b>\$887,217</b>	<b>\$976,771</b>	<b>\$959,203</b>	<b>\$1,072,615</b>	<b>\$1,253,770</b>
Services	\$439,013	\$367,745	\$375,692	\$354,671	\$575,545	700243
Supplies	150,313	221,314	164,226	77,727	230,000	355,000
Capital Outlay	37,883	830,875	0	0	370,000	530,000
Transfers Out	189,214	141,156	152,505	169,799	190,000	190,000
<b>Total Expenditures</b>	<b>\$816,423</b>	<b>\$1,561,090</b>	<b>\$692,424</b>	<b>\$602,197</b>	<b>\$1,365,545</b>	<b>\$1,775,243</b>
Unassigned Balances	0	0	0	0	0	
<b>Total Budgeted</b>	<b>\$816,423</b>	<b>\$1,561,090</b>	<b>\$692,424</b>	<b>\$602,197</b>	<b>\$1,365,545</b>	<b>\$1,775,243</b>

\*this account moved to fund 141 in FY 2021

## ROAD MAINTENANCE & REHAB FUND

The Road Maintenance & Rehab Fund is used to account for the City's share of SB1 revenues received from the State. These revenues are an ongoing revenue source for the purpose of addressing deferred maintenance on the local streets and roads. The City uses them for local roadway maintenance and rehabilitation projects. Prior to FY 2021 these revenues and expenditures were part of the Gas Tax Fund (140).

FUND 141 – ROAD MAINTENANCE & REHAB						
USE OF FUNDS	2017-2018 Actual	2018-2019 Actual	2019-2020 Actual	2020-2021 Actual	2021-2022 Estimated	2022-2023 Proposed
Road Maintenance & Rehabilitation	\$0	\$0	\$0	\$778,825	\$816,000	\$977,777
Interest	0	0	0	1,565	500	500
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$780,389</b>	<b>\$816,500</b>	<b>\$978,277</b>
Services	\$0	\$0	\$0	\$59,358	\$40,260	\$42,204
Supplies	0	0	0	0	0	0
Capital Outlay	0	0	0	24,580	2,094,222	1,700,000
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$83,937</b>	<b>\$2,134,482</b>	<b>\$1,742,204</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$83,937</b>	<b>\$2,134,482</b>	<b>\$1,742,204</b>

## MEASURE J

The Measure J Fund is used to account for the City’s share of the voter approved 1/2% sales tax for transportation projects. Measure J was passed by the voters as a successor tax to Measure C. Both are restricted to the same uses as Gas Tax revenues but can also be applied to transit improvement and operations, growth management planning and compliance, pedestrian and bicycle trail construction/maintenance/operations, parking facility development, and transportation efficiency program development and operations (ridesharing, etc.). The City uses its Measure J tax revenues for local roadway maintenance and roadway projects.

FUND 148 – MEASURE J						
USE OF FUNDS	2017-2018 Actual	2018-2019 Actual	2019-2020 Actual	2020-2021 Actual	2021-2022 Estimated	2022-2023 Proposed
Measure J Allocations	\$588,050	\$706,375	\$655,646	\$640,318	\$600,000	\$748,590
Interest	7,922	19,683	20,459	6,839	5,000	2,500
General Fund Transfers	300,000	0	0	0	0	0
<b>Total Revenues</b>	<b>\$895,972</b>	<b>\$726,058</b>	<b>\$676,105</b>	<b>\$647,157</b>	<b>\$605,000</b>	<b>\$751,090</b>
Services	\$95,804	\$106,384	\$274,598	\$152,891	\$214,178	\$233,775
Supplies	0	0	0	0	0	0
Capital Outlay	26,385	68,637	167,326	323,219	1,158,540	990,000
<b>Total Expenditures</b>	<b>\$122,189</b>	<b>\$175,021</b>	<b>\$441,924</b>	<b>\$476,111</b>	<b>\$1,372,718</b>	<b>\$1,223,775</b>
Unassigned Balances	0	0	0	0		0
<b>Total Budgeted</b>	<b>\$122,189</b>	<b>\$175,021</b>	<b>\$441,924</b>	<b>\$476,111</b>	<b>\$1,372,718</b>	<b>\$1,223,775</b>

## STREETS MAINTENANCE & REHAB FUND

The Streets Maintenance Reserve Fund was first established in Fiscal Year 2013-2014 and received its first funding in Fiscal Year 2014-2015. Contributions to this Fund are largely expected to be transfers in from the General Fund. Street maintenance follows the long-term lifecycle of the streets themselves, and as a result, long-term costs are best contained by ensuring maintenance is performed routinely. The Streets Maintenance Reserve Fund was formed to provide: 1) a place to set aside funds so that maintenance activities remain available in both good times and bad, 2) a place to save up funds for more significant future maintenance projects, and 3) to be a reserve for funding unexpected projects or higher than planned project costs on critical maintenance projects. Beginning in Fiscal Year 2021-2022, the Fund is being renamed as the Streets Maintenance and Rehab Fund, as the emphasis will be on expending the necessary dollars to maintain and rehabilitate City streets as much as possible every year, rather than attempting to set aside funds for future projects. It has been estimated that it would take roughly \$7 million per year to keep the streets in desirable condition. Since we don't currently have sufficient funding such street maintenance costs, the plan is to prioritize such maintenance projects and expend the available funds to complete those projects, rather than set funds aside for the future.

<b>FUND 235 – STREET MAINTENANCE &amp; REHAB</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Transfers In	\$200,000	\$275,000	\$350,000	\$350,000	\$4,000,000	\$2,000,000
Other	0	0	0	675,000	0	0
<b>Total Revenues</b>	<b>\$200,000</b>	<b>\$275,000</b>	<b>\$350,000</b>	<b>\$1,025,000</b>	<b>\$4,000,000</b>	<b>\$2,000,000</b>
Services	\$1,667	\$128	\$0	\$37,095	\$0	\$0
Supplies	0	0	0	0	0	0
Capital Outlay	0	0	0	232,284	5,782,016	2,100,000
<b>Total Expenditures</b>	<b>\$1,667</b>	<b>\$128</b>	<b>\$0</b>	<b>\$269,378</b>	<b>\$5,782,016</b>	<b>\$2,100,000</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$1,667</b>	<b>\$128</b>	<b>\$0</b>	<b>\$269,378</b>	<b>\$5,782,016</b>	<b>\$2,100,000</b>



## STORM WATER PROGRAM FUND

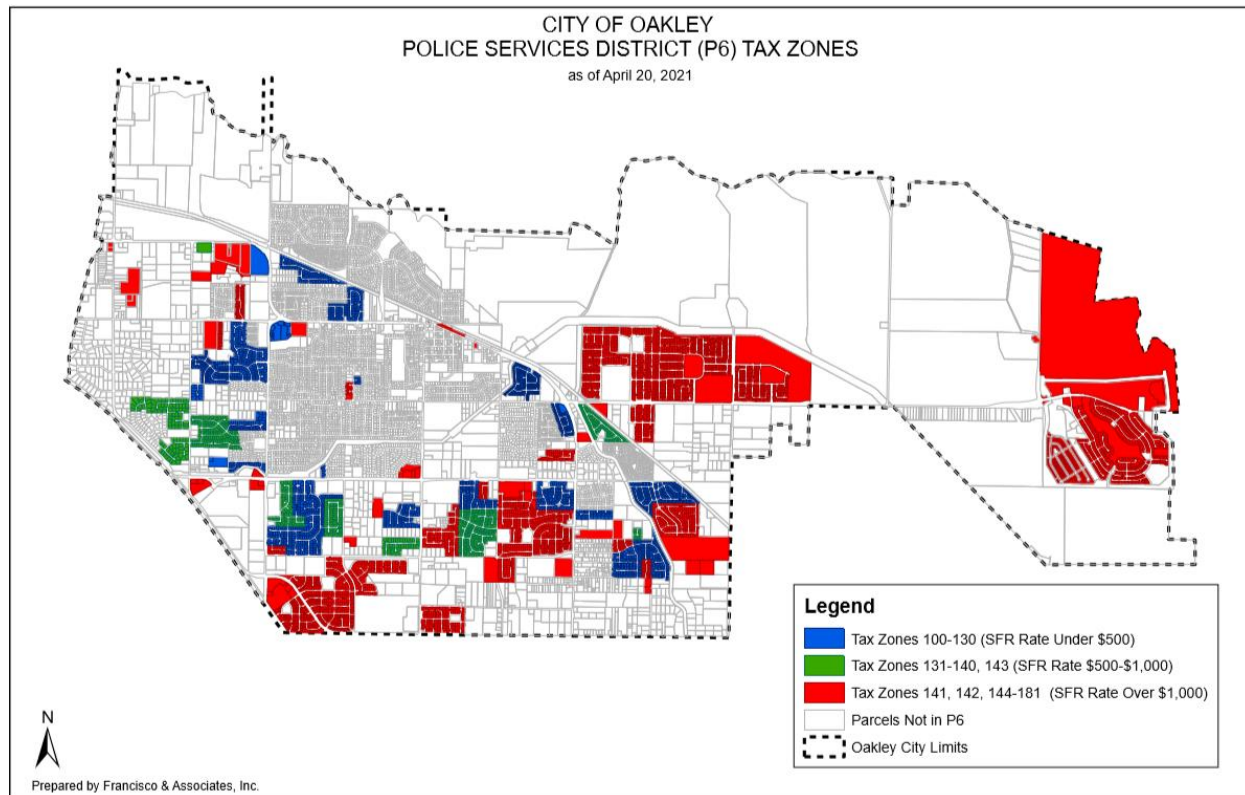
The City has a separate fund to account for its Storm Water Program activities. The program is funded by assessments on property owners and pays for storm water and pollution runoff management activities mandated by the Federal Government.

FUND 145 – STORM WATER PROGRAM						
USE OF FUNDS	2017-2018 Actual	2018-2019 Actual	2019-2020 Actual	2020-2021 Actual	2021-2022 Estimated	2022-2023 Proposed
Assessments	\$569,109	\$520,277	\$505,118	\$519,585	\$500,000	500000
Interest	3,747	8,042	5,873	(455)	1,000	500
Other	9,090	430	90	120	0	0
<b>Total Revenues</b>	<b>\$581,946</b>	<b>\$528,749</b>	<b>\$511,081</b>	<b>\$519,250</b>	<b>\$501,000</b>	<b>\$500,500</b>
Services	\$363,765	\$444,346	\$358,829	\$389,378	\$327,601	\$304,321
Supplies	176,376	179,176	181,420	205,638	233,500	285,000
Capital Outlay	22,449	0	0	0	130,000	0
<b>Total Expenditures</b>	<b>\$562,590</b>	<b>\$623,522</b>	<b>\$540,249</b>	<b>\$595,016</b>	<b>\$691,101</b>	<b>\$589,321</b>
Unassigned Balances	0	0	0	0	0	0
<b>Total Budgeted</b>	<b>\$562,590</b>	<b>\$623,522</b>	<b>\$540,249</b>	<b>\$595,016</b>	<b>\$691,101</b>	<b>\$589,321</b>

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## POLICE SERVICE FUNDS

The City has two police service funds: The P-6 Fund and the Supplemental Law Enforcement Services Fund (SLESF). The P-6 Fund is where the City accounts for the City's police services special tax, all of which are budgeted to augment general fund resources in funding the Police Department budget. The SLESF is where the City accounts for Supplemental Law Enforcement Grants from the State. In FY 2020-2021 the City was awarded an Office of Traffic Safety police grant. This was a one-time grant and not anticipated each year.



<b>FUND 150 – P-6 POLICE SERVICES</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Assessments	\$4,211,373	\$4,709,447	\$5,241,280	\$5,420,492	\$6,157,500	\$7,250,000
Interest	9,407	14,442	3,440	9,448	2,500	500
<b>Total Revenues</b>	<b>\$4,220,780</b>	<b>\$4,723,889</b>	<b>\$5,244,720</b>	<b>\$5,429,940</b>	<b>\$6,160,000</b>	<b>\$7,250,500</b>
Services	\$4,220,780	\$4,723,889	\$5,244,720	\$5,428,145	\$6,047,540	\$7,250,500
<b>Total Expenditures</b>	<b>\$4,220,780</b>	<b>\$4,723,889</b>	<b>\$5,244,720</b>	<b>\$5,428,145</b>	<b>\$6,047,540</b>	<b>\$7,250,500</b>

<b>FUND 151 – SUPPLEMENTAL LAW ENFORCEMENT SERVICES</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Grant Revenues	\$139,416	\$148,747	\$155,948	\$156,727	\$125,000	\$150,000
Interest	\$547	1040	\$1,658	\$369	\$450	0
<b>Total Revenues</b>	<b>\$139,963</b>	<b>\$149,787</b>	<b>\$157,606</b>	<b>\$157,096</b>	<b>\$125,450</b>	<b>\$150,000</b>
Services	\$139,416	\$149,787	\$157,606	\$157,020	\$125,450	\$150,000
Supplies	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$139,416</b>	<b>\$149,787</b>	<b>\$157,606</b>	<b>\$157,020</b>	<b>\$125,450</b>	<b>\$150,000</b>

<b>FUND 152 – OTS POLICE GRANTS</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Grant Revenue	\$0	\$0	\$0	\$12,948	\$0	\$0
Interest	0	0	0	0	0	0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,948</b>	<b>\$0</b>	<b>\$0</b>
Grant Expenditures	\$0	\$0	\$0	\$13,799	\$0	\$0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,799</b>	<b>\$0</b>	<b>\$0</b>

## DEVELOPER DEPOSITS FUND

The City has a separate fund to account for developer deposits and related development application processing costs. The revenues are earned only as work is performed and costs incurred. All deposits that are unused in the application review process are returned to the applicant when the review is completed.

<b>FUND 301 – DEVELOPER DEPOSITS</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Developer Fees	\$1,224,836	\$1,467,838	\$1,562,172	\$1,198,719	\$1,040,102	\$0
<b>Total Revenues</b>	<b>\$1,224,836</b>	<b>\$1,467,838</b>	<b>\$1,562,172</b>	<b>\$1,198,719</b>	<b>\$1,040,102</b>	<b>\$0</b>
Services	\$1,224,836	\$1,467,838	\$1,560,957	\$1,199,934	\$1,040,102	\$1,214,817
Operating Transfers Out	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$1,224,836</b>	<b>\$1,467,838</b>	<b>\$1,560,957</b>	<b>\$1,199,934</b>	<b>\$1,040,102</b>	<b>\$1,214,817</b>

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## **SUCCESSOR HOUSING ASSETS**

### **Successor Housing Assets**

The City is the Successor Housing Agency to the now dissolved Oakley Redevelopment Agency and the City Successor Housing Assets Fund is used to account for all related City Housing activity.

### **Program Costs and Revenues**

Funding is provided by the repayment of housing loans. Most housing loans are repayable from affordable housing developers when the project's rents meet certain hard thresholds and produce what are called "residual receipts" (amounts in excess of the thresholds). The City has one project which currently is forwarding residual receipts payments in accordance with its loan. A portion of the receipts are retained in the Successor Housing Assets Fund, and a portion is deposited in the Successor Agency to the Oakley Redevelopment Agency's Operating Fund, each receiving a share in proportion to their contribution to the original amount loaned. Program costs are currently limited to staff and internal administrative support costs for the program. Proceeds in any year that are not utilized for program costs are used to pay prior Redevelopment Agency obligations for Impact Fees on affordable housing projects.

### **Program Description**

The Planning Division provides housing program oversight to ensure developer compliance with the terms of any agreements with the City or the dissolved Oakley Redevelopment Agency.

### **Staffing Summary**

The work is performed by the Community and Economic Development Director and his time is charged to the program on an hourly basis.

### **Program Objectives**

The primary operating objectives for the program in the fiscal year is to ensure Developers continue to comply with their obligations. There are no significant changes to the Department's objectives. To the extent costs are less than funds available, the balance will be used towards paying down a portion of the \$1.3 million in deferred impact fee obligations from prior affordable housing projects that remain outstanding.

### **Program Changes**

There are no increases in regular staffing levels or significant one-time costs proposed.

<b>FUND 767 – SUCCESSOR HOUSING ASSETS</b>						
<b>USE OF FUNDS</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Actual</b>	<b>2020-2021 Actual</b>	<b>2021-2022 Estimated</b>	<b>2022-2023 Proposed</b>
Property Tax	\$0	\$0	\$0	\$0	\$0	\$0
Interest Income	839	2,761	4,048	4,116	700	0
Loan Repayments	18,988	72,347	94,719	1,494	10,000	10,000
Rents	0	0	0	0	0	0
Sale of Property	0	0	0	0	0	0
Transfers In	0	0	0	0	0	
Interfund Charges for Svc	0	0	0	0	0	0
<b>Total Revenues</b>	<b>\$19,827</b>	<b>\$75,108</b>	<b>\$98,767</b>	<b>\$5,610</b>	<b>\$10,700</b>	<b>\$10,000</b>
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Supplies	0	0	0	0	0	0
Services	3,322	3,539	3,539	2,674	0	0
Interest	15,159	22,089	22,089	5,821	10,000	10,000
<b>Total Expenditures</b>	<b>\$18,481</b>	<b>\$25,628</b>	<b>\$25,628</b>	<b>\$8,495</b>	<b>\$10,000</b>	<b>\$10,000</b>
<b>Unassigned Balances</b>	0	0	0	0	0	
<b>Total Budgeted</b>	<b>\$18,481</b>	<b>\$25,628</b>	<b>\$25,628</b>	<b>\$8,495</b>	<b>\$10,000</b>	<b>\$10,000</b>

*Note: The Successor Housing Assets Fund was established in February 2012 as a result of the Dissolution Act that dissolved redevelopment agencies throughout California.*



## **DEBT SERVICE FUNDS**

### **Program Costs and Revenues**

Debt Service Funds are where we account for the principal, interest, and administrative costs associated with the City's debt.

### **Program Description**

The City currently has one debt outstanding:

- The 2016 Lease Revenue Bond issued by the City's financing Authority to refund the 2006 Certificates of Participation and issue new debt of \$4,000,000 to pay for the first phase of the City of Oakley Recreation Center. It's being repaid with Public Facilities Impact Fees.

### **Staffing Summary**

No staffing is permanently allocated to debt management; however the Finance Department ensures the City complies with financial reporting requirements and interfaces with contracted administrators, trustees, bond counsel, rating agencies, and others in meeting the Agency's bond covenants. The City hires NBS Financial as its dissemination agent, and U.S. Bank as trustee and Fiscal Agent.

### **Program Objectives**

The primary operating objectives for the City remain unchanged for fiscal year 2021-2022: to make the debt service payments, to oversee the services provided by the contractors, and to ensure the preparation of all required public reporting.

### **Program Changes**

No program changes for Fiscal Year 2022-2023.

**DEBT SERVICE 2016 LEASE REVENUE BONDS  
 FUND 351**

<b>ESTIMATED REVENUES</b>		
Transfers In	Interest Income	Total Revenues
\$666,769	\$0	\$666,769

<b>PROPOSED EXPENDITURES</b>				
Principal	Interest	Administration	Capital outlay	Total Expenditures
\$330,000	\$336,769	\$7,710	\$35,000	\$709,479

**DEBT LISTING:**

2016 Lease Revenue Bonds	Recreation Center	\$10,025,000
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**REMAINING DEBT SERVICE:**

<b>Fiscal Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Total Debt Service</b>
2022-23	\$ 330,000	\$ 336,769	\$ 666,769
2023-24	345,000	323,569	668,569
2024-25	360,000	309,769	669,769
2025-26	380,000	295,369	675,369
Other Years	6,830,000	2,368,125	9,198,125
<b>Totals</b>	<b>\$ 8,245,000</b>	<b>\$ 3,633,600</b>	<b>\$11,878,600</b>

## **CAPITAL BUDGET AND 5-YEAR CAPITAL IMPROVEMENT PROGRAM (CIP)**

The Capital Budget and 5-Year Capital Improvement Program (CIP) is a major public infrastructure and planning tool for the City of Oakley. The CIP serves as a statement of the City's policies and financial abilities to manage the development of the community. The creation of a five-year CIP provides a systematic plan for providing infrastructure improvements within a prioritized framework and a general schedule for projects to proceed. Projects identified in the CIP meet the City's General Plan. The first year reflects the adopted budget for the upcoming fiscal year (FY) and includes revenue and expenditure detail by project, whereas the Operating Budget only includes total revenues and expenditures by fund. The remaining four years represent a schedule and estimate of future capital needs that may be funded, given projected revenues and priorities.

There are several benefits for developing and adopting a Capital Improvement Program. Not only does the CIP become a management tool for the City Council and City staff; a CIP also provides valuable information to the citizens, developers, and businesses who are interested in the development of the community. The CIP document will assist in leveraging available resources through the timing of projects, and the coordination of City projects with improvements constructed by other entities.

Despite the many benefits of a CIP, it is important to highlight the fact that this is a planning document. Changes can occur for many reasons. Revenues can fluctuate as a result of changing economic conditions or shifts in City policy. Private economic decisions can also affect the timing, scale, and location of capital projects. The City of Oakley's CIP reflects the Strategic Goals of the City Council, and is a critical investment tool for the community to help promote the economic vitality and viability for the City of Oakley.

The focus of the proposed CIP for Fiscal Year 2022-2023 through Fiscal Year 2026-2027 is to maintain the core infrastructure of the City of Oakley utilizing the most cost effective and creative approach. The CIP continues to prioritize and build new infrastructure for the community, which will enhance the quality of life for residents. In preparation of the CIP for Fiscal Year 2022-2023, a comprehensive review of prospective projects was performed.

The CIP for Fiscal Year 2022-2023 is divided into specific projects to address unique needs for each component of the City's infrastructure system (i.e. Streets, Parks & Facilities). This approach provides funding for the infrastructure maintenance, construction of new improvements, and the long-range goals for protecting the quality of the public infrastructure system in the City of Oakley. The funding for CIP projects are generally from the following sources: Measure J Sales Tax, Gas Tax, Development Traffic Impact Fees, Development Park Impact Fees, Federal & State Grants, Assessment District Funds, and the City's General Fund. The revenues from Development Traffic Impact Fees and Development Park Impact Fees are dependent upon the private development activity and regional economic growth. The CIP for Fiscal Year 2022-2023 conservatively budgets a portion of these funding sources to account for unforeseen downturns in the regional economic and development activity.

There is a direct relationship between CIP project construction, economic development, and the vitality of the community. New residents want to come and live in a community that is vibrant and provides a wide range of amenities (i.e. new Recreation Center, Library, etc.). Commercial developers also look to build in communities that thrive and provide amenities for today's lifestyle. The construction of CIP projects help to enhance amenities and the quality of life for the community residents, which in turn makes Oakley a desired community for private development. The increase in the level of private development activity will provide opportunities for the City to undertake projects with various infrastructure improvements to compliment the private development projects.

The summary on the following page shows total revenues and total expenditures related to capital projects, by fund. For further details, please refer to the Fiscal Year 2022-2023 Capital Budget and 5-Year Capital Improvement Plan (CIP), attached to this Operating Budget document, beginning on page CIP-1.

Capital Projects Budget Summary by Funding Source						
		FY 2018/2019	FY 2019/2020	FY 2020/2021	Projected FY 2021/2022	Proposed FY 2022/2023
Fund #	Fund Name					
<b>Revenue</b>						
110	Cypress Grove CFD NO. 1	\$240,000	\$0		\$2,363,494	\$1,442,584
120	ARPA	0	0		4,780,000	1,100,000
132	Parks Landscaping Assessment Zone 1	0	0		0	3,413,268
138	Downtown Revitalization	0	14,737	10,305	43,855	
140	Gas Tax HUTA	802,053	824,585	40,379	372,848	544,233
141	Gas Tax RMRA	0	0	976,016	819,094	1,745,699
145	Stormwater Fund	84,312	178,413	277	138,000	5,088
148	Measure J	1,211,565	405,485	455,426	816,897	1,011,692
201	General Capital Projects	1,718,704	1,111,884	905,400	641,892	5,008,055
202	Traffic Impact Fee	4,028,945	2,608,952	5,961,329	8,875,376	5,800,138
204	Park Impact Fee	1,479,685	152,143	789,285	4,426,618	4,847,678
206	Public Facilities Impact Fee	0	0	0	2,370,234	3,639,258
208	Fire Impact Fee	0	213,956	0	0	
221	2012 Bond Benefit	291,626	88,053	112,323	71,583	65,231
231	Main Street Fund	304,336	1,402,757	354,333	187,395	2,863
232	Regional Park Fund	36,247	1,052,233	1,119,754	1,587,949	1,839,129
235	Street Maintenance & Rehab	0	0	1,745,319	6,155,319	2,368,925
351	2016 Debt Service	0	91,540	43,786	45,527	35,866
407	Emerson Ranch Storm Water (CFD 2015-1)	0	0	0	779,489	695,753
502	Facilities Fund	314,721	646,930	47,645	595,780	685,740
<b>Total</b>		<b>\$10,512,193</b>	<b>\$8,791,669</b>	<b>\$12,561,577</b>	<b>\$35,071,349</b>	<b>\$34,251,199</b>
<b>Expenditures</b>						
110	Cypress Grove CFD NO. 1	\$240,000	\$0	\$0	\$1,080,000	\$0
120	ARPA	0	0	0	4,780,000	1,100,000
132	Parks Landscaping Assessment Zone 1	0	0	0	0	250,000
138	Downtown Revitalization	0	0	0	0	
140	Gas Tax HUTA	760,000	720,000	0	370,000	530,000
141	Gas Tax RMRA	0	0	900,000	800,000	1,700,000
145	Stormwater Fund	0	0	0	100,000	0
148	Measure J	1,200,000	100,000	400,000	750,000	990,000
201	General Capital Projects	1,600,000	1,080,000	900,000	600,000	5,000,000
202	Traffic Impact Fee	3,950,000	2,569,000	1,869,000	7,275,000	5,750,000
204	Park Impact Fee	1,400,000	150,000	250,000	3,100,000	4,353,000
206	Public Facilities Impact Fee	0	0	0	0	560,000
208	Fire Impact Fee	0	0	0	0	
221	2012 Bond Benefit	200,000	53,500	100,000	70,000	60,000
231	Main Street Fund	250,000	1,400,000	350,000	175,000	0
232	Regional Park Fund	0	0	0	0	0
235	Street Maintenance & Rehab	0	0	100,000	6,105,000	2,100,000
351	2016 Debt Service	0	0	0	0	35,000
407	Emerson Ranch Storm Water (CFD 2015-1)	0	0	0	30,000	0
502	Facilities Fund	150,000	410,000	0	575,000	450,000
<b>Total</b>		<b>\$9,750,000</b>	<b>\$6,482,500</b>	<b>\$4,869,000</b>	<b>\$25,810,000</b>	<b>\$22,878,000</b>
<b>Remaining Unassigned Balances FY 2022/23</b>		<b>\$762,193</b>	<b>\$2,309,169</b>	<b>\$7,692,577</b>	<b>\$9,261,349</b>	<b>\$11,373,199</b>

As can be seen above, total proposed capital project expenditures for Fiscal Year 2022-2023 amount to nearly \$22.9 million, leaving an estimated combined total of nearly \$11.4 million of Unassigned Fund Balances between all of these capital project funds.

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## **INTERNAL SERVICE FUNDS**

### **Program Costs and Revenues**

The City's Internal Service Funds are used to establish reserves for equipment and vehicle replacement, and for capital facilities maintenance and replacement. In Fiscal Year 2021-2022, Fund 501 was split into Fund 501 for Fleet and Fund 503 for Technology equipment replacements. The revenues recommended in the Budget for Fund 501 and Fund 503 are primarily transfers in from the General Fund, although there are small amounts estimated each year for insurance/salvage recoveries and interest earnings. Fund 501 now charges the departments with vehicles for their share of the costs related to the maintenance, replacement or lease of their respective vehicles. The funds transferred from the General Fund or charged directly to the departments come partially from taxes, and partially from fees and other revenues.

### **Program Description**

The City charges all of its departments for a share of the funds determined each year, according to City policies, necessary to keep the reserves for equipment and vehicle replacement and for capital facilities maintenance and replacement appropriately funded; and the proceeds are transferred to these Internal Service Funds. Asset replacement and significant facilities maintenance costs are then paid for by these funds.

### **Staffing Summary**

Staff time related to asset replacement activities and accounting for these funds is charged to the funds.

### **Program Objectives**

The Equipment and Vehicle Replacement Fund budget includes expenditures to replace and outfit three patrol cars, replace two public works trucks, replace ten workstations, upgrade network servers and software.

The Capital Facilities Maintenance and Replacement Fund budget includes expenditures for repairs to the Oakley Recreation Building and for City Council Chambers repairs.

### **Program Changes**

No program changes for Fiscal Year 2022-2023.

## FUND 501 FLEET INTERNAL SERVICE FUND

Revenues

Transfers in	\$361,779
Salvage Values	30,000
Interest	0
<b>Total Revenues</b>	<b>\$391,779</b>

Expenditures

Vehicles	142,500
Vehicle Equipment	52,000
Vehicle Leases	52,000
Vehicle Maintenance	108,100
Supplies	20,000
Personnel Services	24,179
Interfund Charges	1,250
<b>Total Expenditures</b>	<b>\$400,029</b>

Beginning in Fiscal Year 2021-2022, the Fleet Internal Service Fund handle all Fleet activities and charge the various departments for their share of the costs related to vehicle maintenance, vehicle replacements and vehicle leases. The General Fund would make occasional contributions into Fund 501 for the purchase of replacement vehicles. Under the new accounting for this Fund, each department is charged a sufficient amount each year to set aside funds for their vehicles to be replaced after specified amount of time. Beginning in Fiscal Year 2020-2021, the City started leasing certain vehicles from Enterprise Fleet, which will be replaced with another leased vehicle at the end of a one-year lease for most vehicles.

PLANNED REPLACEMENTS FOR 2022-2023			
Description	Quantity	Estimated Cost/Unit*	Total Estimated Cost
Patrol Vehicle - Chevy Tahoe Pursuit Vehicle	2	\$79,000	\$158,000
Parking Patrol Vehicle	1	\$36,500	\$36,500
<b>Totals</b>			<b>\$194,500</b>

*\*Amounts shown include equipment and installation/implementation costs.*



## FUND 502 CAPITAL FACILITIES MAINTENANCE & REPLACEMENT FUND

Revenues

Transfers in	\$600,000 *
Total Revenues	\$600,000

Expenditures

Capital Improvement	\$450,000
Repairs & Maintenance	0
Interfund Charges	540
Total Expenditures	\$450,540

PLANNED CAPITAL IMPROVEMENTS FOR 2022-2023		
Description	Project Number	Total Estimated Cost
Human Resources Remodel in City Hall	290	\$450,000
<b>Totals</b>		<b>\$450,000</b>

*\* Includes \$150,000 Transfer In from the General Fund for reserves.*

Fund Balances in Fund 502 are projected to be \$86,280 at July 1, 2022. Staff does not believe that amount is sufficient to meet the policy target of enough to pay for 5 years' estimated costs. However, the General Fund is contributing \$150,000 for reserves in the fund in Fiscal Year 2022-2023 plus the \$450,000 for the Human Resources Remodel in City. The City is also considering plans to set up a Facilities Internal Service Fund in Fiscal Year 2023-2024 for the purpose of maintaining City facilities and setting aside sufficient funds for future major capital improvements, similar to the Human Resources Remodel project listed above.

## FUND 503 TECHNOLOGY INTERNAL SERVICE FUND

Revenues

Transfers in	\$206,000 *
Total Revenues	\$206,000

Expenditures

Capital Improvement	\$90,000
Interfund Charges	1,250
Total Expenditures	\$91,250

PLANNED CAPITAL IMPROVEMENTS FOR 2022-2023			
Description	Quantity	Estimated Cost/Unit*	Total Estimated Cost
5 Server Software Upgrades with Labor	5	\$3,300	\$16,500
Storage Server for PD with Labor	1	\$19,950	\$19,950
Backup Battery System for Server Room with	1	\$50,000	\$50,000
Miscellaneous Equipment	1	\$3,550	\$3,550
<b>Totals</b>			<b>\$90,000</b>

\* Includes \$116,000 from the General Fund for reserves.

## **AGENCY FUNDS**

### **Program Costs and Revenues**

The Agency Funds included below contain the principal, interest, and administrative costs associated with debt issued by City Assessment Districts. All of these costs are supported by special assessments. No General Fund support is required or anticipated, and they are not backed by the full faith and credit of the City. They are secured only by the assessments.

### **Program Description**

The City currently has two Assessment District debts outstanding:

- The 2004-1 Assessment District Bond. It was issued to acquire infrastructure assets in the Cypress Grove and Live Oak Ranch areas and is being repaid from special assessments levied on property owners in the two developments.
- The 2006-1 Assessment District Bond. It was issued to acquire infrastructure assets in the Magnolia Park and Riata areas and is being repaid from special assessments levied on property owners in the two developments.

### **Staffing Summary**

No staffing is permanently allocated to managing these funds; however the Finance Department ensures the City complies with financial reporting requirements and interfaces with contracted administrators, trustees, bond counsel, rating agencies, and others in meeting the Agency's bond covenants. The City hires NBS Financial to administer its assessments and Wells Fargo as trustee and Fiscal Agent.

### **Program Objective**

The primary operating objectives for the City remain unchanged for fiscal year 2021-2022: to ensure the assessment and collection of the assessments, to make the debt service payments, oversee the services provided by the contractors, and ensure the preparation of all required public reporting.

### **Program Changes**

No program changes.

## 2004-1 ASSESSMENT DISTRICT DEBT

### Fund 621

ESTIMATED REVENUES		
Assessment	Interest Income	Total Revenues
\$1,194,985	\$5,000	\$1,199,985

PROPOSED EXPENDITURES			
Principal	Interest	Administration	Total Expenditures
\$700,000	\$201,293	\$22,270	\$923,563

#### DEBT LISTING:

2004-1 AD	Cypress Grove/Live	\$10,496,000
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#### REMAINING DEBT SERVICE:

Fiscal Year	Principal	Interest	Total Debt Service
2022-23	\$700,000	\$201,293	\$901,293
2023-24	733,000	165,195	898,195
2024-25	751,000	151,172	902,172
2025-26	763,000	136,864	899,864
2026-27	791,000	122,302	913,302
Other Years	6,069,000	428,728	6,497,728
<b>Totals</b>	<b>\$9,807,000</b>	<b>\$1,205,554</b>	<b>\$11,012,554</b>

**2006-1 ASSESSMENT DISTRICT DEBT  
 FUND 622**

<b>ESTIMATED REVENUES</b>		
Assessment	Interest Income	Total Revenues
\$759,160	\$0	\$759,160

<b>PROPOSED EXPENDITURES</b>				
Principal	Interest	Administration	Operating Transfer Out	Total Expenditures
\$345,000	\$286,875	\$14,270	\$131,883	\$778,028

**DEBT LISTING:**

2006-1 AD	Magnolia Park/Riata	\$11,460,000
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**REMAINING DEBT SERVICE**

<b>Fiscal Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Total Debt</b>
2022-23	\$345,000	\$286,875	\$631,875
2023-24	360,000	274,088	634,088
2024-25	375,000	259,838	634,838
2025-26	390,000	247,219	637,219
2026-27	400,000	236,600	636,600
Other Years	4,950,000	1,317,250	6,267,250
<b>Totals</b>	<b>\$6,820,000</b>	<b>\$2,621,869</b>	<b>\$9,441,869</b>

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## **10 YEAR PLAN**

The 10 Year Plan is the City's tool for evaluating our success in ensuring service sustainability. It is organized by revenue type and function; and includes an indication of the general character of the revenues and expenditures shown as either recurring or one-time in nature.

For purposes of the 10 Year Plan, if a revenue class is likely to be recurring for a period of 5 years or more, we treat it as recurring. This includes certain development related fees that can be, as current times prove, less predictable. For instance, building permit revenue will always exist, but it is more sensitive to economic changes than property taxes. In accordance with the City's Financial Policies, the Plan is based on what we believe are reasonable, conservative assumptions.

As always, since the Plan includes both general purpose and special purpose (assigned) revenues, it's important to reiterate that while the City may fund eligible programs with both restricted and unrestricted funds, its policy is to apply restricted funds to such programs first, followed by general purpose revenues if necessary. Reviewing this is important in order to establish in general the reason the rollover balances (excluding reserves) for assigned revenues are smaller in the Plan.

Overall, the Plan is intended to help us see where we are succeeding in achieving service sustainability and where we must improve, and it should be reviewed with this goal in mind. In particular, loans, transfers, and subsidies are shown separately and should be examined to determine and consider why they are necessary or desirable, if they should continue over the long-term, or whether these funds are better allocated to higher priorities.

### **Staff's Conclusions and Recommendations**

The Plan included on the following pages confirms that from a service sustainability perspective, the Preliminary Budget is structurally balanced, and it provides a look forward at how, with discipline, it can remain that way.

Certainly, the City's near-term position is improved when compared to recent years, and although there is still a backlog of restoration to accomplish, the near term Plan for Fiscal Year 2022-2023 helps in moving that restoration forward.

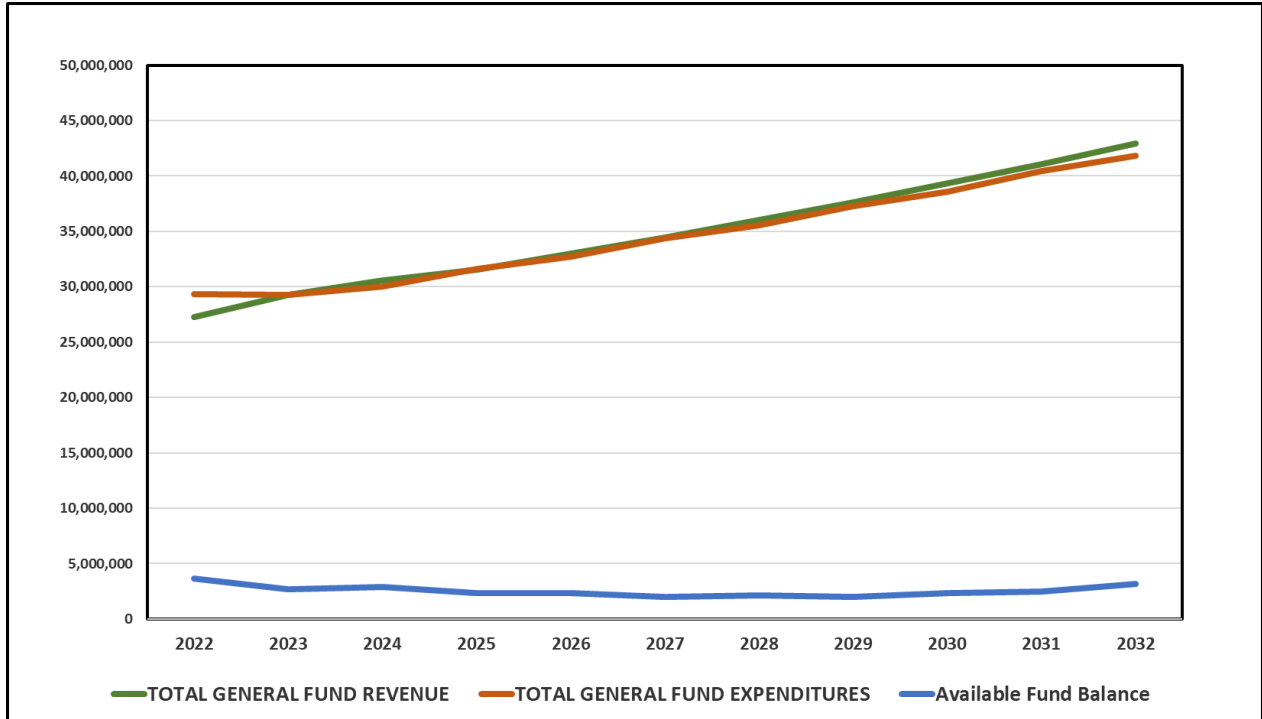
The transition to a mostly in-house Police Department was completed in Fiscal Year 2015-16, and as a result, during the 10 Year Period, a more aggressive approach to keeping police staffing on pace with new development is possible, as well as continuing the gradual restoration of other services.

The General Fund reserve balance remains healthy, and in compliance with the City's new policy of at least 30% of expenditures. The Plan shows its balance remaining fairly stable over the 10-year period. However, the Plan includes certain assumptions that are likely to change over time, and further adjustments may be needed to remain in compliance with the City's policy.

Lastly it is useful to remind ourselves, especially in improving times: developing a "Plan" that remains in balance can be more easily resolved in the math, while the work to ensure the organization remains positioned to actually stay in balance requires both vigilance and discipline.



## GENERAL FUND SOURCES AND USES OF FUNDS 10 YEAR PLAN



The City of Oakley Fiscal Year 2022-2023 Operating Budget has been prepared to ensure that recurring revenues remain in excess of recurring expenditures. The chart above and the table on the following page show that total General Fund Revenues are projected to exceed expenditures and leave an available fund balance, which represents undesignated fund balances in excess of the 30% General Fund Reserve Policy. In Fiscal Year 2021-2022, it is estimated that total expenditures will exceed revenues by nearly \$1.9 million. Total General Fund expenditures in Fiscal Year 2022-2023 are projected to exceed total General Fund revenue by just over \$5.0 million. However, \$5 million of those expenditures are coming from General Fund reserves that were reserved in past fiscal years for capital projects. That is why the \$5 million of expenditures in excess of revenue is not reflected in the chart above as impacting the available fund balance.



## 10 YEAR PROJECTION SUMMARY

	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026
	Projection	Projected	Projected	Projected	Projected
<b>TOTAL GENERAL FUND REVENUE</b>	<b>27,259,150</b>	<b>29,277,108</b>	<b>30,570,864</b>	<b>31,559,204</b>	<b>32,978,601</b>
TOTAL SALARY EXPENDITURES	13,979,840	15,944,406	16,741,626	17,811,291	18,345,630
TOTAL RECURRING EXPENDITURES	9,106,189	10,263,368	10,674,050	11,126,094	11,572,236
TOTAL ONE-TIME EXPENDITURES	6,260,000	3,080,000	2,600,000	2,704,000	2,812,160
<b>TOTAL GENERAL FUND EXPENDITURES</b>	<b>29,346,029</b>	<b>29,287,774</b>	<b>30,015,676</b>	<b>31,641,386</b>	<b>32,730,026</b>
<b>NET GENERAL OPERATING REVENUES (EXPENDITURES)</b>	<b>(2,086,879)</b>	<b>(10,666)</b>	<b>555,188</b>	<b>(82,182)</b>	<b>248,575</b>
ESTIMATED BEGINNING UNDESIGNATED FUND BALANCE	12,628,181	10,541,302	10,530,636	11,085,824	11,003,642
NET GENERAL OPERATING REVENUES (EXPENDITURES)	(2,086,879)	(10,666)	555,188	(82,182)	248,575
<b>ESTIMATED ENDING UNDESIGNATED FUND BALANCE</b>	<b>10,541,302</b>	<b>10,530,636</b>	<b>11,085,824</b>	<b>11,003,642</b>	<b>11,252,217</b>
30% RESERVE	(6,925,809)	(7,862,332)	(8,224,703)	(8,681,216)	(8,975,360)
<b>ESTIMATED AVAILABLE FUND BALANCE</b>	<b>3,615,493</b>	<b>2,668,304</b>	<b>2,861,121</b>	<b>2,322,426</b>	<b>2,276,857</b>

## 10 YEAR PROJECTION SUMMARY (CONTINUED)

	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	FY 2030-2031	FY 2031-2032
	Projected	Projected	Projected	Projected	Projected	Projected
<b>TOTAL GENERAL FUND REVENUE</b>	<b>34,461,848</b>	<b>36,011,818</b>	<b>37,631,513</b>	<b>39,324,069</b>	<b>41,092,764</b>	<b>42,941,025</b>
TOTAL SALARY EXPENDITURES	19,295,999	19,874,879	20,921,125	21,548,759	22,645,222	23,324,579
TOTAL RECURRING EXPENDITURES	12,130,108	12,617,534	13,225,905	13,758,481	14,421,982	15,003,944
TOTAL ONE-TIME EXPENDITURES	2,924,646	3,041,632	3,163,298	3,289,829	3,421,423	3,558,280
<b>TOTAL GENERAL FUND EXPENDITURES</b>	<b>34,350,753</b>	<b>35,534,045</b>	<b>37,310,328</b>	<b>38,597,070</b>	<b>40,488,627</b>	<b>41,886,802</b>
<b>NET GENERAL OPERATING REVENUES (EXPENDITURES)</b>	<b>111,095</b>	<b>477,773</b>	<b>321,185</b>	<b>726,999</b>	<b>604,137</b>	<b>1,054,223</b>
ESTIMATED BEGINNING UNDESIGNATED FUND BALANCE	11,252,217	11,363,311	11,841,084	12,162,269	12,889,267	13,493,405
NET GENERAL OPERATING REVENUES (EXPENDITURES)	111,095	477,773	321,185	726,999	604,137	1,054,223
<b>ESTIMATED ENDING UNDESIGNATED FUND BALANCE</b>	<b>11,363,311</b>	<b>11,841,084</b>	<b>12,162,269</b>	<b>12,889,267</b>	<b>13,493,405</b>	<b>14,547,628</b>
30% RESERVE	(9,427,832)	(9,747,724)	(10,244,109)	(10,592,172)	(11,120,161)	(11,498,557)
<b>ESTIMATED AVAILABLE FUND BALANCE</b>	<b>1,935,479</b>	<b>2,093,360</b>	<b>1,918,160</b>	<b>2,297,095</b>	<b>2,373,244</b>	<b>3,049,071</b>



## 10 YEAR PROJECTION REVENUE

	2022 Projected YE	2023 Projected	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
PROPERTY TAXES	4,230,000	4,350,000	4,545,750	4,750,309	4,964,073	5,187,456	5,420,891	5,664,832	5,919,749	6,186,138	6,464,514
PROPERTY TAX IN LEU OF VLF	3,980,000	4,099,000	4,283,455	4,476,210	4,677,640	4,888,134	5,108,100	5,337,964	5,578,173	5,829,190	6,091,504
SALES AND USE TAXES	2,800,000	2,800,000	2,926,000	3,057,670	3,195,265	3,339,052	3,489,309	3,646,328	3,810,413	3,981,882	4,161,066
ST MOTOR VEH IN LIEU TAX	32,000	49,000	51,205	53,509	55,917	58,433	61,063	63,811	66,682	69,683	72,819
TRANSIENT OCCUPANCY TAX (10%)	230,000	230,000	240,350	251,166	262,468	274,279	286,622	299,520	312,998	327,083	341,802
PROPERTY TRANSFER TAX	450,000	400,000	418,000	436,810	456,466	477,007	498,473	520,904	544,345	568,840	594,438
FRANCHISE	2,068,000	2,162,000	2,259,290	2,360,958	2,467,201	2,578,225	2,694,245	2,815,486	2,942,183	3,074,582	3,212,938
BUSINESS LICENSES	155,000	155,000	161,975	169,264	176,881	184,840	193,158	201,850	210,934	220,426	230,345
TRAFFIC FINES	85,000	85,000	88,825	92,822	96,999	101,364	105,925	110,692	115,673	120,879	126,318
INTEREST INCOME	150,000	300,000	313,500	327,608	342,350	357,756	373,855	390,678	408,259	426,630	445,829
<b>SUBTOTAL GENERAL PURPOSE</b>	<b>14,180,000</b>	<b>14,630,000</b>	<b>15,288,350</b>	<b>15,976,326</b>	<b>16,695,260</b>	<b>17,446,547</b>	<b>18,231,642</b>	<b>19,052,066</b>	<b>19,909,409</b>	<b>20,805,332</b>	<b>21,741,572</b>
<b>FEE/REIMBURSEMENT REVENUE</b>											
BUILDING PERMITS/PLAN CHECK/RENTAL INSPECT	2,333,000	2,350,500	2,456,273	2,310,124	2,414,080	2,522,713	2,636,236	2,754,866	2,878,835	3,008,383	3,143,760
ENGINEERING FEES	15,200	25,500	26,648	27,847	29,100	30,409	31,778	33,208	34,702	36,264	37,895
PLANNING FEES	38,300	38,300	40,024	41,825	43,707	45,673	47,729	49,877	52,121	54,466	56,917
LAW ENFORCEMENT FEES	125,900	135,400	141,493	147,860	154,514	161,467	168,733	176,326	184,261	192,552	201,217
RECREATIONS FEES	47,500	47,500	48,925	50,393	51,905	53,462	55,066	56,717	58,419	60,172	61,977
CITY ADMINISTRATION FEES	1,190,000	1,190,000	1,243,539	1,169,563	1,222,182	1,277,169	1,334,630	1,394,678	1,457,427	1,523,000	1,591,524
INTERFUND COST RECOVERY (OPERATIONS)	9,016,450	10,638,108	11,116,823	11,617,080	12,139,848	12,686,142	13,257,018	13,853,584	14,476,995	15,128,460	15,809,241
INTERFUND COST RECOVERY (GRANT REDMB)	132,000	22,000	-	-	-	-	-	-	-	-	-
OTHER MISC FEES/CHARGES	180,800	199,800	208,791	218,187	228,005	238,265	248,987	260,192	271,900	284,136	296,922
<b>SUBTOTAL FEE/REIMBURSEMENT REVENUE</b>	<b>13,079,150</b>	<b>14,647,108</b>	<b>15,282,514</b>	<b>15,582,878</b>	<b>16,283,340</b>	<b>17,015,301</b>	<b>17,780,176</b>	<b>18,579,447</b>	<b>19,414,660</b>	<b>20,287,432</b>	<b>21,199,453</b>
<b>TOTAL GENERAL OPERATING REVENUE</b>	<b>27,259,150</b>	<b>29,277,108</b>	<b>30,570,864</b>	<b>31,559,204</b>	<b>32,978,601</b>	<b>34,461,848</b>	<b>36,011,818</b>	<b>37,631,513</b>	<b>39,324,069</b>	<b>41,092,764</b>	<b>42,941,025</b>

## 10 YEAR PROJECTION EXPENDITURES

	2022 <u>Projected YF</u>	2023 <u>Projected</u>	2024 <u>Projected</u>	2025 <u>Projected</u>	2026 <u>Projected</u>
<b>DEPARTMENT SALARIES</b>					
Animal Control	-	-	-	-	-
City Council	31,979	30,532	32,059	33,341	34,341
City Clerk	317,505	391,353	410,921	427,357	440,178
Elections	-	-	-	-	-
City Attorney	65,070	32,673	34,307	35,679	36,749
City Manager	400,601	537,601	564,481	587,060	604,672
Community Outreach	73,488	-	-	-	-
Finance	678,692	732,251	768,864	799,618	823,607
Human Resources	299,038	466,220	489,531	509,112	524,386
Maintenance Custodial	104,189	191,130	200,687	208,714	214,975
Information Technology	-	-	-	-	-
Economic Development	127,063	139,077	146,031	151,872	156,428
Building Inspection	509,559	526,217	552,528	574,629	591,868
Code Enforcement/Rental Inspections	238,625	287,271	301,635	313,700	323,111
Public Safety	8,217,143	9,531,796	10,008,386	10,808,721	11,132,983
Community Development/Planning	528,346	576,495	605,320	629,533	648,419
Public Works/Engineering	986,375	1,012,692	1,063,327	1,105,860	1,139,035
Public Works Maintenance	227,454	259,455	272,428	283,325	291,825
Recreation	414,706	456,412	479,233	498,402	513,354
Parks	760,007	773,231	811,893	844,368	869,699
<b>TOTAL DEPARTMENT SALARIES</b>	<b>13,979,840</b>	<b>15,944,406</b>	<b>16,741,626</b>	<b>17,811,291</b>	<b>18,345,630</b>
<b>OTHER OPERATING EXPENDITURES</b>					
Animal Control	288,310	341,874	355,549	369,771	384,562
City Council	140,450	95,200	99,008	102,968	107,087
City Clerk	62,712	85,133	88,539	92,080	95,763
Elections	-	40,000	-	43,200	-
City Attorney	421,463	425,607	442,631	460,336	478,750
City Manager	216,501	210,230	218,639	227,385	236,480
Community Outreach	95,136	-	-	-	-
Finance	223,030	243,237	252,966	263,085	273,609
Human Resources	370,713	241,775	251,446	261,504	271,964
Maintenance Custodial	166,930	363,148	377,674	392,781	408,492
Information Technology	340,615	342,906	356,622	370,887	385,723
Economic Development	68,486	131,658	136,924	142,401	148,097
Building Inspection	634,332	572,779	595,690	557,566	579,869
Code Enforcement/Rental Inspections	50,360	96,523	100,384	104,399	108,575
Public Safety	3,259,165	4,174,683	4,383,417	4,602,588	4,832,717
Community Development/Planning	527,873	457,249	475,539	494,561	514,343
Public Works/Engineering	923,950	1,145,715	1,191,544	1,239,205	1,288,774
Public Works Maintenance	667,452	489,696	509,284	529,655	550,841
Recreation	438,198	548,522	570,463	593,281	617,013
Parks	210,512	257,433	267,730	278,440	289,577
<b>TOTAL OTHER OPERATING EXPENDITURES</b>	<b>9,106,189</b>	<b>10,263,368</b>	<b>10,674,050</b>	<b>11,126,094</b>	<b>11,572,236</b>
<b>NON-DEPARTMENTAL EXPEDITURES</b>					
Other Non-Departmental Expenses	1,857,405	2,292,534	2,384,235	2,479,605	2,578,789
Recurring Transfer to Streets	-	-	-	-	-
Interim Needs/Contingency	295,692	520,000	548,314	578,748	598,357
Amount charged to Departments	(2,272,405)	(2,812,534)	(2,932,548)	(3,058,352)	(3,177,146)
<b>TOTAL NON-DEPARTMENTAL EXPENDITURES</b>	<b>(119,308)</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL RECURRING EXPENDITURES</b>	<b>22,966,721</b>	<b>26,207,774</b>	<b>27,415,676</b>	<b>28,937,386</b>	<b>29,917,866</b>
<b>NET OPERATING REVENUES (EXPENDITURES)</b>	<b>4,292,429</b>	<b>3,069,334</b>	<b>3,155,188</b>	<b>2,621,818</b>	<b>3,060,735</b>
<b>ONE-TIME EXPENDITURES</b>					
Land Purchases	-	-	-	-	-
Operating Transfers	6,260,000	3,080,000	2,600,000	2,704,000	2,812,160
<b>TOTAL ONE-TIME EXPENDITURES</b>	<b>6,260,000</b>	<b>3,080,000</b>	<b>2,600,000</b>	<b>2,704,000</b>	<b>2,812,160</b>
<b>NET SOURCES (USES) OF FUNDS</b>	<b>(1,967,571)</b>	<b>(10,666)</b>	<b>555,188</b>	<b>(82,182)</b>	<b>248,575</b>

## 10 YEAR PROJECTION EXPENDITURE (CONTINUED)

	2027	2028	2029	2030	2031	2032
	Projected	Projected	Projected	Projected	Projected	Projected
<b>DEPARTMENT SALARIES</b>						
Animal Control	-	-	-	-	-	-
City Council	35,371	36,433	37,526	38,651	39,811	41,005
City Clerk	453,384	466,985	480,995	495,424	510,287	525,596
Elections	-	-	-	-	-	-
City Attorney	37,852	38,987	40,157	41,362	42,602	43,881
City Manager	622,812	641,497	660,742	680,564	700,981	722,010
Community Outreach	-	-	-	-	-	-
Finance	848,315	873,764	899,977	926,977	954,786	983,429
Human Resources	540,117	556,321	573,010	590,201	607,907	626,144
Maintenance Custodial	221,425	228,067	234,909	241,957	249,215	256,692
Information Technology	-	-	-	-	-	-
Economic Development	161,121	165,955	170,933	176,061	181,343	186,784
Building Inspection	609,624	627,913	646,750	666,152	686,137	706,721
Code Enforcement/Rental Inspections	332,804	342,788	353,072	363,664	374,574	385,811
Public Safety	11,866,972	12,222,982	13,039,671	13,430,861	14,283,787	14,712,301
Community Development/Planning	667,871	687,907	708,544	729,801	751,695	774,246
Public Works/Engineering	1,173,207	1,208,403	1,244,655	1,281,994	1,320,454	1,360,068
Public Works Maintenance	300,579	309,597	318,885	328,451	338,305	348,454
Recreation	528,755	544,617	560,956	577,784	595,118	612,971
Parks	895,790	922,664	950,344	978,854	1,008,220	1,038,466
<b>TOTAL DEPARTMENT SALARIES</b>	<b>19,295,999</b>	<b>19,874,879</b>	<b>20,921,125</b>	<b>21,548,759</b>	<b>22,645,222</b>	<b>23,324,579</b>
<b>OTHER OPERATING EXPENDITURES</b>						
Animal Control	399,944	415,942	432,580	449,883	467,878	486,593
City Council	111,371	115,825	120,458	125,277	130,288	135,499
City Clerk	99,594	103,578	107,721	112,029	116,511	121,171
Elections	46,656	-	50,388	-	54,420	-
City Attorney	497,900	517,816	538,528	560,070	582,472	605,771
City Manager	245,939	255,777	266,008	276,648	287,714	299,223
Community Outreach	-	-	-	-	-	-
Finance	284,553	295,935	307,772	320,083	332,887	346,202
Human Resources	282,843	294,156	305,923	318,159	330,886	344,121
Maintenance Custodial	424,832	441,825	459,498	477,878	496,993	516,873
Information Technology	401,152	417,198	433,885	451,241	469,291	488,062
Economic Development	154,021	160,182	166,589	173,253	180,183	187,390
Building Inspection	603,063	627,186	652,273	678,364	705,499	733,719
Code Enforcement/Rental Inspections	112,918	117,435	122,132	127,018	132,098	137,382
Public Safety	5,074,353	5,328,071	5,594,474	5,874,198	6,167,908	6,476,304
Community Development/Planning	534,917	556,313	578,566	601,708	625,777	650,808
Public Works/Engineering	1,340,325	1,393,937	1,449,695	1,507,683	1,567,990	1,630,710
Public Works Maintenance	572,875	595,790	619,622	644,407	670,183	696,990
Recreation	641,693	667,361	694,055	721,818	750,690	780,718
Parks	301,160	313,207	325,735	338,764	352,315	366,407
<b>TOTAL OTHER OPERATING EXPENDITURES</b>	<b>12,130,108</b>	<b>12,617,534</b>	<b>13,225,904</b>	<b>13,758,481</b>	<b>14,421,982</b>	<b>15,003,944</b>
<b>NON-DEPARTMENTAL EXPEDITURES</b>						
Other Non-Departmental Expenses	2,681,941	2,789,218	2,900,787	3,016,818	3,137,491	3,262,991
Recurring Transfer to Streets	-	-	-	-	-	-
Interim Needs/Contingency	628,522	649,848	682,941	706,145	741,344	766,570
Amount charged to Departments	(3,310,463)	(3,439,066)	(3,583,727)	(3,722,963)	(3,878,835)	(4,029,562)
<b>TOTAL NON-DEPARTMENTAL EXPEDITURES</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>
<b>TOTAL RECURRING EXPENDITURES</b>	<b>31,426,107</b>	<b>32,492,413</b>	<b>34,147,030</b>	<b>35,307,240</b>	<b>37,067,204</b>	<b>38,328,522</b>
<b>NET OPERATING REVENUES (EXPENDITURES)</b>	<b>3,035,741</b>	<b>3,519,405</b>	<b>3,484,482</b>	<b>4,016,828</b>	<b>4,025,560</b>	<b>4,612,502</b>
<b>ONE-TIME EXPENDITURES</b>						
Land Purchases	-	-	-	-	-	-
Operating Transfers	2,924,646	3,041,632	3,163,298	3,289,829	3,421,423	3,558,280
<b>TOTAL ONE-TIME EXPENDITURES</b>	<b>2,924,646</b>	<b>3,041,632</b>	<b>3,163,298</b>	<b>3,289,829</b>	<b>3,421,423</b>	<b>3,558,280</b>
<b>NET SOURCES (USES) OF FUNDS</b>	<b>111,095</b>	<b>477,773</b>	<b>321,185</b>	<b>726,999</b>	<b>604,137</b>	<b>1,054,223</b>

The 10-year projections on the previous 6 pages include the following assumption:

- Most General Fund revenues are projected to increase by 4.5%, year after year.
- Building revenue projections are also based on estimated numbers of houses to be built, with 250 homes projected for Fiscal Years 2022-2023 and 2023-2024 and 225 homes projected for Fiscal Years 2024-2025 and 2025-2026, with revenue projections for Fiscal Year 2021-2022 reduced about 32% from Fiscal Year 2020-2021 actual building revenues and Fiscal Year 2022-2023 revenue projections staying level with 2021-2022.
- General Fund personnel cost projections are based on the recently adopted step system and include salary and benefit adjustments that were recently approved after a compensation study was completed and an MOU (memorandum of understanding) was approved with the Oakley Police Officers Association.
- General Fund other operating expenditures are generally projected to increase by 4% annually.
- Two additional police officers are programmed into the budget every two years, including two new officers (and other positions) being added in Fiscal Year 2022-2023 and two more officer to be hired in Fiscal Years 2024-2025, 2026-2027, 2028-2029, etc.
- In addition, two police officer positions were approved for Fiscal Year 2021-2022.
- General Fund transfers for street maintenance and improvements will be at least \$2 million beginning in Fiscal Year 2022-2023 and are projected to increase by 4% each year, thereafter.
- Also included in the General Fund transfers is \$500,000 for other purposes, such as Information Technology and Facilities Maintenance and improvements, which are also projected to increase by 4% each year, beginning in Fiscal Year 2023-2024.
- The \$5 million that is being transferred from reserves is not included in these projections, because it is coming from the reserve for capital projects, which the City does not consider to be available undesignated fund balance.

# CONTRACTS ANALYSIS

Contractor	Services		Funding Summary	
Contra Costa County Sheriff	Dispatch	\$796,490	General Fund – Taxes	\$796,490
	Forensics and Other Support Services	\$155,805	Arannual State COPS Grant (Supplemental Law Enforcement Services Funds)	\$155,805
			<b>Total Contract</b>	<b>\$952,295</b>
County Animal Services	Animal Control	\$341,874	General Fund-Taxes	\$341,874
County Library	Augmented Library Services	\$23,359	General Fund- Taxes	\$23,359
Operational Technology, Integrators, DBA OTI	Information Services	\$193,889	General Fund-Taxes 65%	\$126,028
			Cost Recoveries 35%	\$67,861
			<b>Total Contract</b>	<b>\$193,889</b>
Dean Humey Inspection Services	Plan Check/ ADA	\$75,000	General Fund – Permit Fees	\$75,000
TRB & Associates	Plan Check	\$300,000	General Fund – Permit Fees	\$300,000
DC Electric	Signal Maintenance	\$78,000	Gas Tax	\$78,000
	Street Light Maintenance	\$25,000	Assessment Districts	\$25,000
			<b>Total Contract</b>	<b>\$103,000</b>
TerraCare Landscape Co.	Parks and Landscaping Maintenance	\$1,600,000	Landscape Assessments	\$1,600,000
Universal Site Service	Park Maintenance Services	\$215,000	Landscape Assessments	\$215,000
	Facility Maintenance Services	\$131,459	General Fund Taxes	\$131,459
			<b>Total Contract</b>	<b>\$346,459</b>
Monticello Tree Service Inc.	Tree and Fence Maintenance Service	\$50,000	Landscape Assessments	\$50,000
KB Security	Cameras and Video Surveillance	\$82,000	General Fund Taxes	\$10,000
			Landscape Assessments	\$72,000
			<b>Total Contract</b>	<b>\$82,000</b>
Cole Huber LLP	Legal Services	\$300,000	General Fund Taxes	\$275,000
			Capital Projects and/or Other Funds	\$25,000
			<b>Total Contract</b>	<b>\$300,000</b>
Municipal Pooling Authority of Northern California	Insurance and Claims Administration	\$1,376,357	General Fund Taxes 65%	\$894,632
			Cost Recoveries 35%	\$481,725
			<b>Total Contract</b>	<b>\$1,376,357</b>
HMH Engineers	Development Plan Check Services	\$150,000	Development	\$150,000
Dutchover & Associates, Inc.	Landscape Architectural Services	\$150,000	Development	\$150,000
Kennedy & Associates, Inc.	Stormwater & Surveyor Services	\$50,000	Development and Stormwater Fund	\$50,000
TJKM, Inc.	Traffic Engineering Services	\$75,000	Development	\$75,000
Park Engineering, Inc.	Development Project Inspection Services	\$200,000	Development and Capital Improvement Funds	\$200,000
ENGEO, Inc.	Geotechnical Material Testing & Inspections	\$75,000	Development and Capital Improvement Funds	\$75,000
Pavement Engineering, Inc.	Materials Testing Services	\$75,000	Development and Capital Improvement Funds	\$75,000
BSK Associates, Inc.	Materials Testing Services	\$75,000	Development and Capital Improvement Funds	\$75,000
R&R Pacific Construction Inc.	Street Maintenance and Repair	\$50,000	Gas tax fund	\$50,000
CAPRA Environmental	Weed and Brush Maintenance	\$50,000	Stormwater Fund	\$50,000
Pacific Display	Downtown Tree Lighting Maintenance	\$35,422	Citywide Community Parks Fund	\$35,422
IW Backhoe & Constructions	Repair & Maintenance of Underground Infrastructure	\$50,000	Development and Capital Improvement Funds	\$50,000
Dillon Electric	Electrical Maintenance	\$50,000	Development and Capital Improvement Funds	\$50,000
Waterworks Industries, Inc.	Lake and Pump Station Maintenance Service	\$100,000	Landscape Assessments & Community Facilities Districts	\$100,000
Revel Environmental Manufacturing	Stormwater Maintenance	\$20,000	Stormwater Fund	\$20,000
Strike Doors LLC	Door and Gate Service	\$50,000	General Fund Taxes	\$50,000
H & R Plumbing and Drain Cleaning, Inc.	Storm Drain Cleaning and Flushing Service	\$50,000	Landscape Assessments & Community Facilities Districts	\$50,000
Quality Locksmith	Key and Lock Service	\$50,000	General Fund Taxes	\$50,000
Advanced Elevator Solutions	Elevator Inspections, Service, Testing	\$50,000	General Fund Taxes	\$50,000
Site One Landscape Supply	Irrigation controller repairs and installation	\$50,000	Landscape Assessments	\$50,000
Bust-A-Bug	Pest Control Services	\$16,320	general fund taxes	\$16,320
WCA, Inc.	Tree trimming removals stump grinding	\$100,000	Landscape Assessments	\$100,000
Mazzy's Fire Protection Specialists	Fire Extinguishers, Fire Escape, Emergency Exit Lighting,	\$10,000	General Fund Taxes	\$10,000
Bay Alarm	Alarm services and fire sprinklers for City Hall	\$25,000	General Fund Taxes	\$25,000
Ideal Protection Security	Alarm services for PWOB and ORB	\$2,000	General Fund	\$2,000
Contract Sweeping Services, Inc.	Stormwater Maintenance	\$288,750	Stormwater Fund	\$288,750
Jet Mulch, Inc.	Park and Landscape Maintenance Service	\$150,000	Landscape Assessments	\$150,000

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## **APPROPRIATIONS LIMIT**

Under California Law, the City of Oakley annually calculates its “Appropriation Limit”, which is the level of expenditures that can be funded using tax dollars. This calculation has its origin in Proposition 4, commonly known as the Gann Initiative; thus, this calculation is sometimes referred to as the Gann Limit.

Proposition 4 was passed by California voters in November 1979 and places limits on the amount of tax revenue which can be spent by governmental entities on an annual basis. Prop 4 became effective in fiscal year 1980-81 and used fiscal year 1978-79 revenues as the base for the calculation. The calculations were further refined by the passage of Proposition 111 in June of 1990. The base year revenues are increased annually by a factor that combines the governmental entity’s population growth rate and the increase in the California per capita personal income. Cities may choose to use their population growth rate or their county’s population growth rate. For fiscal year 2022-2023 the City elected to use the city’s growth rate and has calculated the appropriation limit to be \$14,843,735.

The following types of revenues received by the City of Oakley have been deemed to be from tax proceeds and therefore included in the appropriation limit calculation:

Property Tax	Sales & Use Tax	Motor Vehicle In-Lieu
Business License Tax		Transient Occupancy Tax

The following types of revenues received by the City of Oakley have been deemed not to be from tax proceeds as they fall within the exclusions of the appropriations limits:

Gasoline Tax	Impact Fees	Charges for Services
Local Transportation Funds		SB 90 Mandate Reimbursement

Due to the pass-through nature of many city revenues, there was concern that revenues would be included in both the city’s and the state’s calculation. California Government Code Section 7903 requires that if State funds are provided to cities with no restrictions on their expenditures, the city includes these funds in their calculation. If the State specifies use of the funds, they are included in the State’s calculation.

**CITY OF OAKLEY  
 APPROPRIATIONS LIMIT CALCULATION  
 FOR FISCAL YEAR 2022-2023**

<i>Beginning Limit (FY 2021-2022):</i>	\$13,425,784
<i>Per Capita Income Growth Factor</i>	x 1.0755
<i>Higher of:</i>	
<i>County Population Growth Factor</i>	
<i>Population Growth Factor</i>	<u>x 1.0280</u>
<i>Limit (FY 2022-2023):</i>	<u>\$14,843,735</u>

## GLOSSARY OF BUDGET TERMINOLOGY

<b>Appropriation:</b>	An authorization by the City Council to make expenditures and to incur obligations for a specific purpose within a specific time frame.
<b>Assessed Value:</b>	The value placed on real estate or other property by the County Assessor as a basis for levying ad valorem (rate based) property tax.
<b>Assessment District:</b>	A defined area of land that is benefited by the acquisition, construction or maintenance of a public improvement. An assessment is levied and collected on the regular property tax bill to fund the improvements.
<b>Audit:</b>	Scrutiny of the City’s accounts by an independent auditing firm to determine whether the City’s financial statements are fairly presented in conformity with generally accepted accounting principles. An independent audit is performed annually.
<b>Available Beginning Fund Balance:</b>	Unencumbered resources available in a fund from the prior fiscal year after payment of prior fiscal year expenditures.
<b>Bond:</b>	Capital raised by issuing a written promise to pay a specified sum of money, called the face value or principal amount, with interest at predetermined intervals.
<b>Budget:</b>	A financial plan, usually for a one or two year period, listing an estimate of recommended expenditures and the recommended means of financing them.
<b>Capital Improvement Plan (CIP):</b>	The five-year financial plan for capital improvements, including considerations for related debt service and future ongoing maintenance. The CIP is adopted in a separate document and updated annually.

<b>Deficit:</b>	An excess of expenditures over revenues (resources).
<b>Department:</b>	An organizational unit comprised of divisions or functions. It is the basic unit of service responsibility encompassing a broad mandate of related activities.
<b>Expenditure:</b>	The actual payment for goods and services.
<b>Fiscal Year (FY):</b>	The period designed by the City for the beginning and ending of financial transactions. The City of Oakley fiscal year begins July 1st and ends June 30th of the following year.
<b>Full-Time Equivalent (FTE):</b>	The amount of time a regular full or part-time position has been budgeted for in terms of the amount of time an employee works in a year.
<b>Gas Tax:</b>	Administered by the State Board of Equalization, this is an 18-cent per gallon tax on fuel used to propel a motor vehicle or aircraft. Use of the revenue is for research, planning, construction, improvement, maintenance and operation of public streets and highways or public mass transit.
<b>General Fund:</b>	The fund used to account for all financial resources except those required to be accounted for in another fund.
<b>General Fund Taxes:</b>	This is the term in the Budget to describe the City's use of general purpose tax revenue, including primarily: Property Taxes, Property Taxes in lieu of VLF, and Sales Tax.
<b>General Plan:</b>	A policy document that serves as a guideline for future development. California State law requires each city to adopt a General Plan.
<b>Infrastructure:</b>	Facilities on which the continuance and growth of the community depend on such roads, water lines, sewers, public buildings, etc.

**Internal Service Fund (ISF)**

Internal service funds account for the financing of goods and services provided by one department to another department on a cost-reimbursement basis. In Oakley, we have ISF's that serve as sinking funds for the future replacement of vehicles and equipment, and for repairs and replacements for facilities. In each case, the costs are supported by charges to departmental operating budgets.

**Lighting and Landscaping District:**

The City has established a separate District to manage and fund the maintenance of the City's Public Landscaping, Community Parks, Street Lighting, and Neighborhood Parks. Each activity is accounted for in a separate fund and budgets are established yearly as part of the District's activities. Detailed breakdowns of estimated revenues and expenditures are provided in a required engineer's report. Costs are funded by landscape assessments levied in each zone, and as necessary, subsidies or loans from other eligible funds.

**Measure J:**

In 2004, voters approved Measure J, extending a previously approved Countywide ½ cent sales tax measure for transportation related purposes. The original Measure (Measure C) included a provision that 18% of the funds are returned to local agencies based on an allocation relative population and relative maintained street miles. Expenditures are restricted to the same uses as Gas Tax but may also be applied to transit improvement and operation, growth management planning and compliance, pedestrian and bicycle trail construction, maintenance and operation parking facility development and transportation efficiency program development and operation (ridesharing, etc.). Measure J continues to be subject to Measure C's growth management component and funds may not be used to replace developer obligations that would otherwise not be publicly funded under jurisdiction policy. Measure J runs until March 2034.

**Motor Vehicle License Fee:**

A State vehicle license fee imposed on motorists for the privilege of operating a motor vehicle on the public highways.

<b>Police Services Tax:</b>	A voter approved special tax levied by the City and collected at the same time and in the same manner as property taxes that is used exclusively for Public Safety.
<b>Property Tax:</b>	Property Tax is imposed on real property (land and permanently attached improvements) and tangible personal property located within the City. Proposition 13 set the basic property tax at one percent of the assessed value of the property, and the limited the assessed value to the cash value at acquisition plus inflation, at no more than 2% per year. Property taxes are shared by all local agencies that provide service to the property. On average, Oakley receives between 5% - 6% of the basic property taxes paid by Oakley property owners.
<b>Property Tax in Lieu of VLF:</b>	In the early 1990's the State levied a local tax on vehicles, in the form of a 2% Motor Vehicle License Fee (see above). The then Governor successfully lobbied the legislature and passed a law allowing a temporary discount on the fee, if the State could afford it. A provision of that law was that the State backfill the lost revenue to the local agencies that resulted (since it was a local tax being reduced). Since then, the State has permanently lowered the Fee, and permanently backfilled it by shifting additional property taxes from their control to each local agency. This separate revenue is referred to as Property Taxes in Lieu of Vehicle License Fees (VLF).
<b>Reserved Fund Balance:</b>	Accounts used to record a portion of the fund balance as legally segregated for a specific use or not available for appropriation.
<b>Resolution:</b>	A special order of the City Council, requiring a majority vote, which has a lower legal standing than an ordinance.
<b>Revenue:</b>	Income received by the City.
<b>Road Maintenance and Repair:</b>	Senate Bill 1, also known as the Road Repair and Accountability Act of 2017, increases transportation funding and instituted much-needed reforms. SB 1 provides the first significant, stable, and on-going increase in state transportation funding in more than two decades. To receive SB1 funding, the City must contribute and

annual maintenance of effort from a different funding source such as the General Fund.

**Salaries and Benefits:**

A budget category, which generally accounts for full time and temporary employees, overtime and all employee benefits, such as medical, dental and pension costs.

**Successor Agency:**

With the dissolution of the Oakley Redevelopment Agency on February 1, 2012, the City elected to become the Successor Agency to the Redevelopment Agency, responsible for preserving and administering its non-housing related assets, paying and ensuring performance of its obligations, and for complying with the new law that requires the unimpeded winding down of the prior Redevelopment Agency's affairs.

**Successor Housing Agency:**

With the dissolution of the Oakley Redevelopment Agency on February 1, 2012, the City elected to become the Successor Housing Agency, accepting the prior Redevelopment Agency's housing related assets and related housing responsibilities.

**Taxes:**

Compulsory charges levied by a government for the purpose of financing services performed for the common benefit.

**Transient Occupancy Tax (TOT):**

A 10% tax imposed on travelers who stay in temporary lodging facilities within the City. Also referred to as a Hotel/Motel Tax.

**Unassigned Balances**

The City established a policy in fiscal year 2012-2013 that in its special purpose funds, it would budget not only anticipated revenues, but also projected remaining available fund balances. The unassigned balance amount budgeted in any fund is the amount of available funds (revenues and available fund balances) that have not yet been assigned a specific current year purpose.

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**PROPOSED ANNUAL  
CAPITAL BUDGET  
AND  
5-YEAR CAPITAL IMPROVEMENT PROGRAM  
FISCAL YEAR 2022/23**





City of Oakley FY 2022/2023 Project Summary Capital Improvement Program for Fiscal Years 2022-2023 to 2026-2027																							
Project #	Project Description	FY 2022-2023	FY 2023-2024	FY 2024-2025	FY 2025-2026	FY 2026-2027	Gas Tax HTA	Gas Tax EMBA	Stormwater Fund	Measure J	General Capital Projects	Traffic Impact Fee	Park Impact Fee	Public Facilities Impact Fee	2012 Bond Benefit	Main Street Fund	Regional Park Fund	Street Maintenance & Rehab	2016 Debt Service	Emerson Ranch Storm Water (CFD 2015-1)	Facilities Fund		
183	Estimated FY 2022-2023 Fund Balance	18,336,931	1,438,677	76,625	3,313,268	1,145	1,438	1,438	1,145	1,438	484,277	4,782	2,401,400	2,173,305	3,342,066	66,231	17,127	1,490,469	394,423	43,276	833,733	96,289	
184	FY 2022-2023 Revenues	18,581,202	354,167	5,088,595	1,411,887	1,233,770	1,233,770	979,277	900,000	770,000	-	3,583,132	2,532,740	994,471	-	10,000	165,000	2,000,000	666,769	281,206	281,206	600,000	
185	FY 2022-2023 Transfers from General Fund	7,670,000									3,260,000		203,000										
186	FY 2022-2023 Grant Contributions	203,000																					
187	FY 2022-2023 Expenditures	(6,876,415)	(949,669)		(1,311,267)	(1,240,243)		(42,204)	(89,321)	(233,275)	(256,697)	(586,034)	(81,420)	(997,909)						(674,479)	(407,236)	(540)	
188	Total Available for Capital Projects FY 2022-2023	28,144,619	1,442,984	3,163,620	3,413,268	344,233	1,743,699	3,088	1,011,674	3,000,655	3,900,138	4,947,473	3,009,281	66,231	2,863	1,393,129	2,366,921	33,686	695,733	485,740			
<b>FY 2022-2023 Proposed Expenditures</b>																							
189	Main Street Bridge Rehabilitation at CC Canal Project	50,000								50,000													
190	Piper Lane Drainage Channel Trash Capture Device Project	400,000								750,000													
191	Downtown Gateway Plaza Roadway & Parking Lot Project	6,000,000																					
192	15000 Park Roadway & Parking Lot Project	1,000,000																					
193	FY 2021-2022 Street Light Pole Replacement Project	500,000																					
194	East Cypress Road Widening (Acquisition Avenue to Jersey Island Road) Project	2,700,000					250,000	100,000		100,000	2,250,000	100,000											
195	Holly Creek Restroom Construction Project	100,000																					
196	Recreation Center Emergency Generator Project	300,000																					
197	O'Hara Avenue/Carputer Road Intersection Improvement Project	100,000																					
198	Programs at Bessie Coleman & 53rd - Program Grant Project	200,000																					
199	50000 Park Roadway & Parking Lot Project	500,000																					
200	North Road Repair and Restrooming (Emmer Av to O'Hara Av)	300,000																					
201	FY 2022-2023 Curb, Gutter, Sidewalk Repair and Reconstruction	150,000					150,000																
202	FY 2022-2023 Street Striping	60,000																					
203	FY 2022-2023 Traffic Signal Calming	80,000																					
204	FY 2022-2023 Traffic Signal Modernization	200,000					80,000																
205	FY 2022-2023 Street Repair & Restrooming	2,000,000																					
206	Laurel Road and Emmer Av Landscaping	3,500,000																					
207	Laurel Road and Emmer Av Landscaping	250,000																					
208	Holly Creek Park Background Restrooming	35,000																					
209	Bellevue Island Road (Rock Slough Bridge to Delta Rd)	800,000																					
210	City Hall Rooftop Solar Power	500,000																					
211	16023 Dog Park Signage	150,000																					
212	16023 Dog Park Signage	150,000																					
213	Local Road Safety Plan Project	80,000																					
214	City Hall Human Resources Department Remodeling Project	400,000																					
215	FY 2022-2023 ADA Implementation Project	50,000																					
216	Total Proposed Expenditures FY 2022-2023	22,679,600		1,100,000	2,400,000	330,000	1,700,000	1,700,000	990,000	5,000,000	5,750,000	4,533,000	560,000	60,000	2,863	1,393,129	2,366,921	35,000	695,733	485,740			
<b>Remaining Unassigned Balances FY 2022-2023</b>																							
183	Estimated FY 2022-2023 Fund Balance	18,336,931	1,438,677	76,625	3,313,268	1,145	1,438	1,438	1,145	1,438	484,277	4,782	2,401,400	2,173,305	3,342,066	66,231	17,127	1,490,469	394,423	43,276	833,733	96,289	
184	FY 2022-2023 Revenues	18,581,202	354,167	5,088,595	1,411,887	1,233,770	1,233,770	979,277	900,000	770,000	-	3,583,132	2,532,740	994,471	-	10,000	165,000	2,000,000	666,769	281,206	281,206	600,000	
185	FY 2022-2023 Transfers from General Fund	7,670,000									3,260,000		203,000										
186	FY 2022-2023 Grant Contributions	203,000																					
187	FY 2022-2023 Expenditures	(6,876,415)	(949,669)		(1,311,267)	(1,240,243)		(42,204)	(89,321)	(233,275)	(256,697)	(586,034)	(81,420)	(997,909)						(674,479)	(407,236)	(540)	
188	Total Available for Capital Projects FY 2022-2023	28,144,619	1,442,984	3,163,620	3,413,268	344,233	1,743,699	3,088	1,011,674	3,000,655	3,900,138	4,947,473	3,009,281	66,231	2,863	1,393,129	2,366,921	33,686	695,733	485,740			
189	Main Street Bridge Rehabilitation at CC Canal Project	50,000								50,000													
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193	FY 2021-2022 Street Light Pole Replacement Project	500,000																					
194	East Cypress Road Widening (Acquisition Avenue to Jersey Island Road) Project	2,700,000					250,000	100,000		100,000	2,250,000	100,000											
195	Holly Creek Restroom Construction Project	100,000																					
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201	FY 2022-2023 Curb, Gutter, Sidewalk Repair and Reconstruction	150,000					150,000																
202	FY 2022-2023 Street Striping	60,000																					
203	FY 2022-2023 Traffic Signal Calming	80,000																					
204	FY 2022-2023 Traffic Signal Modernization	200,000					80,000																
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215	FY 2022-2023 ADA Implementation Project	50,000																					
216	Total Proposed Expenditures FY 2022-2023	22,679,600		1,100,000	2,400,000	330,000	1,700,000	1,700,000	990,000	5,000,000	5,750,000	4,533,000	560,000	60,000	2,863	1,393,129	2,366,921	35,000	695,733	485,740			

City of Oakley Projected Revenue Summary Capital Improvement Program for Fiscal Years 2022/23 to 2026/27							
Funding Source	22/23	23/24	24/25	25/26	26/27	Total	
Traffic Impact Fee	\$ 3,900,000	\$ 3,500,000	\$ 2,800,000	\$ 2,600,000	\$ 2,200,000	\$ 15,000,000	
CFD Fund	\$ 645,000	\$ 660,000	\$ 670,000	\$ 680,000	\$ 690,000	\$ 3,345,000	
2016 Debt Service	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 175,000	
Park Impact Fee	\$ 4,800,000	\$ 2,000,000	\$ 1,500,000	\$ 1,000,000	\$ 1,000,000	\$ 10,300,000	
Measure J	\$ 605,000	\$ 650,000	\$ 675,000	\$ 675,000	\$ 675,000	\$ 3,280,000	
Gas Tax	\$ 1,070,000	\$ 1,090,000	\$ 1,110,000	\$ 1,130,000	\$ 1,150,000	\$ 5,550,000	
Road Maintenance & Rehab (SB)	\$ 816,000	\$ 830,000	\$ 850,000	\$ 870,000	\$ 890,000	\$ 4,256,000	
Main Street Fund	\$ 2,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,402,000	
Grant	\$ 203,000	\$ -	\$ -	\$ -	\$ -	\$ 203,000	
Facility Fund	\$ 475,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,875,000	
2012 Bond Benefit	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 300,000	
Street Maintenance & Rehabilit	\$ 2,300,000	\$ 1,500,000	\$ 1,500,000	\$ 1,000,000	\$ 1,000,000	\$ 7,300,000	
General Capital Fund	\$ 5,000,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 6,400,000	
<b>Total</b>	<b>\$19,911,000</b>	<b>\$ 11,375,000</b>	<b>\$ 10,250,000</b>	<b>\$ 9,100,000</b>	<b>\$ 8,750,000</b>	<b>\$ 59,386,000</b>	



## CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program (CIP) is a major public infrastructure and planning tool for the City of Oakley. The CIP serves as a statement of the City's policies and financial abilities to manage the development of the community. The creation of a five-year CIP provides a systematic plan for providing infrastructure improvements within a prioritized framework and a general schedule for projects to proceed. Projects identified in the CIP meet the City's General Plan. The first year reflects the adopted budget for the upcoming Fiscal Year (FY). The remaining four years represent a schedule and estimate of future capital needs that may be funded, given projected revenues and priorities.

There are several benefits for developing and adopting a Capital Improvement Program. Not only does the CIP become a management tool for the City Council and City staff; a CIP also provides valuable information to the citizens, developers, and businesses who are interested in the development of the community. The CIP document will assist in leveraging available resources through the timing of projects, and the coordination of City projects with improvements constructed by other entities.

Despite the many benefits of a CIP, it is important to highlight the fact that this is a planning document. Changes can occur for many reasons. Revenues can fluctuate as a result of changing economic conditions or shifts in City policy. Private economic decisions can also affect the timing, scale, and location of capital projects. The City of Oakley's CIP reflects the Strategic Goals of the City Council and is a critical investment tool for the community to help promote the economic vitality and viability for the City of Oakley.

The focus of the proposed CIP for FY 2022/23 through FY 2026/27 is to maintain the core infrastructure of the City of Oakley by utilizing the most cost effective and creative approach. The CIP continues to prioritize and build new infrastructure for the community, which will enhance the quality of life for residents. In preparation of the CIP for FY 2022/23, a comprehensive review of prospective projects was performed.

The CIP for FY 2022/23 is divided into specific projects to address unique needs for each component of the City's infrastructure system (e.g., Streets, Parks & Facilities). This approach provides funding for the infrastructure maintenance, construction of new improvements, and the long-range goals for protecting the quality of the public infrastructure system in the City of Oakley. The funding for CIP projects is generally from the following sources: Measure J Sales Tax, Gas Tax, Development Traffic Impact Fees, Development Park Impact Fees, Federal & State Grants, Assessment



District Funds, and the City's General Fund. The revenues from Development Traffic Impact Fees and Development Park Impact Fees are dependent upon the private development activity and regional economic growth. The CIP for FY 2022/23 conservatively budgets a portion of these funding sources to account for unforeseen downturns in the regional economic and development activity.

There is a direct relationship between CIP project construction, economic development, and the vitality of the community. New residents want to come and live in a community that is vibrant and provides a wide range of amenities (e.g., Recreation Center, Library, etc.). Commercial developers also look to build in communities that thrive and provide amenities for today's lifestyle. The construction of CIP projects helps to enhance amenities and the quality of life for the community residents, which in turn makes Oakley a desired community for private development. The increase in the level of private development activity will provide opportunities for the City to undertake projects with various infrastructure improvements to compliment the private development projects.

## **PROPOSED CIP PROJECTS FOR FY 2022/23**

*Project #176, Oakley Regional Community Park Project* – This project transforms a 55-acre site located at the north end of Sellers Avenue that was given to the City as part of the development agreements with the Emerson and Gilbert Ranch projects. This 55-acre site was an abandoned dairy farm that has been closed for decades. This project will construct a regional park at this site that will be a destination point for the Oakley community. A team of staff, consultants, and a Council sub-committee began the process of concept planning for this site in 2016. As a result of this work, a concept plan was developed and approved by the City Council. During 2019, there were further discussions with the community to solicit input as the concept plan was refined and adopted by the City Council to reflect the needs of the community and strategic goals of the City Council. This project will be a multi-phase project that will be designed and constructed over the coming years and would potentially cost over \$60,000,000 to construct all its components. Funding for this project will be provided by a combination of grants and other local funds over several years. The first phase of this project was the demolition and removal of the abandoned and unsafe structures, which was completed in 2019. The City applied for two rounds of funding for this project from the State Proposition 68 State of California Grant in 2019 and 2021 and unfortunately was not awarded the grant. Staff will continue to explore other grant funding for this project in coming years to design and construct this project. *The funding of the preliminary project design and site clean-up was allocated in FY 2016/17 and no additional funding is requested in the FY 2022/23 budget.*

*Project #186, West Cypress Road Bridge at Contra Costa Canal Reconstruction Project* - The existing West Cypress Road Bridge that crosses the Contra Costa Canal is structurally deficient according to the latest Caltrans inspections. It will need to be reconstructed to continue to be safe and remain in service. The City of Oakley does not have a designated funding source for replacing the City's bridges and relies upon State grant programs for major bridge improvement projects. Staff will apply for Highway Bridge Replacement and Rehabilitation (HBRR) grant funding for this project and once funding has been secured for this project, the design and construction of this project will be initiated in future years. *The funding of the preliminary project design was allocated in FY 2016/17 and no additional funding is requested in the FY 2022/23 budget.*

***Project #187, Main Street Bridge at Contra Costa Canal Rehabilitation Project*** - The existing Main Street Bridge that crosses the Contra Costa Canal needs rehabilitation to protect its structural integrity and to keep it off the Caltrans structurally deficient list. The City of Oakley does not have a designated funding source for repairing, maintaining, and improving the City's bridges, and relies upon grant programs for major bridge improvement projects. Staff had applied for Highway Bridge Replacement and Rehabilitation (HBRR) grant funding for this project and secured partial funding which will be supplemented by local funds. *The funding of the preliminary project design and construction was allocated in FY 2016/17 and as part of the FY 2022/23 budget, \$50,000 from Measure J will be added to the project budget for its final construction phase.*

***Project #189, Piper Lane Drainage Channel Trash Capture Device Project*** - The Piper Lane drainage channel is one of the major drainage outfalls from the City of Oakley to the Delta in which the City is responsible for its maintenance and operation. This is an open channel that flows freely to the Delta and based on the new permit issued by San Francisco Regional Water Quality Control Board (SFRWQCB), it cannot convey trash to the open waters of the Delta. Historically, a large amount of trash and debris were transported to the Delta through this channel. This project will construct a new trash capture device at the upstream end of the channel near Vintage Parkway. The trash capture device will stop trash from flowing into the Delta and, as a result, puts the City in compliance with the SFRWQCB permit. *The initial funding of this project concept design was allocated in FY 2016/17 and as part of the FY 2022/23 budget, \$400,000 from the ARPA fund will be added to the project budget for the final design and construction.*

***Project #205, Downtown Gateway Plaza Roadway and Parking Lot Project*** - The Oakley Multi-Modal Roadway and Parking Lot Project features a new AMTRAK funded, designed, and constructed train platform station located north of Main Street in the area between 2nd Street and Norcross Lane. The facility would provide connections for the Tri Delta Transit bus service to the new train station, as well as a Park & Ride lot. The platform station is strategically located in downtown on Main Street, adjacent to the Main Street Plaza that could be used for civic events and markets. The location is within a five-minute walking radius to City Hall, the Civic Center Park, and Main Street restaurants. The project will provide approximately 300 surface parking spaces for downtown merchants and customers in addition to supporting plaza activities held on the evenings and weekends. AMTRAK will entirely fund the design and construction of



the new railroad platform station and the City will design and construct the associated public street and parking lot infrastructure. The design of this project is currently underway in collaboration with the AMTRAK design team. The construction of both projects is anticipated to start in 2023. *The original design funding for this project was allocated in FY 2017/18 and as part of the FY 2022/23 budget, \$5,000,000 from the General Capital Project Fund, \$750,000 from Gas Tax RMRA, and \$750,000 from Measure J will be added to the project budget for its final design and construction.*

***Project #211, Main Street/Rose Avenue Intersection Improvement Project*** – With the continued growth of the community and new subdivision development projects along the East Cypress Road corridor, the associated traffic volumes will increase. Improving the streets and traffic signals will be necessary to accommodate the added volume of traffic to these new neighborhoods. Main Street and Rose Avenue has operated as a stop sign controlled intersection, which is not sustainable for the long term, and therefore a traffic signal is needed at this location. City staff have been discussing this intersection improvement project with the management staff of Ironhouse Sanitary District (ISD) to explore opportunities that this project could address. The City needs better traffic flows at this intersection and ISD needs access from their prospective development site to Main Street. Currently, the Vintage Parkway neighborhood has only one access to Main Street. Installing a signal at Main Street/Rose Avenue would benefit the neighborhood by providing a long desired secondary access for the residents. Having a secondary access would not only alleviate congestion at the current intersection but would provide another option for emergency vehicles to access the neighborhood and allow quicker response times. The design of this project would start after a cost share agreement is reached between the City of Oakley and ISD. *The funding for this project will be allocated in the CIP budget in futures years, after an agreement with ISD is finalized.*

***Project #215, Downtown Parking Lot Construction Project*** – As part of the continuing efforts to improve and enhance Downtown Oakley, this project will construct a new parking lot and associated roadway infrastructure. This new parking lot construction will be in collaboration with the development project at the intersection of Main Street and Norcross Lane, which will construct a new modern retail building, “Oakley Mercantile”. This new parking lot is part of the City’s multi-phase downtown parking project. The project will be constructed on the north side of the Oakley Entrepreneur Center and the east side of the Oakley Plaza shopping center. *The funding for this project design and construction was allocated in the FY 2018/19 and as part of the FY*



*2022/23 budget, \$150,000 from the Gas Tax RMRA will be added to the project budget for its final construction phase.*

***Project #231, Sellers Avenue (Riverrock Drive to CCWD Canal Crossing) Widening and Improvement Project*** – Sellers Avenue is a 2-lane road that was constructed by Contra Costa County decades ago. The section of Sellers Avenue from East Cypress Road, to the north end of the road at the gate to the future Oakley Regional Community Park is destined to be widened to 4 lanes with curb and gutter, sidewalks, landscaped medians, bike lanes, and street lighting. Presently, the section of Sellers Avenue from East Cypress Road to Riverrock Drive has been widened and improved by the developers of the Emerson and Gilbert Ranch projects. This project will widen and improve the remaining section of Sellers Avenue from the intersection at Riverrock Drive to the gate to the future Oakley Regional Community Park. The above referenced developers paid the City the cost for curb and gutter, sidewalk, and one lane of roadway. The City will pay the remaining construction costs for the second lane and medians for this project. The timing of design and construction of this project will be in coordination with the Oakley Regional Community Park Project CIP # 176, when that project funding is secured. *The funding for this project will be allocated in the CIP budget in future years.*

***Project #246, FY 2020/21 Street Repair & Resurfacing*** - This project will repair the base and surface failures, as well as resurface the City's streets as a part of a comprehensive program to maintain the roadways for the community. Street repair and resurfacing is critical in keeping the quality of the City's street infrastructure in good condition and prevent the necessity of costly reconstruction due to the lack of proper rehabilitation and maintenance. There are a number of neighborhoods which need Sierra-Crete remediation and street repair and resurfacing, which this project will address. *The funding of this project design and construction was allocated in the prior year's budget and as part of the FY 2022/23 budget, \$500,000 from the Gas Tax RMRA will be added to the project budget for its final construction phase.*

***Project #247, East Cypress Road Widening (Knightsen Avenue to Jersey Island Road) Project*** - This project will widen and fully reconstruct East Cypress Road east of Knightsen Avenue to Jersey Island Road. The growth and development of new subdivision projects along the East Cypress Road corridor has necessitated various infrastructure improvements to accommodate the increased traffic volumes on this roadway. These improvements include the widening of East Cypress Road to City standards along the Emerson and Gilbert Ranch projects. The City of Oakley also owns a property along East Cypress Road between

Knightsen Avenue and Jersey Island Road. This property is part of the Burroughs Subdivision development site, and in collaboration with the developer of this subdivision, this City capital project will reconstruct East Cypress Road from Knightsen Avenue to Jersey Island Road. As it is the policy for frontage improvements, both the City and the developer will pay their share of this roadway construction project which will be managed and constructed by the City. *The initial funding for this project was allocated in FY 2021/22 budget and as part of the FY 2022/23 budget, \$2,250,000 from the TIF Fund, \$100,000 from Measure J, \$250,000 from Gas Tax HUTA, \$100,000 from Gas Tax RMRA will be added to the project budget for its construction.*

*Project #248, Holly Creek Park Restroom Construction Project* - This project will construct a permanent restroom facility at Holly Creek Park. The demand for City of Oakley recreational fields continues to grow, particularly for organized sports such as Baseball and Soccer leagues. The field at Holly Creek Park is one of the favorites and is a much-desired field in Oakley for leagues to play their sporting activities. This park does not have any restroom facilities, which necessitates the placement of portable toilets at this park. This approach has created many operational and sanitary issues and is not a sustainable solution to address the need for a public restroom facility. This project will construct a permanent restroom facility at this park similar to the restroom facility that was recently constructed at the Koda Dog Park. The funding for this project will primarily be from a private development project contribution which will be supplemented by local funds. *The initial funding for this project was allocated in FY 2021/22 budget and as part of the FY 2022/23 budget, \$100,000 from the Park Impact Fee fund will be added to the project budget for its final construction phase.*

*Project #249, Recreation Center Emergency Generator Project* - This project will install an emergency generator at the Oakley Recreation Center. The Recreation Center campus is the center of recreational activities for the Oakley community, and currently does not have a back-up power source. In periods of PG&E power outages, the operations at the Recreation Center that require electricity comes to a halt. This project will install an Emergency Generator behind the Recreation Center building to provide stand-by power during periods of PG&E power outages to ensure that the Recreation Center operations will continue uninterrupted. *As part of the FY 2022/23 budget, \$300,000 from the ARPA Fund will be added to the project budget for its construction.*

*Project #252, Downtown Storm Drain (AREA 29D) Improvement Project* – Many years ago the Contra Costa County Flood Control District established drainage zones

throughout the County for storm drain detention and treatment. These zones included large detention basins (e.g., Freedom Basin, Teakwood Basin, Del Antico Basin, etc.) and a network of underground pipe systems to convey the storm water runoff from the City streets to these basins. There are 9 drainage zones in the City of Oakley. Storm Drain Zone 29D covers all the Gardenia Ave and Chianti Way neighborhood streets and conveys their storm drain runoff north toward Main Street and continues northerly under the railroad tracks. All parts of the storm drain system in this zone have been constructed, except for the section of pipe from the north side of Main Street just east of Miguel Drive, to the edge of the railroad tracks. This project will design and construct this section of storm drainpipe and its associated infrastructure, which will complete all of the improvements in this zone. *The initial funding of this project design was allocated in the FY 2021/22 budget and the construction of this project will be funded in future years once sufficient funding is secured.*

***Project #255, Cypress Grove Subdivision Pump Station Building Project*** – The Cypress Grove Subdivision has a pump station, an emergency generator, and associated electrical components to support the storm drain system for this subdivision. The newer subdivisions, such as Emerson Ranch and Gilbert Ranch, house all such components in a building that is fully covered and protects their expensive electrical and mechanical components. However, at the Cypress Grove Subdivision, the pump station, emergency generator, and its associated electrical components are housed in a building with only a half roof and are exposed to environmental elements. The components degrade much quicker when exposed to the elements and require more frequent service and costly replacement. This project will construct a full roof and new walls on the existing building to enclose and protect the valuable mechanical components, and to promote their longevity. *The initial funding for this project was allocated in the FY 2021/22 budget and no additional funding is requested in the FY 2022/23 budget.*

***Project #263, O'Hara Avenue / Carpenter Road Intersection Improvement Project*** – The construction of Carpenter Road from Rose Avenue to Cinnamon Ridge Drive as part of a private subdivision development project has opened this important east/west roadway corridor for the community. This section of Carpenter Road will increase traffic flows at the intersection of O'Hara Avenue and Carpenter Road. This project will improve the traffic operations at this intersection by constructing protected left turn lanes on Carpenter Road on both the westbound and eastbound approaches to O'Hara Avenue. Additional improvements include the installation of a video detection system and reconfiguration of the striping at this intersection. *The initial funding for this*



*project was allocated in the FY 2021/22 budget and as part of the FY 2022/23 budget, \$100,000 from the TIF Fund will be added to the project budget for its final design and construction.*

***Project #265, Irrigation Well Installation at City's Freedom Basin Project*** – This project will install a new irrigation well adjacent to O'Hara Avenue next to the City owned storm drain basin, more commonly known as Freedom basin. This new well will provide the City with an independent, stable, and continuous source of water to irrigate the large field that is used by an assortment of leagues for sporting activities. The existing well used to irrigate the field is owned and operated by the High School District, and due to its continuous breakdowns, this well is not a reliable source to provide the massive amount of irrigation water needed for this field. *The initial funding of this project was allocated in the FY 2021/22 budget and as part of the FY 2022/23 budget, \$200,000 from the Park Impact Fee Fund will be added to the project budget for its construction.*

***Project #268, Main Street / Delta Road Intersection Signalization Project*** – This project will install a traffic signal and improve the Main Street / Delta Road intersection. This intersection is identified to have a traffic signal per the City's Traffic Impact Fee program. With the increase in traffic volumes at this location, a signal will improve safety and traffic circulation. The preliminary design of this project will get started in FY 2021/22 to develop the plan and identify the Right of Way that is needed for this project. In the subsequent year, the final design and Right of Way acquisition will be completed. *The initial funding of this project was allocated in the FY 2021/22 budget and no additional funding is requested in the FY 2022/23 budget.*

***Project #269, Main Street / Brownstone Road Intersection Signalization Project*** – This project will install a traffic signal and improve the Main Street / Brownstone Road intersection. This intersection is identified to have a traffic signal per the City's Traffic Impact Fee program. With the increase in traffic volumes at this location, a signal will improve safety and traffic circulation. The preliminary design of this project will get started in FY 2021/22 to develop the plan and identify the Right of Way that is needed for this project. In the subsequent year, the final design and Right of Way acquisition will be completed. *The initial funding of this project was allocated in the FY 2021/22 budget and no additional funding is requested in the FY 2022/23 budget.*

***Project #270, Hall Street Extension Project*** – This project will extend Hall Street north of Main Street to provide a direct connection to the new parking lot that will be constructed as part of the Downtown Gateway Plaza Roadway and Parking Lot Project. This project is consistent with the Downtown Vision program that was approved by the City Council and will help to improve the traffic flows and parking lot accessibility in the Downtown area. *The initial funding of this project was allocated in the FY 2021/22 budget and no additional funding is requested in the FY 2022/23 budget.*

***Project #271, Sheriff Annex Building Demolition Project*** – The Contra Costa County Sheriff Department had an annex building located at 210 O’Hara Avenue that serviced the Oakley area. This facility had been vacated for several years and is no longer in operation. This facility has deteriorated and has become a spot for homeless to gather and create collateral problems. The County has agreed to give the property to the City to be used for a future Library site. Since it will take some time to secure funding for the Library, this building would need to be demolished to secure the site from health and safety perspective. The County has agreed to pay half the cost of the demolition to the City. *The funding of this project was allocated in the FY 2021/22 budget and no additional funding is requested in the FY 2022/23 budget.*

***Project #273, Laurel Road Extension Project (Teton Road to Sellers Avenue)*** - This Project will extend Laurel Road from Teton Road to Sellers Avenue providing an alternate and much needed secondary route to East Cypress Road. Currently, the only way in and out of eastern Oakley is via Main Street to East Cypress Road. This current route along East Cypress Road passes by an elementary and middle school and crosses the Burlington Northern Santa Fe (BNSF) railroad tracks. Extending Laurel Road from Teton Road to Sellers Avenue will provide a secondary access route out of the Cypress Road corridor. The design of this project, right of way acquisition, and permit processing from BNSF will take several years to accomplish. *The initial funding of this project was allocated in the FY 2021/22 budget to perform concept design and as a part of the FY 2022/23 budget, \$300,000 from the TIF Fund will be added to the project budget for its continuing design.*

***Project #274, Neroly Road Repair and Resurfacing Project (Empire Avenue to O’Hara Avenue)*** - Neroly Road was constructed as a part of the Magnolia Park Subdivision. Since that time the roadway has settled in areas near the utility manholes causing an uneven asphalt surface. Staff has continually performed patching near the manholes to keep the roadway surface smooth. This temporary fix has provided good results but



didn't address any underlying problems. This project will perform engineering investigation and excavation at several locations to determine the cause of the settling at the utility manholes and to provide a solution to remedy the problem. *As a part of the FY 2022/23 budget, \$200,000 from the Gas Tax RMRA, and \$100,000 from the Street Maintenance and Rehabilitation Funds will be allocated to the project budget for its design and construction.*

***Project #275, FY 2022/23 Curb, Gutter and Sidewalk Repair & Reconstruction Project -***

This project will coordinate with the responsible property owners to repair and reconstruct damaged and broken concrete curb, gutter, and sidewalks throughout the City. The construction of this project will eliminate trip and fall accidents caused by sidewalk and curb uplifted by tree root overgrowth and provide safe paths of travel for the community. This project works in coordination with the 50-50 cost share program that helps the property owners address concrete sidewalk and curb and gutter uplifts. *As a part of the FY 2022/23 budget, \$150,000 from the Gas Tax HUTA will be allocated to the project budget.*

***Project #276, FY 2022/23 Street Restriping Project -*** This project will restripe various City streets each year to help maintain delineations that are marked for usage by motorists and pedestrians. The work performed under this project focuses on the streets that are not in the plan for resurfacing in the next two years, and need the striping for lane delineation (centerline, edge line, crosswalk, pavement marking) to provide safer streets for the community. *As a part of the FY 2022/23 budget, \$60,000 from the 2012 Bond Benefit fund will be allocated to the project budget.*

***Project #277, FY 2022/23 Traffic Calming Project –*** The traffic operations in the community have become one of the major issues that the Police and Public Works Departments handle on a regular basis. This project provides funding for the placement of traffic calming features in accordance with the neighborhood traffic calming policy. Various traffic calming requests are being evaluated by staff from the Police and Public Works Departments and are addressed in collaboration with the residents based on priority, and the order they are received. *As a part of the FY 2022/23 budget, \$80,000 from the Gas Tax HUTA will be allocated to the project budget.*

***Project #278, FY 2022/23 Traffic Signal Modernization Project –*** Traffic operations and public safety have become one of the more important issues for the community. Public Works staff are continually working to improve the traffic operations on City streets.

This project will replace some of the older internal components of the City's traffic signal systems which will improve the coordination of the City's traffic signal operations. *As a part of the FY 2022/23 budget, \$200,000 from the Traffic Impact Fee Fund will be allocated to the project budget.*

***Project #279, FY 2022/23 Street Repair and Resurfacing Project*** - This project will repair the base and surface failures, as well as resurface the City's streets as a part of a comprehensive program to maintain the roadways for the community. Street repair and resurfacing is critical in keeping the quality of the City's street infrastructure in good condition and prevent costly reconstruction due to the lack of proper rehabilitation and maintenance. This project will address a number of neighborhoods which need Sierra-Crete base remediation in addition to repair and resurfacing. *As a part of the FY 2022/23 budget, \$2,000,000 from the Street Maintenance and Rehabilitation Fund will be allocated to the project budget.*

***Project #280, Laurel Road Widening Project (O'Hara Avenue to Cloverbrook Avenue)*** - Laurel Road from O'Hara Avenue to Cloverbrook Avenue is the last section of Laurel Road that needs to be widened and improved. Laurel Road is a major Arterial Road and the City's designated truck route with a direct connection to Highway 4. This section of Laurel Road has not been widened or improved due to the lack of Right of Way and is starting to deteriorate due to the large volume of vehicles that use Laurel Road every day. Staff is working with the property owners to obtain the necessary right of way for the widening; and will begin the design of this project which will require major utility relocation of Western Area Power Administration (WAPA) utility poles as a part of this project. This entire project will span several years to complete due to the complex nature of its various components. *As a part of the FY 2022/23 budget, \$2,500,000 from the Traffic Impact Fee Fund will be allocated to the project budget.*

***Project #281, Enrico Cinquini Park Construction Project*** – The developer of the Stonewood Subdivision, a collection of 262 lots, was conditioned to construct a new park (Enrico Cinquini Park) at the intersection of Rose Avenue and Carpenter Road. The obligation of the developer is the total amount of their Park Impact Fee (\$2.1M), which would not be sufficient to construct this park and its associated facilities and features. One of the features includes a parking lot, and as result, the City will design and construct this park utilizing the Park Impact Fee obligation of the developer, as well as supplementing it with additional City Park Impact fees. *As a part of the FY 2022/23*

*budget, \$3,500,000 will be allocated to the project budget: \$2,100,000 from the Developer contribution and \$1,400,000 from Park Impact Fee Fund.*

***Project #282, Laurel Road and Empire Avenue Landscaping Mulch Project*** – One of the key components of having landscaped areas that are vibrant and growing, is soil protection from the environmental elements. In Oakley with hot temperatures and winds, the top soil gets eroded away, and without protection it exposes plant roots that will derogate the plant and diminish its growth; and in many cases can cause plant failure. This project will cover all landscaped areas along Laurel Road and Empire Avenue with mulch, which will keep the topsoil in place and protect the plant roots from exposure to high temperatures, which in turn will promote healthy plants. *As a part of the FY 2022/23 budget, \$250,000 will be allocated to the project budget from the Lighting & Landscaping Assessment District Fund.*

***Project #283, Laurel Road Bridge Widening over Marsh Creek Project*** – Laurel Road at the Marsh Creek Bridge is currently a narrow 2 lane roadway that is structurally inadequate and needs to be widened and improved to tie into the future Laurel Extension at Teton Road. This project will complement Capital Improvement Project No. 273 and provide improved access for Laurel Road and accommodate the future traffic volumes from the developments along the East Cypress Corridor. *As a part of the FY 2022/23 budget, \$35,000 will be allocated to the project budget from the 2016 Debt Service Fund.*

***Project #284, Holly Creek Park Playground Resurfacing Project*** - The Holly Creek Park Playground currently has a loose rubber surface and presents ADA accessibility concerns. The existing rubber surface is difficult to maintain, receives numerous park user complaints, and does not provide sufficient fall protection. This project would replace and upgrade the surface to current ADA and safety standards. The City has secured nearly \$203,000 in grant funds from the California Department of Parks and Recreation Per Capita for this project, which will be supplemented by local funds. This project complements Capital Improvement Project No. 248 - Holly Creek Park Restroom Construction Project and is a major enhancement to this park facility. *As a part of the FY 2022/23 budget, \$403,000 will be allocated to the project budget: \$200,000 from the Park Impact Fee Fund and \$203,000 from the State Grant.*

***Project #285, Bethel Island Road Construction Project (Rock Slough Bridge to Delta Road)*** – Bethel Island Road south of East Cypress Road and the Rock Slough Bridge are



being constructed as part of a private development along East Cypress Road. This Project will construct Bethel Island Road from the bridge conform on the south side of Rock Slough to Delta Road. Currently, East Cypress Road is the only way to access the developments in this area and with the construction of this project, it will serve as a much-needed secondary access route to accommodate the increase in traffic volumes. The road will consist of a 4-lane divided roadway 2 lanes in each direction with bike lanes, sidewalk, median island, landscaping, and a traffic signal and intersection widening at Delta Road. Staff will be working with the property owners to obtain the necessary right of way for this project and will proceed with the design of the project in coming years. *As a part of the FY 2022/23 budget, \$800,000 will be allocated to the project budget: \$400,000 from the TIF Fund and \$400,000 from the ARPA Fund.*

***Project #286, City Hall Rooftop Solar Power Project*** – This project will install solar panels on the roof of the Civic Center to provide the electricity needed for the operation of the Civic Center facilities in a sustainable and environmentally friendly approach. The implementation of this project will reduce the carbon footprint of the Civic *Center operations which is a part of the new Strategic Goals for the City. As a part of the FY 2022/23 budget, \$550,000 will be allocated to the project budget from the Public Facilities Impact Fee Fund.*

***Project #287, Koda Dog Park Shade Structure Project*** – The Koda Dog Park has become a very popular destination for residents and visitors to bring their dogs to exercise and play. One of the frequent requests from the community has been for a shade structure at this park, especially in the areas that people can sit on benches while their dog's play. This project will construct new shade structures that would complement this park and its facilities for the enjoyment of all visitors to the Koda Dog Park. *As a part of the FY 2022/23 budget, \$150,000 will be allocated to the project budget from the Park Impact Fee Fund.*

***Project #288, Senior Center Roof and HVAC Repair and Replacement Project*** – The City of Oakley has leased the former fire station building located at 215 2nd Street to the Oakley Senior Citizens group. The roof is starting to deteriorate and needs to be repaired, and the HVAC system is failing and inadequate for the space. The rehabilitation project includes roof repairs and replacing the HVAC system to accommodate the facility. This work will be funded by the Community Development Block Grant (CDBG) funds, as well as the City of Oakley's matching funds. *As a part of*



*the FY 2022/23 budget, \$10,000 will allocated to the project budget from the Public Facilities Impact Fee Fund.*

***Project # 289, Local Streets and Roads Safety Plan (LSRP) Project*** – Contra Costa Transportation Authority’s (CCTA) Vision Zero Initiative is a plan to have zero pedestrian and bicycle fatalities or severe injuries by the year 2030. This project will establish a safety improvement plan for the City of Oakley to incorporate into future projects. As Federal funds become available, eligible projects that have an established LSRP will have a better chance of receiving Federal funds. *As a part of the FY 2022/23 budget, \$90,000 will be allocated to the project budget from the Measure J Fund.*

***Project # 290, City Hall Human Resources Department Remodeling Project*** – The City of Oakley strives to provide exemplary service to all customers. One key part of the City operations is the Human Resources Department that serves both internal and external customers. The lack of functional office space has been a challenge for the Human Resources Department staff. Due to the nature of their work, the Human Resources Department are in need private office space for meeting with customers and having a proper and secure space for keeping confidential documents. This project will remodel the administration section of City Hall by creating office space, a secure file room, and a reception area for the customers to meet with the Human Resources Department staff in a private setting. *As a part of the FY 2022/23 budget, \$450,000 will be allocated to the project budget from the Facilities Fund.*

***Project #291, FY 2022/23 ADA Implementation Plan Project*** - The Transition Plan details a program that will bring the City’s programs, procedures, practices, facilities, sidewalks and curb ramps into compliance under the American Disabilities Act (ADA). The City of Oakley is required to prepare and implement an ADA Transition Plan in order to adhere to the legal requirements related to the U.S. Department of Justice. The City’s ADA Transition Plan was prepared and adopted by City Council which identified over \$100M of improvements needed to fully implement all components of this ADA Transition plan. The recommendations of this plan will be implemented over the coming years in phases as funding is allocated. *As a part of the FY 2022/23 budget, \$50,000 will be allocated to the project budget from the Gas Tax HUTA Fund.*

## Completed Projects in FY 2021/22

PROJECT LOCATIONS	
A Traffic Signal Modernization Project	G Main and Cypress Intersection Improvement Project
B Laurel Road Resurfacing Project (O'Hara to Empire)	H Legless Lizard Preserve Fence Project
C Police Department Parking Lot Expansion Project	
D Civic Center Park Renovation Project	
E Curb, Gutter, & Sidewalk Repair Project	
F Civic Center Roof Replacement Project	



**A. Traffic Signal Modernization Project**

### Traffic Signal Modernization Project

Traffic operations and public safety has become one of the more important issues for the community. Public Works staff are continually working to improve the traffic operations on the City's streets. This project replaced some of the older internal components of the City's traffic signal systems which will allow better and more coordinated traffic signal operations.



**B. Laurel Road Resurfacing Project (O'Hara to Empire)**

### Laurel Road Resurfacing Project

Laurel Road located between O'Hara Avenue and Empire Avenue serves over 10,000 vehicles per day. Over the years, the road had started to deteriorate and was in very poor condition. This project repaired the failed asphalt pavement and resurfaced the entire road from O'Hara Avenue to Empire Avenue. As part of this project, Class IV Bicycle Lanes (Buffered Bicycle Lanes) that are separate from the vehicular travel lanes were installed providing higher awareness for the motorists and bicyclists and increased comfort for bicyclists.



**C. Police Department Parking Lot Expansion Project**

**Police Department Parking Lot Expansion Project**

To address the deficient parking issues in the existing Police Department parking lot, the City of Oakley was able to acquire a vacant property adjacent to the existing Police Department parking lot, with access to West Ruby Street. This new parking lot will provide Police Officers direct access to West Ruby Street and other major streets in Oakley. This will be a significant safety improvement as well as improve response times for police officers by not having to navigate the busy parking lot used by Black Bear Diner Restaurant customers.



**D. Civic Center Park Renovation Project**

**Civic Center Park Renovation Project**

The Oakley Civic Center has been used by the community for public events and gatherings throughout the year. The Civic Center Park was home to 2 large Oak trees that were the centerpiece of the park, along with its associated landscaping. One of the Oak trees suffered a major failure which caused the tree to collapse and fall. As a result of the tree failure, Staff developed a plan to renovate the park and address the infrastructure damages that were caused by the fallen Oak tree. The work on this project included: concrete amphitheater seating, a playground, playground surfacing, a picnic area, a Sequoia holiday tree planting, and perimeter fencing.



**E. Curb, Gutter, & Sidewalk Repair Project**

**Curb, Gutter, & Sidewalk Repair Project**

This project coordinates with the responsible property owners to repair and reconstruct damaged and broken concrete, curb, gutter, and sidewalks throughout the City. The construction of this project eliminated trip and fall accidents caused by sidewalk and curbs uplifted by tree root overgrowth and provided safe paths of travel for the community. This project worked in coordination with the 50-50 cost share program that helps the property owners address concrete sidewalk and curb and gutter uplifts.





**F. Civic Center Roof Replacement Project**

**Civic Center Roof Replacement Project**

The roofing of the City Hall building are a combination of concrete tiles and composition shingles that have deteriorated over the years. Inspection of the roofing identified multiple failures including damage from water leakage during the rainy seasons. The project included replacement of the tiles and shingles with a uniform membrane roof, replacement of sealants at all roof penetrations, adjusting and securing concrete tiles, replacing failed flashing components and fiber cement used on the parapet wall with a uniform membrane.



**G. Main & Cypress Intersection Improvement Project**

**Main & Cypress Intersection Improvement Project**

This project was to repair and resurface the intersection of Main Street and Cypress Road. This is the main route to the East Cypress development projects that are currently under construction. With the large volume of traffic, including construction traffic, the intersection started to show signs of fatigue and failure. Since the construction is going to continue, this intersection needed to be repaired and resurfaced. The project repaired failed areas within the intersection and resurfaced approximately 26,000 sf with 2 inches of new asphalt.



**H. Legless Lizard Preserve Fence Project**

**Legless Lizard Preserve Fence Project**

The Legless Lizard Preserve is an open space area that was once a weed infested field with a wooden fence along the railroad tracks. Local wine grape vines were planted to provide an aesthetic appeal and mitigate the constant blowing sand and tumble weeds into the adjacent neighborhood. Over the last few years, the existing wood fence was being vandalized along with the grape vines by transients that were entering the preserve and setting up their encampments. This project installed approximately 2,275 feet of new 6' tall chain link fence to stop the vandalism and protect the preserve.

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
Project Title:	Oakley Regional Community Park Project			Project Proponent:	Public Works and Engineering				
Project Category:	Park			Project Manager:	City Engineer				
Project Type:	Park Facility Construction			Project Number:	176				
Project Priority:	Moderate			In Successor Agency Area:	No				
Project Description:	This project will design and construct a Regional Community Park at the north end of Sellers Avenue.								
Project Justification:	This project transforms a 55-acre site at the end of Sellers Avenue that was given to the City as part of the development agreements with the Emerson and Gilbert Ranch development projects. This 55-acre site had a number of older structures related to a dairy farm that had been closed for decades. The first phase of this project was to demolish the old and abandoned structures, which were a safety concern, and to clean up the site. This task was accomplished in the summer of 2019. In March of 2021, the City applied for a State Proposition 68 grant to fund the first phase of this project and unfortunately did not qualify for the grant. The construction of the Oakley Regional Park will span several years as funding is secured through a combination of State Grants and local funds.								
PROJECT FINANCING DETAILS									
Project Expenditures	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Planning & Design	\$ 50,000						\$ 50,000		
Environmental	\$ 100,000						\$ 100,000		
Right of Way							\$ -		
Construction	\$ 3,400,000						\$ 3,400,000		
Operating Costs							\$ -		
<b>TOTAL</b>	<b>\$ 3,550,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,550,000</b>		
Project Funding	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Traffic Impact Fee							\$ -		
L&L District							\$ -		
Community Park Fund	\$ 550,000						\$ 550,000		
Park Impact Fee	\$ 3,000,000						\$ 3,000,000		
Redevelopment							\$ -		
Measure J							\$ -		
Gas Tax							\$ -		
Developer							\$ -		
Grant (see comments)							\$ -		
2012 Bond Benefit							\$ -		
Stormwater Fund							\$ -		
<b>TOTAL</b>	<b>\$ 3,550,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,550,000</b>		
Comments:									

City of Oakley Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	W. Cypress Road Bridge at Contra Costa Canal Reconstruction Proj.	<b>Project Proponent:</b>	Public Works and Engineering						
<b>Project Category:</b>	Bridge	<b>Project Manager:</b>	City Engineer						
<b>Project Type:</b>	Bridge Reconstruction	<b>Project Number:</b>	186						
<b>Project Priority:</b>	Moderate	<b>In Successor Agency Area:</b>	No						
<b>Project Description:</b>	This project will reconstruct the West Cypress Road bridge across the Contra Costa Canal								
<b>Project Justification:</b>	The existing West Cypress Road Bridge that crosses the Contra Costa Canal is structurally deficient according to the latest Caltrans inspections. It will need to be reconstructed in order to continue to be safe and remain in service. The City of Oakley does not have a designated funding source for repairing, maintaining, and improving the City's bridges, and relies upon State grant programs for major bridge improvement projects. The City will be looking for grant funding for this project from both State and Federal sources and Staff will apply for the Highway Bridge Replacement and Rehabilitation (HBRR) grant for this project.								
PROJECT FINANCING DETAILS									
Project Expenditures	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Planning & Design	\$ 160,000						\$ 160,000		
Environmental									
Right of Way									
Construction									
Operating Costs									
<b>TOTAL</b>	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000		
Project Funding	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Traffic Impact Fee								\$ -	
L&L District								\$ -	
Public Facilities								\$ -	
Park Impact Fee								\$ -	
Redevelopment								\$ -	
Measure J	\$ 150,000						\$ 150,000		
Gas Tax								\$ -	
Developer								\$ -	
Grant (see comments)								\$ -	
Other (see comments)								\$ -	
Stormwater Fund	\$ 10,000						\$ 10,000		
<b>TOTAL</b>	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000		
<b>Comments:</b>									

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	Main Street Bridge at Contra Costa Canal Rehabilitation Project	<b>Project Proponent:</b>	Public Works and Engineering						
<b>Project Category:</b>	Bridge	<b>Project Manager:</b>	City Engineer						
<b>Project Type:</b>	Bridge Rehabilitation	<b>Project Number:</b>	187						
<b>Project Priority:</b>	Immediate	<b>In Successor Agency Area:</b>	No						
<b>Project Description:</b>	This project will rehabilitate the Main Street bridge across the Contra Costa Canal								
<b>Project Justification:</b>	The existing Main Street Bridge that crosses the Contra Costa Canal is in need of rehabilitation to protect its structural integrity and to keep it off of the Caltrans structurally deficient list. The City of Oakley does not have a designated funding source for repairing, maintaining, and improving the City's bridges, and relies upon grant programs for major bridge improvement projects. Staff has applied for Highway Bridge Replacement and Rehabilitation (HBRR) grant funding for this project and has secured partial funding								
PROJECT FINANCING DETAILS									
<b>Project Expenditures</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>Total</b>		
Planning & Design	\$ 10,000						\$ 10,000		
Environmental							\$ -		
Right of Way							\$ -		
Construction	\$ 200,000	\$ 50,000					\$ 250,000		
Operating Costs							\$ -		
<b>TOTAL</b>	<b>\$ 210,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 260,000</b>		
<b>Project Funding</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>Total</b>		
Traffic Impact Fee							\$ -		
L&L District							\$ -		
Public Facilities							\$ -		
Park Impact Fee							\$ -		
Redevelopment							\$ -		
Measure J	\$ 100,000	\$ 50,000					\$ 150,000		
Gas Tax							\$ -		
Developer							\$ -		
Grant (see comments)	\$ 100,000						\$ 100,000		
Other (see comments)							\$ -		
Stormwater Fund	\$ 10,000						\$ 10,000		
<b>TOTAL</b>	<b>\$ 210,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 260,000</b>		
Comments:									



City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	Piper Lane drainage channel Trash Capture Device Project			<b>Project Proponent:</b>	Public Works and Engineering				
<b>Project Category:</b>	Storm Drain			<b>Project Manager:</b>	City Engineer				
<b>Project Type:</b>	Drainage Improvement			<b>Project Number:</b>	189				
<b>Project Priority:</b>	Moderate			<b>In Successor Agency Area:</b>	No				
<b>Project Description:</b>	This project will construct a Trash Capture Device at this major drainage channel.								
<b>Project Justification:</b>	The Piper Lane drainage channel is one of the major drainage outfalls from the City of Oakley to the Delta in which the City is responsible for its maintenance and operation. This is an open channel that flows freely to the Delta and based on the new permit issued by San Francisco Regional Water Quality Control Board (SRWQCB), it cannot convey trash to the open waters of the Delta. Historically, a large amount of trash and debris were transported to the Delta through this channel. This project will construct a new trash capture device at the upstream end of the channel near Vantage Parkway. The trash capture device will stop trash from flowing into the Delta and, as a result, puts the City in compliance with the SRWQCB permit.								
PROJECT FINANCING DETAILS									
<b>Project Expenditures</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>Total</b>		
Planning & Design		\$ 50,000					\$ 50,000		
Environmental							\$ -		
Right of Way							\$ -		
Construction		\$ 350,000					\$ 350,000		
Operating Costs							\$ -		
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>		
<b>Project Funding</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>Total</b>		
Traffic Impact Fee							\$ -		
L&L District							\$ -		
Public Facilities							\$ -		
Park Impact Fee							\$ -		
Redevelopment							\$ -		
Measure J							\$ -		
Gas Tax							\$ -		
Developer							\$ -		
Grant (see comments)							\$ -		
ARPA		\$ 400,000					\$ 400,000		
Stormwater Fund							\$ -		
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>		
Comments:									

<p align="center"><b>City of Oakley</b>  <b>Capital Improvement Project Information Sheet</b>  <b>Capital Improvement Program for Fiscal Years 2022/23 to 2026/27</b></p>									
<b>Project Title</b>	Downtown Gateway Plaza Roadway and Parking Lot Project			<b>Project Proponent:</b>	Public Works and Engineering				
<b>Project Category:</b>	Street			<b>Project Manager:</b>	City Engineer				
<b>Project Type:</b>	Parking Lot and Street Construction			<b>Project Number:</b>	205				
<b>Project Priority:</b>	Immediate			<b>In Successor Agency Area:</b>	Yes				
<b>Project Description:</b>	This project will construct roadway infrastructure, a gateway plaza and a downtown parking lot in coordination with the new AMTRAK Railroad Platform Station.								
<b>Project Justification:</b>	The Oakley Multi-Modal Roadway and Parking Lot Project features a new AMTRAK funded train station platform located north of Main Street between 2nd Street and Norcross Lane. The facility would provide connecting TriDelta Transit bus service to the train station, as well as a Park & Ride lot. The platform station is strategically located in downtown on Main Street adjacent to the new Main Street Gateway Plaza that could be used for civic events and markets. The project will provide approximately 300 surface parking spaces to support Park & Ride activities in addition to supporting plaza activities held on the weekends and evenings. AMTRAK will entirely fund the design and construction of the new railroad platform station and the City will design and construct the associated public street and parking lot infrastructures.								
PROJECT FINANCING DETAILS									
Project Expenditures	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Planning & Design	\$ 250,000	\$ 150,000					\$ 400,000	\$	
Environmental								\$	
Right of Way								\$	
Construction	\$ 563,613	\$ 6,350,000					\$ 6,913,613	\$	
Operating Costs								\$	
<b>TOTAL</b>	<b>\$ 813,613</b>	<b>\$ 6,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,313,613</b>	<b>\$</b>	<b>\$ 7,313,613</b>
Project Funding	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Traffic Impact Fee								\$	
L&L District								\$	
Public Facilities								\$	
Park Impact Fee								\$	
Main Street Fund	\$ 813,613						\$ 813,613	\$	
Measure J		\$ 750,000					\$ 750,000	\$	
Gas Tax		\$ 750,000					\$ 750,000	\$	
Developer								\$	
General Capital Fund		\$ 5,000,000					\$ 5,000,000	\$	
Downtown								\$	
Revitalization Fund								\$	
Stormwater Fund								\$	
<b>TOTAL</b>	<b>\$ 813,613</b>	<b>\$ 6,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,313,613</b>	<b>\$</b>	<b>\$ 7,313,613</b>
<b>Comments:</b>									

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27							
<b>Project Title:</b>	Main Street/Rose Avenue Intersection Improvement Project	<b>Project Proponent:</b>	Public Works and Engineering				
<b>Project Category:</b>	Street	<b>Project Manager:</b>	City Engineer				
<b>Project Type:</b>	Street Improvement	<b>Project Number:</b>	211				
<b>Project Priority:</b>	Moderate	<b>In Successor Agency Area:</b>	No				
<b>Project Description:</b>	This project will construct signalization and the reconfiguration of the Main Street/Rose Avenue Intersection.						
<b>Project Justification:</b>	Growth of the community necessitates improving the streets that will be needed to accommodate the increase in traffic volumes. Main Street and Rose Avenue has operated as a stop sign controlled intersection which is not sustainable for the long term, and therefore a traffic signal is needed at this location. City staff have been discussing this intersection improvement project with management of Inhouse Sanitary District (ISD) to explore opportunities that this project could address. The City needs better traffic flow at this intersection and ISD needs access from their prospective development site to Main Street. The other benefit of this project is providing the long desired secondary access for the residents of the Vintage Parkway neighborhood to Main Street. The design of this project would start after a cost share agreement is reached between the City of Oakley and ISD.						
PROJECT FINANCING DETAILS							
<b>Project Expenditures</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>
Planning & Design							\$ -
Environmental							\$ -
Right of Way							\$ -
Construction							\$ -
Operating Costs							\$ -
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Project Funding</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>
Traffic Impact Fee							\$ -
General Capital Fund							\$ -
Public Facilities							\$ -
Park Impact Fee							\$ -
Main Street Fund							\$ -
Measure J							\$ -
Gas Tax							\$ -
Grant							\$ -
2012 Bond Benefit							\$ -
Downtown Revitalization Fund							\$ -
Stormwater Fund							\$ -
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Comments:</b>							

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
Project Title:	Downtown Parking Lot Construction Project			Project Proponent:	Public Works and Engineering				
Project Category:	Street			Project Manager:	City Engineer				
Project Type:	Parking Facility Improvement			Project Number:	215				
Project Priority:	Immediate			In Successor Agency Area:	Yes				
Project Description:	This project will construct a new parking lot in downtown.								
Project Justification:	A new modern retail building "Oakley Mercantile" will be constructed in downtown near the intersection of Main Street/Norcross Lane. This project is a major enhancement to downtown Oakley which will bring new businesses to the community. In conjunction with this development project, and based on the Downtown Visioning approved by the City Council, the City will construct a new parking lot that would accommodate the needs of the new Retail Building and other downtown merchants. The construction of the building and parking lot are currently underway.								
PROJECT FINANCING DETAILS									
Project Expenditures	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Planning & Design							\$ -		
Environmental							\$ -		
Right of Way							\$ -		
Construction	\$ 3,775,000	\$ 150,000					\$ 3,925,000		
Operating Costs							\$ -		
<b>TOTAL</b>	<b>\$ 3,775,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,925,000</b>		
Project Funding	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Traffic Impact Fee							\$ -		
General Capital Fund	\$ 1,850,000						\$ 1,850,000		
Public Facilities							\$ -		
Park Impact Fee							\$ -		
Main Street Fund	\$ 1,925,000						\$ 1,925,000		
Measure J							\$ -		
Gas Tax		\$ 150,000					\$ 150,000		
Grant							\$ -		
2012 Bond Benefit							\$ -		
Downtown Revitalization Fund							\$ -		
Stormwater Fund							\$ -		
<b>TOTAL</b>	<b>\$ 3,775,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,925,000</b>		
Comments:									

City of Oakley Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	Sellers Avenue Improvements and Widening Project		<b>Project Proponent:</b>	Public Works and Engineering					
<b>Project Category:</b>	Street		<b>Project Manager:</b>	City Engineer					
<b>Project Type:</b>	Street Improvement		<b>Project Number:</b>	231					
<b>Project Priority:</b>	Moderate		<b>In Successor Agency Area:</b>	No					
<b>Project Description:</b>	This project will construct the section of Sellers Avenue from the intersection at Riverrock Drive, to the gate at the Oakley Regional Community Park site.								
<b>Project Justification:</b>	Sellers Avenue is a 2 lane road that was constructed by Contra Costa County decades ago. The section of Sellers Avenue from East Cypress Road to the north end of the road at the gate to the future Oakley Regional Community Park is desired to be widened to 4 lanes with curbs, and gutters, sidewalks, landscaped medians, bike lanes, and street lighting. The section of Sellers Avenue from East Cypress Road to Riverrock Drive has been widened by the developers of the Emerson and Gilbert Ranch projects. This project will widen and improve the remaining section of Sellers Avenue from the intersection at Riverrock Drive to the gate to the future Oakley Regional Community Park. The above referenced developers will pay the City the cost for curbs and gutters, sidewalks, and one lane of roadway along. Footing of their respective projects. The City will pay the remaining construction costs for the second lane and medians for this project.								
PROJECT FINANCING DETAILS									
<b>Project Expenditures</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>		
Planning & Design							\$	-	
Environmental							\$	-	
Right of Way							\$	-	
Construction	\$	625,000					\$	625,000	
Operating Costs							\$	-	
<b>TOTAL</b>	\$	625,000	\$	-	\$	-	\$	-	\$
<b>Project Funding</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>		
Traffic Impact Fee							\$	-	
General Capital Fund							\$	-	
Public Facilities							\$	-	
Park Impact Fee							\$	-	
Main Street Fund							\$	-	
Measure J							\$	-	
Gas Tax							\$	-	
Developer Contribution	\$	625,000					\$	625,000	
2012 Bond Benefit							\$	-	
Downtown Revitalization Fund							\$	-	
Stormwater Fund							\$	-	
<b>TOTAL</b>	\$	625,000	\$	-	\$	-	\$	-	\$
<b>Comments:</b>									

City of Oakley									
Capital Improvement Project Information Sheet									
Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
Project Title:	FY 2020/21 Street Repair and Resurficing Project			Project Proponent:	Public Works and Engineering				
Project Category:	Street			Project Manager:	City Engineer				
Project Type:	Street Resurficing Improvements			Project Number:	246				
Project Priority:	Immediate			In Successor Agency Area:	No				
Project Description:	This project will repair and resurface streets in Oakley.								
Project Justification:	This project will repair roadway base and surface failures as well as resurface the City's streets as a part of a comprehensive program to maintain the roadways for the community. Street repair and resurficing is critical in keeping the quality of the City's street infrastructure in good condition and prevent the necessity of costly reconstruction due to the lack of proper rehabilitation and maintenance. There are a number of neighborhoods which need Sierra-Crete remediation and street repair and resurficing, which this project will address.								
PROJECT FINANCING DETAILS									
Project Expenditures	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Planning & Design	\$ 100,000						\$ 100,000		
Environmental							\$ -		
Right of Way							\$ -		
Construction	\$ 1,700,000	\$ 500,000					\$ 2,200,000		
Operating Costs							\$ -		
<b>TOTAL</b>	<b>\$ 1,800,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,300,000</b>		
Project Funding	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Traffic Impact Fee							\$ -		
L&L District							\$ -		
Public Facilities							\$ -		
Park Impact Fee							\$ -		
General Capital Fund	\$ 500,000						\$ 500,000		
Measure J	\$ 400,000						\$ 400,000		
Gas Tax		\$ 500,000					\$ 500,000		
Developer							\$ -		
2012 Bond Benefit							\$ -		
Downtown							\$ -		
Revitalization Fund							\$ -		
Stormwater Fund							\$ -		
RMRA	\$ 900,000						\$ 900,000		
<b>TOTAL</b>	<b>\$ 1,800,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,300,000</b>		
Comments:									



City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	East Cypress Road Widening (Knights-on Avenue to Jersey Island Road)		<b>Project Proponent:</b>	Public Works and Engineering					
<b>Project Category:</b>	Street		<b>Project Manager:</b>	City Engineer					
<b>Project Type:</b>	Street Improvement		<b>Project Number:</b>	247					
<b>Project Priority:</b>	Moderate		<b>In Successor Agency Area:</b>	No					
<b>Project Description:</b>	This project will install a signal at the intersection of East Cypress Road and Knightsen Avenue in addition to widening and improving this intersection and East Cypress Road.								
<b>Project Justification:</b>	The growth and development of new subdivision projects along the East Cypress Road corridor has necessitated various infrastructure improvements to accommodate the increased traffic volumes on this road. This project will widen and improve East Cypress Road to east of Knightsen Avenue to Jersey Island Road. The improvements will include curb and gutter, side walks and a median island. The widening will stop short of the Contra Costa Canal where the developer to the east of the canal will be responsible to continue the widening and improvement of East Cypress Road.								
PROJECT FINANCING DETAILS									
Project Expenditures	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Planning & Design	\$ 500,000						\$ 500,000	\$	-
Environmental								\$	-
Right of Way								\$	-
Construction	\$ 6,000,000	\$ 2,700,000					\$ 8,700,000	\$	-
Operating Costs								\$	-
<b>TOTAL</b>	<b>\$ 6,500,000</b>	<b>\$ 2,700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,200,000</b>	<b>\$</b>	<b>-</b>
Project Funding	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Traffic Impact Fee	\$ 6,500,000	\$ 2,250,000					\$ 8,750,000	\$	-
General Capital Fund								\$	-
Public Facilities								\$	-
Park Impact Fee								\$	-
Main Street Fund								\$	-
Measure J		\$ 100,000					\$ 100,000	\$	-
Gas Tax		\$ 350,000					\$ 350,000	\$	-
Grant								\$	-
2012 Bond Benefit								\$	-
Downtown Revitalization Fund								\$	-
Stormwater Fund								\$	-
<b>TOTAL</b>	<b>\$ 6,500,000</b>	<b>\$ 2,700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,200,000</b>	<b>\$</b>	<b>-</b>
Comments:									

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27						
<b>Project Title:</b>	Holly Creek Park Restroom Construction Project	<b>Project Proponent:</b>	Public Works and Engineering			
<b>Project Category:</b>	Park	<b>Project Manager:</b>	City Engineer			
<b>Project Type:</b>	Park Facility Improvement	<b>Project Number:</b>	248			
<b>Project Priority:</b>	Immediate	<b>In Successor Agency Area:</b>	No			
<b>Project Description:</b>	This project will install a restroom at Holly Creek Park.					
<b>Project Justification:</b>	The demand for City of Oakley recreational fields continues to grow, particularly for organized sports such as the Baseball and Soccer leagues. The field at Holly Creek Park is one of the favorite and much desired fields in Oakley for leagues to play their sporting activities. This park does not have any restroom facilities, which necessitates the placement of portable toilets at this park. This approach has created many operational and sanitary issues and is not a sustainable solution to address the need for a public restroom facility. This project will construct a permanent restroom facility at this park similar to the restroom facility that was constructed at the Koda Dog Park. The funding for this project will be partially from a private development project contribution which will be supplemented by City's Park Impact Fee funds.					
PROJECT FINANCING DETAILS						
<b>Project Expenditures</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>
Planning & Design						
Environmental						
Right of Way						
Construction	\$ 350,000	\$ 100,000				
Operating Costs						
<b>TOTAL</b>	<b>\$ 350,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Project Funding</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>
Traffic Impact Fee						
L&L District						
Public Facilities						
Park Impact Fee	\$ 200,000	\$ 100,000				
General Capital Fund						
Measure J						
Gas Tax						
Developer Contribution	\$ 150,000					
2012 Bond Benefit						
Downtown Revitalization Fund						
Stormwater Fund						
<b>TOTAL</b>	<b>\$ 350,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Comments:</b>						



City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	Recreation Center Emergency Generator Project		<b>Project Proponent:</b>	Public Works and Engineering					
<b>Project Category:</b>	Facility		<b>Project Manager:</b>	City Engineer					
<b>Project Type:</b>	Facility Improvement		<b>Project Number:</b>	249					
<b>Project Priority:</b>	Immediate		<b>In Successor Agency Area:</b>	No					
<b>Project Description:</b>	This project will install an emergency generator at the Recreation Center site.								
<b>Project Justification:</b>	The Recreation Center campus is the center of recreational activities for the Oakley community, and currently does not have a back-up power source. In periods of PG&E power outages, the operations at the Recreation Center that require electricity come to a halt. This project will install an Emergency Generator behind the Recreation Center building to provide stand-by power during periods of PG&E power outages to ensure that the Recreation Center operations will continue uninterrupted. Staff is pursuing grant funding to be able to fund the construction of this project.								
PROJECT FINANCING DETAILS									
<b>Project Expenditures</b>	21/22	22/23	23/24	24/25	25/26	26/27	<i>Total</i>		
Planning & Design								\$	-
Environmental								\$	-
Right of Way								\$	-
Construction		\$ 300,000						\$	300,000
<i>Operating Costs</i>								\$	-
<b>TOTAL</b>	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$	300,000
<b>Project Funding</b>	21/22	22/23	23/24	24/25	25/26	26/27	<i>Total</i>		
Traffic Impact Fee								\$	-
L&L District								\$	-
Public Facilities								\$	-
Park Impact Fee								\$	-
General Capital Fund								\$	-
Measure J								\$	-
Gas Tax								\$	-
Developer Contribution								\$	-
2012 Bond Benefit								\$	-
ARPA		\$ 300,000						\$	300,000
Stormwater Fund								\$	-
<b>TOTAL</b>	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$	300,000
<b>Comments:</b>									

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	Downtown Storm Drain (Area 29D) Improvement Project			<b>Project Proponent:</b>	Public Works and Engineering				
<b>Project Category:</b>	Street			<b>Project Manager:</b>	City Engineer				
<b>Project Type:</b>	Street Improvement			<b>Project Number:</b>	252				
<b>Project Priority:</b>	Moderate			<b>In Successor Agency Area:</b>	Yes				
<b>Project Description:</b>	This project will secure the storm drain easement, design, and construct the last section of storm drain pipe which will complete all the improvements in this zone.								
<b>Project Justification:</b>	The Contra Costa County Flood Control District years ago had established drainage zones through the County for storm drain detention and treatment. These zones included large detention basins (i.e. Freedom Basin, Teakwood Basin, Del Arco Basin, etc.) and a network of underground pipe systems to convey the storm water runoff from the City's streets to these basins. All parts of the storm drain system in this zone have been constructed with the exception of the section of pipe from north side of Main Street just east of Miguel Drive to the edge of railroad tracks. This project will design and construct this section of storm drain pipe which will complete all the improvements in this zone.								
PROJECT FINANCING DETAILS									
<b>Project Expenditures</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>Total</b>		
Planning & Design	\$ 100,000						\$ 100,000		
Environmental							\$ -		
Right of Way							\$ -		
Construction							\$ -		
Operating Costs							\$ -		
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>		
<b>Project Funding</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>Total</b>		
Traffic Impact Fee							\$ -		
L.&L. District							\$ -		
Public Facilities							\$ -		
Park Impact Fee							\$ -		
General Capital Fund							\$ -		
Measure J							\$ -		
Gas Tax							\$ -		
Developer							\$ -		
2012 Bond Benefit							\$ -		
Stormwater Fund	\$ 100,000						\$ 100,000		
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>		
Comments:									

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	Cypress Grove Subdivision Pump Station Building Project	<b>Project Proponent:</b>	Public Works and Engineering						
<b>Project Category:</b>	Facility	<b>Project Manager:</b>	City Engineer						
<b>Project Type:</b>	Facility Improvement	<b>Project Number:</b>	235						
<b>Project Priority:</b>	Immediate	<b>In Successor Agency Area:</b>	No						
<b>Project Description:</b>	This project will construct roof and walls on this existing building to enclose it and protect the valuable assets and promote their longevity.								
<b>Project Justification:</b>	At the Cypress Grove Subdivision, the pump station, emergency generator, and its associated electrical components are housed in a building with only a half roof and are exposed to the environmental elements. The components degrade much quicker when exposed to the elements and require more frequent service and costly replacement. This project will construct a full roof and new walls on the existing building to enclose and protect the valuable mechanical components and promote their longevity.								
PROJECT FINANCING DETAILS									
<b>Project Expenditures</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>Total</b>		
Planning & Design	\$ 130,000						\$ 130,000		
Environmental							\$ -		
Right of Way							\$ -		
Construction	\$ 770,000						\$ 770,000		
Operating Costs							\$ -		
<b>TOTAL</b>	<b>\$ 900,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 900,000</b>		
<b>Project Funding</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>Total</b>		
Traffic Impact Fee							\$ -		
L&L District							\$ -		
Public Facilities							\$ -		
Park Impact Fee							\$ -		
General Capital Fund							\$ -		
Measure J							\$ -		
Gas Tax							\$ -		
Developer							\$ -		
2012 Bond Benefit							\$ -		
Stormwater Fund							\$ -		
CFD	\$ 900,000						\$ 900,000		
<b>TOTAL</b>	<b>\$ 900,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 900,000</b>		
Comments:									

<p style="text-align: center;"><b>City of Oakley</b> <b>Capital Improvement Project Information Sheet</b> <b>Capital Improvement Program for Fiscal Years 2022/23 to 2026/27</b></p>						
<b>Project Title:</b>	O'Hara Avenue / Carpenter Road Intersection Improvement Project	<b>Project Proponent:</b>	Public Works and Engineering			
<b>Project Category:</b>	Street	<b>Project Manager:</b>	City Engineer			
<b>Project Type:</b>	Street Intersection Improvements	<b>Project Number:</b>	263			
<b>Project Priority:</b>	Immediate	<b>In Successor Agency Area:</b>	No			
<b>Project Description:</b>	This project will improve the traffic operations at this intersection by constructing dedicated left turn lanes on Carpenter Road on either side of O'Hara Avenue, installing video detection system and reconfiguring the striping at this intersection.					
<b>Project Justification:</b>	The construction of Carpenter Road from Rose Avenue to Cannon Ridge Drive as part of a private subdivision development project has opened up this important east/west roadway corridor for the community. Once this section of Carpenter is completed it will increase traffic flows at the intersection of O'Hara Avenue and Carpenter Road. This project will improve the traffic operations at this intersection by constructing protected left turn lanes on Carpenter Road on both the westbound and eastbound approaches to O'Hara Avenue. Additional improvements include installing a video detection system and reconfiguring the striping at this intersection.					
PROJECT FINANCING DETAILS						
<b>Project Expenditures</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>
Planning & Design	\$ 30,000					\$ 30,000
Environmental						
Right of Way						
Construction	\$ 220,000	\$ 100,000				\$ 320,000
Operating Costs						
<b>TOTAL</b>	<b>\$ 250,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>
<b>Project Funding</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>
Traffic Impact Fee	\$ 250,000	\$ 100,000				\$ 350,000
L&L District						
Public Facilities						
Park Impact Fee						
Redevelopment						
Measure J						
Gas Tax						
Developer						
Grant						
Downtown Revitalization Fund						
Stormwater Fund						
<b>TOTAL</b>	<b>\$ 250,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>
<b>Comments:</b>						

City of Oakley Capital Improvement Program for Fiscal Years 2022/23 to 2026/27							
<b>Project Title:</b>	Irrigation Well Installation at City's Freedom Basin Project		<b>Project Proponent:</b>	Public Works and Engineering			
<b>Project Category:</b>	Park		<b>Project Manager:</b>	City Engineer			
<b>Project Type:</b>	Park Irrigation Improvement		<b>Project Number:</b>	265			
<b>Project Priority:</b>	Immediate		<b>In Successor Agency Area:</b>	No			
<b>Project Description:</b>	The scope of this project include installation of new irrigation well for the City's Freedom Basin						
<b>Project Justification:</b>	This project will install a new irrigation well adjacent to O'Hara Avenue next to the City owned storm drain basin, more commonly known as Freedom basin. This new well will provide the City with an independent, stable, and continuous source of water to irrigate the large field that is used by an assortment of leagues for sporting activities. The existing well used to irrigate the field is owned and operated by the High School District, and due to its continuous breakdowns, this well is not a reliable source to provide the massive amount of irrigation water needed for this field.						
PROJECT FINANCING DETAILS							
<b>Project Expenditures</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>Total</b>
Planning & Design	\$ 20,000						\$ 20,000
Environmental Right of Way							\$ -
Construction	\$ 180,000	\$ 200,000					\$ 380,000
Operating Costs							\$ -
<b>TOTAL</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>
<b>Project Funding</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>Total</b>
Traffic Impact Fee							\$ -
L&L District							\$ -
Public Facilities	\$ 200,000						\$ 200,000
Park Impact Fee	\$ 200,000						\$ 200,000
Redevelopment							\$ -
Measure J							\$ -
Gas Tax							\$ -
Developer							\$ -
Grant							\$ -
Park Impact Fee Fund							\$ -
Stormwater Fund							\$ -
<b>TOTAL</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>
<b>Comments:</b>							

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	Main Street / Delta Road Intersection Signalization Project			<b>Project Proponent:</b>	Public Works and Engineering				
<b>Project Category:</b>	Street			<b>Project Manager:</b>	City Engineer				
<b>Project Type:</b>	Traffic Improvement			<b>Project Number:</b>	268				
<b>Project Priority:</b>	Moderate			<b>In Successor Agency Area:</b>	No				
<b>Project Description:</b>	This project will install a traffic signal at Main Street / Delta Road intersection along with lane widening and intersection improvements.								
<b>Project Justification:</b>	This project will install traffic a signal and improve the Main Street / Delta Road intersection. This intersection is identified to have a traffic signal per the City's Traffic Impact Fee program. With the increase in traffic volumes at this location, a signal will improve safety and traffic circulation. The preliminary design of this project will get started in FY 2022/23 to develop the plan and identify the Right of Way that is needed for this project. In the subsequent year, the final design and Right of Way acquisition will be completed.								
PROJECT FINANCING DETAILS									
<b>Project Expenditures</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>Total</b>		
Planning & Design	\$ 200,000						\$ 200,000		
Environmental							\$ -		
Right of Way							\$ -		
Construction							\$ -		
Operating Costs							\$ -		
<b>TOTAL</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>		
<b>Project Funding</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>Total</b>		
Traffic Impact Fee	\$ 200,000						\$ 200,000		
L&L District							\$ -		
Public Facilities							\$ -		
Park Impact Fee							\$ -		
Redevelopment							\$ -		
Measure J							\$ -		
Gas Tax							\$ -		
Developer							\$ -		
Grant							\$ -		
Fund							\$ -		
Stormwater Fund							\$ -		
<b>TOTAL</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>		
<b>Comments:</b>									



City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27							
<b>Project Title:</b>	Main Street / Brownstone Road Intersection Signalization Project	<b>Project Proponent:</b>	Public Works and Engineering				
<b>Project Category:</b>	Street	<b>Project Manager:</b>	City Engineer				
<b>Project Type:</b>	Traffic Improvement	<b>Project Number:</b>	269				
<b>Project Priority:</b>	Moderate	<b>In Successor Agency Area:</b>	No				
<b>Project Description:</b>	This project will install traffic signal at Main Street/Brownstone Road intersection.						
<b>Project Justification:</b>	This project will install traffic signal and improve the Main Street / Brownstone Road intersection. This intersection is identified to have a traffic signal per the City's Traffic Impact Fee program. With the increase in traffic volumes at this location, a signal will improve safety and traffic circulation. The preliminary design of this project will develop the plan and identify the Right of Way that is needed for this project. The final design and Right of Way acquisition will get stated subsequently.						
PROJECT FINANCING DETAILS							
Project Expenditures	21/22	22/23	23/24	24/25	25/26	26/27	Total
Planning & Design	\$ 200,000						\$ 200,000
Environmental							\$ -
Right of Way							\$ -
Construction							\$ -
Operating Costs							\$ -
<b>TOTAL</b>	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Project Funding	21/22	22/23	23/24	24/25	25/26	26/27	Total
Traffic Impact Fee	\$ 200,000						\$ 200,000
L&L District							\$ -
Public Facilities							\$ -
Park Impact Fee							\$ -
Redevelopment							\$ -
Measure J							\$ -
Gas Tax							\$ -
Developer							\$ -
Grant							\$ -
Fund							\$ -
Stormwater Fund							\$ -
<b>TOTAL</b>	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
<b>Comments:</b>							

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
Project Title:	Hall Street Extension Project	Project Proponent:	Public Works and Engineering						
Project Category:	Street	Project Manager:	City Engineer						
Project Type:	Traffic Improvement	Project Number:	270						
Project Priority:	Moderate	In Successor Agency Area:	Yes						
Project Description:	This project will extend Hall Street north of Main Street to provide direct connection to the new parking lot that is constructed as part of the Downtown Gateway Plaza Roadway and Parking Lot Project.								
Project Justification:	This project will extend Hall Street north of Main Street to provide a direct connection to the new parking lot that is constructed as part of the Downtown Gateway Plaza Roadway and Parking Lot Project. This is consistent with the Downtown Vision program that was approved by the City Council and will help to improve the traffic flows and parking lot accessibility in the Downtown.								
PROJECT FINANCING DETAILS									
Project Expenditures	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Planning & Design	\$ 75,000						\$ 75,000		
Environmental									
Right of Way									
Construction									
Operating Costs									
<b>TOTAL</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 75,000</b>		
Project Funding	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Traffic Impact Fee	\$ 75,000						\$ 75,000		
L&L District									
Public Facilities									
Park Impact Fee									
Redevelopment									
Measure J									
Gas Tax									
Developer									
Grant									
Fund									
Stormwater Fund									
<b>TOTAL</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 75,000</b>		
Comments:									



City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
Project Title:	Sheriff Annex Building Demolition Project	Project Proponent:	Public Works and Engineering						
Project Category:	Facilities	Project Manager:	City Engineer						
Project Type:	Building Demolition Improvement	Project Number:	271						
Project Priority:	Moderate	In Successor Agency Area:	Yes						
Project Description:	This project will demolish the old Sheriff Department Annex Building at 210 O'Hara Avenue to keep the site safe and secure.								
Project Justification:	The Contra Costa County Sheriff Department had an annex located at 210 O'Hara Avenue that serviced the Oakley area. This facility had been vacated for several years and is no longer in operation. This facility has deteriorated and has become a spot for homeless to gather and create collateral problems. The County has agreed to give the property to the City to be used for a future Library site. Since it will take some time to secure funding for the Library, this building would need to be demolished to secure the site from health and safety perspective. The County has agreed to pay half the cost of the demolition to the City.								
PROJECT FINANCING DETAILS									
Project Expenditures	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Planning & Design							\$ -		
Environmental	\$ 30,000						\$ 30,000		
Right of Way							\$ -		
Construction	\$ 370,000						\$ 370,000		
Operating Costs							\$ -		
<b>TOTAL</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>		
Project Funding	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Traffic Impact Fee							\$ -		
General Capital Projects	\$ 400,000						\$ 400,000		
Public Facilities							\$ -		
Park Impact Fee							\$ -		
Redevelopment							\$ -		
Measure J							\$ -		
Gas Tax							\$ -		
Developer							\$ -		
Grant							\$ -		
Park Impact Fee Fund							\$ -		
Stormwater Fund							\$ -		
<b>TOTAL</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>		

(Continued)

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	Laurel Road Extension Project (Teton Road to Sellers Avenue)			<b>Project Proponent:</b>	Public Works and Engineering				
<b>Project Category:</b>	Street			<b>Project Manager:</b>	City Engineer				
<b>Project Type:</b>	Roadway Improvement			<b>Project Number:</b>	273				
<b>Project Priority:</b>	High			<b>In Successor Agency Area:</b>	No				
<b>Project Description:</b>	Roadway Extension and Construction								
<b>Project Justification:</b>	This Project will extend Laurel Road from Teton Road to Sellers Avenue providing an alternate and much needed secondary route to East Cypress Road. Currently, the only way in and out of eastern Oakley is via Main Street to East Cypress Road. This current route along East Cypress Road passes by an elementary and middle school and crosses the Burlington Northern Santa Fe (BNSF) railroad tracks. Traffic volumes have increased with the new housing developments along East Cypress Road. Extending Laurel Road from Teton Road to Sellers Avenue will provide much needed safety and congestion relief by directing a portion of the traffic away from the schools and providing a new bridge over the railroad tracks.								
PROJECT FINANCING DETAILS									
<b>Project Expenditures</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>		
Planning & Design	\$ 60,000	\$ 300,000					\$ 360,000		
Environmental							\$ -		
Right of Way							\$ -		
Construction							\$ -		
Operating Costs							\$ -		
<b>TOTAL</b>	\$ 60,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 360,000		
<b>Project Funding</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>		
Traffic Impact Fee	\$ 60,000	\$ 300,000					\$ 360,000		
L&L District							\$ -		
Public Facilities							\$ -		
Park Impact Fee							\$ -		
Redevelopment							\$ -		
Measure J							\$ -		
Gas Tax							\$ -		
Developer							\$ -		
Grant							\$ -		
Fund							\$ -		
Stormwater Fund							\$ -		
<b>TOTAL</b>	\$ 60,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 360,000		
<b>Comments:</b>									

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27							
<b>Project Title:</b>	Neroly Road Repair and Resurfacing Project (Empire to O'Hara)	<b>Project Proponent:</b>	Public Works and Engineering	<b>Project Manager:</b>	City Engineer		
<b>Project Category:</b>	Street	<b>Project Number:</b>	274	<b>In Successor Agency Area:</b>	No		
<b>Project Type:</b>	Roadway Improvement						
<b>Project Priority:</b>	Moderate						
<b>Project Description:</b>	This project will repair sections of Neroly Road that have failed at utility manholes.						
<b>Project Justification:</b>	Neroly Road was constructed as a part of the Magnolia Subdivision. Since that time the roadway has settled in areas near the utility manholes causing an unsafe asphalt surface. Staff has gone out several times to patch pave near the manholes to help correct the issue. This temporary fix has provided good results but didn't address any underlying problems. This project will open up the roadway at several locations to determine the cause of the settling at the utility manholes in an effort to determine the cause of the issue and provide a solution to remedy the problem.						
PROJECT FINANCING DETAILS							
Project Expenditures	21/22	22/23	23/24	24/25	25/26	26/27	Total
Planning & Design		\$ 100,000					\$ 100,000
Environmental							\$ -
Right of Way							\$ -
Construction		\$ 200,000					\$ 200,000
Operating Costs							\$ -
<b>TOTAL</b>	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Project Funding	21/22	22/23	23/24	24/25	25/26	26/27	Total
Traffic Impact Fee							\$ -
L&I District							\$ -
Public Facilities							\$ -
Park Impact Fee							\$ -
Redevelopment							\$ -
Measure J							\$ -
Gas Tax		\$ 200,000					\$ 200,000
Developer							\$ -
Grant							\$ -
Street Maintenance & Rehabilitation Fund		\$ 100,000					\$ 100,000
Stormwater Fund							\$ -
<b>TOTAL</b>	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
<b>Comments:</b>							

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27							
<b>Project Title:</b>	FY 2022/23 Curb, Gutter and Sidewalk Repair & Reconstruction Project		<b>Project Proponent:</b>	Public Works and Engineering			
<b>Project Category:</b>	Street		<b>Project Manager:</b>	City Engineer			
<b>Project Type:</b>	Concrete Repair and Replacement		<b>Project Number:</b>	275			
<b>Project Priority:</b>	Immediate		<b>In Successor Agency Area:</b>	No			
<b>Project Description:</b>	This project will repair and replace damaged curb, gutter, and sidewalks.						
<b>Project Justification:</b>	This project will coordinate with the responsible property owners to repair and reconstruct damaged and broken concrete curb, gutter, and sidewalks throughout the City. The construction of this project will eliminate trip and fall accidents caused by sidewalk and curbs uplifted by tree root overgrowth, and provide safe paths of travel for the community. This project works in coordination with the 50-50 cost share program that helps the property owners address concrete sidewalk and curb and gutter uplifts.						
PROJECT FINANCING DETAILS							
Project Expenditures	21/22	22/23	23/24	24/25	25/26	26/27	Total
Planning & Design							\$ -
Environmental							\$ -
Right of Way							\$ -
Construction		\$ 150,000					\$ 150,000
Operating Costs							\$ -
<b>TOTAL</b>	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Project Funding	21/22	22/23	23/24	24/25	25/26	26/27	Total
Traffic Impact Fee							\$ -
L&L District							\$ -
Public Facilities							\$ -
Park Impact Fee							\$ -
General Capital Fund							\$ -
Measure J							\$ -
Gas Tax		\$ 150,000					\$ 150,000
2012 Bond Benefit							\$ -
Grant							\$ -
Downtown Revitalization Fund							\$ -
Stormwater Fund							\$ -
<b>TOTAL</b>	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
<b>Comments:</b>							

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
Project Title:	FY 2022/23 Street Restriping Project		Project Proponent:	Public Works and Engineering					
Project Category:	Street		Project Manager:	City Engineer					
Project Type:	Street Safety Improvements		Project Number:	276					
Project Priority:	Immediate		In Successor Agency Area:	No					
Project Description:	This project will restripe major streets in Oakley.								
Project Justification:	This project will restripe various City streets each year to help maintain delineations that are marked for usage by motorists and pedestrians. The work performed under this project focuses on the streets that are not in the plan for resurfacing in the next two years, and need the striping for lane delineation (center line, edge line, crosswalk, pavement marking) to provide safer streets for the community.								
PROJECT FINANCING DETAILS									
Project Expenditures	21/22	22/23	24/25	25/26	25/26	26/27	Total		
Planning & Design							\$ -		
Environmental							\$ -		
Right of Way							\$ -		
Construction		\$ 60,000					\$ 60,000		
Operating Costs							\$ -		
<b>TOTAL</b>	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000		
Project Funding	21/22	22/23	24/25	25/26	25/26	26/27	Total		
Traffic Impact Fee							\$ -		
L&L District							\$ -		
Public Facilities							\$ -		
Park Impact Fee							\$ -		
2012 Bond Benefit		\$ 60,000					\$ 60,000		
Measure J							\$ -		
Gas Tax							\$ -		
Developer							\$ -		
Grant							\$ -		
Downtown Revitalization Fund							\$ -		
Stormwater Fund							\$ -		
<b>TOTAL</b>	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000		
Comments:									

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	FY 2022/23 Traffic Calming Project	<b>Project Proponent:</b>	Public Works and Engineering						
<b>Project Category:</b>	Street	<b>Project Manager:</b>	City Engineer						
<b>Project Type:</b>	Traffic Calming Improvements	<b>Project Number:</b>	277						
<b>Project Priority:</b>	Moderate	<b>In Successor Agency Area:</b>	No						
<b>Project Description:</b>	This project will construct traffic calming measures.								
<b>Project Justification:</b>	The traffic operations in the community have become one of the major issues that the Police and Public Works Departments handle on a regular basis. This project provides funding for the placement of traffic calming features in accordance with the neighborhood traffic calming policy. Various traffic calming requests are being evaluated by staff from the Police and Public Works Departments, and are addressed in collaboration with the residents based on priority, and the order they are received.								
PROJECT FINANCING DETAILS									
<b>Project Expenditures</b>	21/22	22/23	23/24	24/25	25/27	26/27	<b>Total</b>		
Planning & Design							\$ -		
Environmental							\$ -		
Right of Way							\$ -		
Construction		\$ 80,000					\$ 80,000		
<i>Operating Costs</i>							\$ -		
<b>TOTAL</b>	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000		
<b>Project Funding</b>	21/22	22/23	23/24	24/25	25/27	26/27	<b>Total</b>		
Traffic Impact Fee							\$ -		
L&L District							\$ -		
Public Facilities							\$ -		
Park Impact Fee							\$ -		
2012 Bond Benefit							\$ -		
Measure J							\$ -		
Gas Tax		\$ 80,000					\$ 80,000		
Street Maint. & Rehab.							\$ -		
Grant							\$ -		
Downtown Revitalization Fund							\$ -		
Stormwater Fund							\$ -		
<b>TOTAL</b>	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000		
<b>Comments:</b>									



City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	FY 2022/23 Traffic Signal Modernization Project			<b>Project Proponent:</b>	Public Works and Engineering				
<b>Project Category:</b>	Street			<b>Project Manager:</b>	City Engineer				
<b>Project Type:</b>	Traffic Signal Operation Improvements			<b>Project Number:</b>	278				
<b>Project Priority:</b>	Moderate			<b>In Successor Agency Area:</b>	No				
<b>Project Description:</b>	This project will rehabilitate existing traffic signals.								
<b>Project Justification:</b>	Traffic operations and public safety have become one of the more important issues for the community. Public Works staff are continually working to improve the traffic operations on City streets. This project will replace some of the older internal components of the City's traffic signal systems which will improve the coordination of the City's traffic signal operations.								
PROJECT FINANCING DETAILS									
<b>Project Expenditures</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>		
Planning & Design							\$		-
Environmental							\$		-
Right of Way							\$		-
Construction		\$ 200,000					\$	200,000	
Operating Costs							\$		-
<b>TOTAL</b>	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$	200,000	200,000
<b>Project Funding</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>		
Traffic Impact Fee		\$ 200,000					\$	200,000	
L&L District							\$		-
Public Facilities							\$		-
Park Impact Fee							\$		-
Redevelopment							\$		-
Measure J							\$		-
Gas Tax							\$		-
Developer							\$		-
Grant							\$		-
Downtown Revitalization Fund							\$		-
Stormwater Fund							\$		-
<b>TOTAL</b>	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$	200,000	200,000
<b>Comments:</b>									

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	FY 2022/23 Street Repair and Resurficing Project		<b>Project Proponent:</b>	Public Works and Engineering					
<b>Project Category:</b>	Street		<b>Project Manager:</b>	City Engineer					
<b>Project Type:</b>	Street Resurficing/Improvements		<b>Project Number:</b>	279					
<b>Project Priority:</b>	Immediate		<b>In Successor Agency Area:</b>	No					
<b>Project Description:</b>	This project will repair and resurface streets in Oakley.								
<b>Project Justification:</b>	This project will repair the base and surface failures, as well as resurface the City's streets as a part of a comprehensive program to maintain the roadways for the community. Street repair and resurficing is critical in keeping the quality of the City's street infrastructure in good condition and prevent costly reconstruction due to the lack of proper rehabilitation and maintenance. This project will address a number of neighborhoods which need Sierra-Crete base remediation in addition to repair and resurficing.								
PROJECT FINANCING DETAILS									
<b>Project Expenditures</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>Total</b>		
Planning & Design		\$ 200,000					\$ 200,000		
Environmental							\$ -		
Right of Way							\$ -		
Construction		\$ 1,800,000					\$ 1,800,000		
Operating Costs							\$ -		
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>		
<b>Project Funding</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>Total</b>		
Traffic Impact Fee							\$ -		
L&L District							\$ -		
Public Facilities							\$ -		
Park Impact Fee							\$ -		
Street Maint. & Rehab		\$ 2,000,000					\$ 2,000,000		
Measure J							\$ -		
Gas Tax HUTA							\$ -		
Developer							\$ -		
2012 Bond Benefit							\$ -		
Downtown Revitalization Fund							\$ -		
Stormwater Fund							\$ -		
RMRA							\$ -		
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>		
<b>Comments:</b>									



City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	Laurel Road Widening Project (O'Hara to Cloverbrook)			<b>Project Proponent:</b>	Public Works and Engineering				
<b>Project Category:</b>	Street			<b>Project Manager:</b>	City Engineer				
<b>Project Type:</b>	Street Widening			<b>Project Number:</b>	280				
<b>Project Priority:</b>	Moderate			<b>In Successor Agency Area:</b>	No				
<b>Project Description:</b>	This project will widen Laurel Road to City standards from O'Hara to Cloverbrook								
<b>Project Justification:</b>	Laurel Road from O'Hara Avenue to Cloverbrook Avenue is the last section of Laurel Road that needs to be widened and improved. Laurel Road is a major Arterial road and the City's designated truck route with a direct connection to Highway 4. This section of Laurel Road has not been widened or improved due to the lack of Right of Way and is starting to deteriorate due to the large volumes of vehicles that use Laurel everyday. Staff is working with the property owners to obtain the necessary right of way for the widening. There are WAPA utility poles that will need to be relocated as a part of this project. The construction of this project will complement the previous roadway improvements on Laurel Road.								
PROJECT FINANCING DETAILS									
Project Expenditures	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Planning & Design		\$ 500,000					\$ 500,000		
Environmental							\$ -		
Right of Way							\$ -		
Construction		\$ 2,000,000					\$ 2,000,000		
Operating Costs							\$ -		
<b>TOTAL</b>	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000		
Project Funding	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Traffic Impact Fee		\$ 2,500,000					\$ 2,500,000		
L&L District							\$ -		
Public Facilities							\$ -		
Park Impact Fee							\$ -		
Street Maint. & Rehab							\$ -		
Measure J							\$ -		
Gas Tax HUTA							\$ -		
Developer							\$ -		
2012 Bond Benefit							\$ -		
Downtown Revitalization Fund							\$ -		
Stormwater Fund							\$ -		
RMRA							\$ -		
<b>TOTAL</b>	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000		
Comments:									

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27						
<b>Project Title:</b>	Enrico Cinquini Park Construction Project	<b>Project Proponent:</b>	Public Works and Engineering			
<b>Project Category:</b>	Park	<b>Project Manager:</b>	City Engineer			
<b>Project Type:</b>	New Park Construction	<b>Project Number:</b>	281			
<b>Project Priority:</b>	Moderate	<b>In Successor Agency Area:</b>	No			
<b>Project Description:</b>	Park Construction					
<b>Project Justification:</b>	The developer of the Stonewood Subdivision was conditioned to construct a new park (Enrico Cinquini Park) at intersection of Rose/Carpenter. The obligation of the developer is the total amount of their Park Impact Fee which would not be sufficient to construct this park and its associated facilities which include a parking lot and as result the City will design and construct this park utilizing the Park Impact Fee obligation of the developer and supplement it with additional local fund.					
PROJECT FINANCING DETAILS						
<b>Project Expenditures</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>
Planning & Design		\$ 300,000				\$ 300,000
Environmental						\$ -
Right of Way						\$ -
Construction		\$ 3,200,000				\$ 3,200,000
Operating Costs						\$ -
<b>TOTAL</b>	\$ -	\$ 3,500,000	\$ -	\$ -	\$ -	\$ 3,500,000
<b>Project Funding</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>
Traffic Impact Fee						\$ -
L&L District						\$ -
Public Facilities						\$ -
Park Impact Fee		\$ 1,400,000				\$ 1,400,000
Street Maint. & Rehab						\$ -
Measure J						\$ -
Gas Tax HUTA						\$ -
Developer		\$ 2,100,000				\$ 2,100,000
2012 Bond Benefit						\$ -
Downtown						\$ -
Revitalization Fund						\$ -
Stormwater Fund						\$ -
RMRA						\$ -
<b>TOTAL</b>	\$ -	\$ 3,500,000	\$ -	\$ -	\$ -	\$ 3,500,000
<b>Comments:</b>						

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
Project Title:	Laurel Road and Empire Avenue Landscaping Mulch Project			Project Proponent:	Public Works and Engineering				
Project Category:	Park			Project Manager:	City Engineer				
Project Type:	Landscaping Improvements			Project Number:	282				
Project Priority:	Moderate			In Successor Agency Area:	No				
Project Description:	Landscaping Mulch application								
Project Justification:	One of the key components of having landscaping area that are vibrant and growing is soil protection from environmental elements. In Oakley with hot temperatures and winds, the top soil gets eroded away and without protection, it exposes plant roots that will denigrate the plant and diminish its growth and in many cases cause plant failure. This project will cover all landscaped area along Laurel Road and Empire Avenue with mulch which will keep the topsoil in place and protect the plant roots from exposure to high temperature which in turn will promote healthy plants.								
PROJECT FINANCING DETAILS									
Project Expenditures	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Planning & Design							\$		
Environmental							\$		
Right of Way							\$		
Construction		\$ 250,000					\$	250,000	
Operating Costs							\$		
TOTAL	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	
Project Funding	21/22	22/23	23/24	24/25	25/26	26/27	Total		
Traffic Impact Fee							\$		
L&L District		\$ 250,000					\$	250,000	
Public Facilities							\$		
Park Impact Fee							\$		
Street Maint. & Rehab							\$		
Measure J							\$		
Gas Tax HUTA							\$		
Developer							\$		
2012 Bond Bene fit							\$		
Downtown Revitalization Fund							\$		
Stormwater Fund							\$		
TOTAL	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	
Comments:									

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27							
<b>Project Title:</b>	Laurel Road Bridge Widening over Marsh Creek Project	<b>Project Proponent:</b>	Public Works and Engineering				
<b>Project Category:</b>	Bridge	<b>Project Manager:</b>	City Engineer				
<b>Project Type:</b>	Bridge Widening Project	<b>Project Number:</b>	283				
<b>Project Priority:</b>	Moderate	<b>In Successor Agency Area:</b>	No				
<b>Project Description:</b>	Preliminary Design for bridge widening						
<b>Project Justification:</b>	Laurel Road at the Marsh Creek Bridge is currently a narrow 2 lane roadway that is structurally inadequate and needs to be widened and improved to be into the future Laurel Extension at Teton Road. According to Caltrans the bridge is structurally deficient and needs to be reconstructed. This project will supplement Capital Improvement Project No. 186 and provide the additional funding to construct the bridge and accommodate the future traffic volumes from the developments along the E. Cypress Corridor.						
PROJECT FINANCING DETAILS							
Project Expenditures	21/22	22/23	23/24	24/25	25/26	26/27	Total
Planning & Design		\$ 35,000					\$ 35,000
Environmental							\$ -
Right of Way							\$ -
Construction							\$ -
Operating Costs							\$ -
<b>TOTAL</b>	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Project Funding	21/22	22/23	23/24	24/25	25/26	26/27	Total
Traffic Impact Fee							\$ -
L&L District							\$ -
Public Facilities							\$ -
Park Impact Fee							\$ -
Street Maint. & Rehab							\$ -
Measure J							\$ -
Gas Tax HUTA							\$ -
Developer							\$ -
2012 Bond Benefit							\$ -
2016 Debt Service Fund		\$ 35,000					\$ 35,000
Stormwater Fund							\$ -
RMRA							\$ -
<b>TOTAL</b>	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
<b>Comments:</b>							

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	Holly Creek Park Playground Resturfacing Project	<b>Project Proponent:</b>	Public Works and Engineering						
<b>Project Category:</b>	Park	<b>Project Manager:</b>	City Engineer						
<b>Project Type:</b>	Playground Resturfacing	<b>Project Number:</b>	284						
<b>Project Priority:</b>	Moderate	<b>In Successor Agency Area:</b>	No						
<b>Project Description:</b>	Install New Rubber Surface Tile System								
<b>Project Justification:</b>	The Holly Creek Park Playground currently has a loose rubber surface and presents ADA accessibility concerns. The existing rubber surface is difficult to maintain, receives numerous park user complaints, and does not provide sufficient fall protection. This project would replace and upgrade the surface to current ADA and safety standards. Grant funding does not typically fund this type of standalone project and the City has limited budget to complete the project without the grant funding. If the grant funding is used to benefit a disadvantaged area within the City, the project does not require matching funds. Using the California Department of Parks and Recreation Per Capita Match Calculator Tool, the Holly Creek Park project serves such an area.								
PROJECT FINANCING DETAILS									
<b>Project Expenditures</b>		21/22	22/23	23/24	24/25	25/26	26/27		<i>Total</i>
Planning & Design									\$ -
Environmental									\$ -
Right of Way									\$ -
Construction			\$ 403,000						\$ 403,000
Operating Costs									\$ -
<b>TOTAL</b>			\$ 403,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 403,000
<b>Project Funding</b>		21/22	22/23	23/24	24/25	25/26	26/27		<i>Total</i>
Traffic Impact Fee									\$ -
L&L District									\$ -
Public Facilities									\$ -
Park Impact Fee			\$ 200,000						\$ 200,000
Street Maint. & Rehab									\$ -
Measure J									\$ -
Gas Tax HUTA									\$ -
Developer									\$ -
2012 Bond Benefit									\$ -
Downtown Revitalization Fund									\$ -
Stormwater Fund									\$ -
RMRA									\$ -
Grant			\$ 203,000						\$ 203,000
<b>TOTAL</b>		\$ -	\$ 403,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 403,000
<b>Comments:</b>									

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	Bethel Island Rd Const. Project (Rock Slough Bridge to Delta Rd)	<b>Project Proponent:</b>	Public Works and Engineering						
<b>Project Category:</b>	Street	<b>Project Manager:</b>	City Engineer						
<b>Project Type:</b>	Street Construction	<b>Project Number:</b>	285						
<b>Project Priority:</b>	High	<b>In Successor Agency Area:</b>	No						
<b>Project Description:</b>	New Bethel Island Road extension to Delta Road								
<b>Project Justification:</b>	Bethel Island Road south of East Cypress Road and the Rock Slough Bridge are being constructed as part of a private development along East Cypress Road. This project will construct Bethel Island Road from the bridge conform on the south side of Rock Slough to Delta Road. Currently, East Cypress Road is only way to access the developments in this area and with the construction of this project it will serve as a much-needed secondary access route to accommodate the increase in traffic volumes. The road will consist of 2 lanes in each direction with 8' bike lanes, sidewalks, median island, landscaping and a traffic signal and intersection widening at Delta Road.								
PROJECT FINANCING DETAILS									
<b>Project Expenditures</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>		
Planning & Design		\$ 500,000					\$ 500,000		
Environmental							\$ -		
Right of Way		\$ 300,000					\$ 300,000		
Construction							\$ -		
Operating Costs							\$ -		
<b>TOTAL</b>	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000		
<b>Project Funding</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>		
Traffic Impact Fee		\$ 400,000					\$ 400,000		
L&L District							\$ -		
Public Facilities							\$ -		
Park Impact Fee							\$ -		
Street Maint. & Rehab							\$ -		
Measure J							\$ -		
Gas Tax HUTA							\$ -		
Developer							\$ -		
2012 Bond Benefit							\$ -		
Downtown Revitalization Fund							\$ -		
ARPA		\$ 400,000					\$ 400,000		
RMRA							\$ -		
<b>TOTAL</b>	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000		
<b>Comments:</b>									



City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27							
Project Title:	City Hall Rooftop Solar Power Project	Project Proponent:	Public Works and Engineering				
Project Category:	Facility	Project Manager:	City Engineer				
Project Type:	Solar Power	Project Number:	286				
Project Priority:	Moderate	In Successor Agency Area:	Yes				
Project Description:	Building Improvements						
Project Justification:	This project will install solar panels on the roof of Civic Center to provide the electricity needed for operation of the Civic Center facilities in a sustainable and environmentally friendly approach. The implementation of this project will reduce the carbon footprint of the Civic Center operations which is a part of the new Strategic Goals for the City.						
PROJECT FINANCING DETAILS							
Project Expenditures	21/22	22/23	23/24	24/25	25/26	26/27	Total
Planning & Design							\$ -
Environmental							\$ -
Right of Way							\$ -
Construction		\$ 550,000					\$ 550,000
Operating Costs							\$ -
<b>TOTAL</b>	\$ -	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ 550,000
Project Funding	21/22	22/23	23/24	24/25	25/26	26/27	Total
Traffic Impact Fee							\$ -
L&L District							\$ -
Public Facilities Impact Fee		\$ 550,000					\$ 550,000
Park Impact Fee							\$ -
Street Maint. & Rehab							\$ -
Measure J							\$ -
Gas Tax HUTA							\$ -
Developer							\$ -
2012 Bond Benefit							\$ -
Downtown Revitalization Fund							\$ -
Stormwater Fund							\$ -
RMRA							\$ -
<b>TOTAL</b>	\$ -	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ 550,000
Comments:							

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	Koda Dog Park Shade Structure		<b>Project Proponent:</b>	Public Works and Engineering					
<b>Project Category:</b>	Park		<b>Project Manager:</b>	City Engineer					
<b>Project Type:</b>	Park Improvement		<b>Project Number:</b>	287					
<b>Project Priority:</b>	Moderate		<b>In Successor Agency Area:</b>	No					
<b>Project Description:</b>	Installation of Shade Structure								
<b>Project Justification:</b>	The Koda Dog Park has become a very popular destination for residents and visitors to bring their dogs to exercise and play. One of the frequent requests from the community has been for shade structure at this park specially in the areas that people can sit on benches while their dog's play. This project will construct new shade structures that would complement this park and its facilities for the enjoyments of all visitors to the Koda Dog park.								
PROJECT FINANCING DETAILS									
<b>Project Expenditures</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>		
Planning & Design							\$ -		
Environmental							\$ -		
Right of Way							\$ -		
Construction		\$ 150,000					\$ 150,000		
Operating Costs							\$ -		
<b>TOTAL</b>	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000		
<b>Project Funding</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>		
Traffic Impact Fee							\$ -		
L&L District							\$ -		
Public Facilities							\$ -		
Park Impact Fee		\$ 150,000					\$ 150,000		
Street Maint. & Rehab							\$ -		
Measure J							\$ -		
Gas Tax HUTA							\$ -		
Developer							\$ -		
2012 Bond Benefit							\$ -		
Downtown							\$ -		
Revitalization Fund							\$ -		
Stormwater Fund							\$ -		
RMRA							\$ -		
<b>TOTAL</b>	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000		
<b>Comments:</b>									



City of Oakley Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	Senior Center Roof and HVAC Repair and Replacement Project	<b>Project Proponent:</b>	Public Works and Engineering						
<b>Project Category:</b>	Facility	<b>Project Manager:</b>	City Engineer						
<b>Project Type:</b>	Facility Improvement	<b>Project Number:</b>	288						
<b>Project Priority:</b>	Urgent	<b>In Successor Agency Area:</b>	No						
<b>Project Description:</b>	Building Improvements								
<b>Project Justification:</b>	The City of Oakley has leased the former fire station building located at 215 2nd Street to the Oakley Senior Citizens group; however, the roof is starting to deteriorate and needs to be repaired and the HVAC system is failing and inadequate for the space. The rehabilitation project includes roof repair and replacing the HVAC system to accommodate the facility. The aforementioned is being funded by CDBG funds, as well as City of Oakley's matching funds.								
PROJECT FINANCING DETAILS									
<b>Project Expenditures</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>		
Planning & Design							\$ -		
Environmental							\$ -		
Right of Way							\$ -		
Construction		\$ 10,000					\$ 10,000		
Operating Costs							\$ -		
<b>TOTAL</b>	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000		
<b>Project Funding</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>		
Traffic Impact Fee							\$ -		
L&L District							\$ -		
Public Facilities		\$ 10,000					\$ 10,000		
Park Impact Fee							\$ -		
Street Maint. & Rehab							\$ -		
Measure J							\$ -		
Gas Tax HUTA							\$ -		
Developer							\$ -		
2012 Bond Benefit							\$ -		
Downtown							\$ -		
Revitalization Fund							\$ -		
Stormwater Fund							\$ -		
RMRA							\$ -		
<b>TOTAL</b>	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000		
<b>Comments:</b>									

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	Local Streets and Roads Safety Plan (LSRP)	<b>Project Proponent:</b>	Public Works and Engineering						
<b>Project Category:</b>	Streets	<b>Project Manager:</b>	City Engineer						
<b>Project Type:</b>	Planning Program	<b>Project Number:</b>	289						
<b>Project Priority:</b>	Moderate	<b>In Successor Agency Area:</b>	No						
<b>Project Description:</b>	This is planning project as required by CCTA								
<b>Project Justification:</b>	Contra Costa Transportation Authority (CCTA) Vision Zero Initiative is a plan to have zero pedestrian and bicycle fatalities or severe injuries by the year 2030. This project will establish a safety improvement plan for the City of Oakley to incorporate into future projects. As federal funds become available, eligible projects that have an established a LSRP will have a better chance at receiving federal funds								
PROJECT FINANCING DETAILS									
<b>Project Expenditures</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>		
Planning & Design		\$ 90,000					\$ 90,000		
Environmental							\$ -		
Right of Way							\$ -		
Construction							\$ -		
<i>Operating Costs</i>							\$ -		
<b>TOTAL</b>	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ 90,000		
<b>Project Funding</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>		
Traffic Impact Fee							\$ -		
L&L District							\$ -		
Public Facilities							\$ -		
Park Impact Fee							\$ -		
Street Maint. & Rehab							\$ -		
Measure J		\$ 90,000					\$ 90,000		
Gas Tax HUTA							\$ -		
Developer							\$ -		
2012 Bond Benefit							\$ -		
Downtown Revitalization Fund							\$ -		
Stormwater Fund							\$ -		
RMRA							\$ -		
<b>TOTAL</b>	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ 90,000		
<b>Comments:</b>									

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27							
<b>Project Title:</b>	City Hall Human Resources Department Remodeling Project	<b>Project Proponent:</b>	Public Works and Engineering				
<b>Project Category:</b>	Facility	<b>Project Manager:</b>	City Engineer				
<b>Project Type:</b>	Building Remodel	<b>Project Number:</b>	290				
<b>Project Priority:</b>	High	<b>In Successor Agency Area:</b>	Yes				
<b>Project Description:</b>	This project will remodel the administration section of City Hall by creating office space, secure file room, and reception area for the customer to meet with Human Resources Department staff in private settings.						
<b>Project Justification:</b>	The City of Oakley strives to provide exemplary service to all customers. One key part of the City operations is the Human Resources Department that serves both internal and external customers. The lack of functional office space has been a challenge for Human Resources Department staff that due to the nature of their work need private office space for meeting with customers and having proper and secure space for keeping confidential documents.						
PROJECT FINANCING DETAILS							
<b>Project Expenditures</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>
Planning & Design							\$ -
Environmental							\$ -
Right of Way							\$ -
Construction		\$ 450,000					\$ 450,000
Operating Costs							\$ -
<b>TOTAL</b>	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
<b>Project Funding</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>
Traffic Impact Fee							\$ -
L&L District							\$ -
Public Facilities							\$ -
Park Impact Fee							\$ -
Street Maint. & Rehab							\$ -
Measure J							\$ -
Gas Tax HUTA							\$ -
Facility Fund		\$ 450,000					\$ 450,000
2012 Bond Benefit							\$ -
Downtown Revitalization Fund							\$ -
Stormwater Fund							\$ -
RMRA							\$ -
<b>TOTAL</b>	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
<b>Comments:</b>							

City of Oakley Capital Improvement Project Information Sheet Capital Improvement Program for Fiscal Years 2022/23 to 2026/27									
<b>Project Title:</b>	FY 2022-23 ADA Implementation Project		<b>Project Proponent:</b>	Public Works and Engineering					
<b>Project Category:</b>	Street		<b>Project Manager:</b>	City Engineer					
<b>Project Type:</b>	Street Improvement		<b>Project Number:</b>	291					
<b>Project Priority:</b>	Moderate		<b>In Successor Agency Area:</b>	No					
<b>Project Description:</b>	This project is part of the implementation of the City of Oakley ADA Transition Plan								
<b>Project Justification:</b>	The City of Oakley has to have an ADA Transition Plan prepared and implemented to adhere to the legal requirements related to the U.S. Department of Justice. Staff has solicited proposals from ADA specialty consultants and had selected the firm of Sally Swanson Architects, Inc. to prepare the City's ADA Transition Plan. The preparation of this ADA Transition Plan has been completed. This implementation of this ADA plan will be phased over the future years as funding is allocated.								
PROJECT FINANCING DETAILS									
<b>Project Expenditures</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>		
Planning & Design							\$ -		
Environmental							\$ -		
Right of Way							\$ -		
Construction		\$ 50,000					\$ 50,000		
Operating Costs							\$ -		
<b>TOTAL</b>	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000		
<b>Project Funding</b>	21/22	22/23	23/24	24/25	25/26	26/27	<b>Total</b>		
Traffic Impact Fee							\$ -		
L.&L. District							\$ -		
Public Facilities							\$ -		
Park Impact Fee							\$ -		
Street Maint. & Rehab							\$ -		
Measure J							\$ -		
Gas Tax HUTA		\$ 50,000					\$ 50,000		
Developer							\$ -		
2012 Bond Benefit							\$ -		
Downtown Revitalization Fund							\$ -		
Stormwater Fund							\$ -		
RMRA							\$ -		
<b>TOTAL</b>	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000		
<b>Comments:</b>									